





LOMBARD

# U.S. interference in our affairs

BY C. GORDON TETHER

WHAT do you imagine, would the Canadians say if we in this country were calm to inform them that it would be far more satisfactory from our point of view if they were to become the next State of the American Union? Or the New Zealanders if we were to indicate to them that having carefully considered the matter, we were of the firm opinion that their interests and ours would be better served by their throwing in their lot with Australia—or better still, getting the Australians to participate with them in the creation of a great Pacific federation having Japan as its largest (and inevitably its dominant) element?

Again, what reply do you suppose we would get from the Caribbean countries if we were to make it clear to them that we would be a lot happier to see them surrender their newly-acquired sovereignty to a great central American bloc modelled on the European Common Market?

I pose these questions because one only has to consider them for a moment or two to perceive the ludicrous nature of one of the main aspects of the referendum scene. I am referring to the situation wherein foreign countries of all descriptions are being allowed to intervene in the debate on our constitutional future in a big way and our own people being encouraged to believe that they should give great weight to such advocacy.

## Blinkered

What must surely qualify as the last straw in this distasteful business is the intervention of the Head of State of the country that lays claim to being the "land of the free" and is traditionally supposed to stand for the importance to respecting other countries' right to run their own show that it never interferes in their internal domestic affairs.

We are told that President Ford emphasised that he did not wish to interfere in internal British politics when he was asked during his interview with five European journalists last week how vital he considered Britain's "participation in Europe" to be. But he made sure that this didn't stop him doing so by going on to say that he thought this was very important, his belief being that "Europe" was threatened by Britain's involvement.

What is more, this blatant piece of meddling while pretending not to do so was compounded by the subsequent "leaking" of exchanges he had had with the

## A simple one

Yet foreign countries are nervous to say, primarily concerned with playing their own game. And Washington is apt to behave in such devious yet determined fashion were international power politics are concerned that other countries have to be very much on their guard if they don't want to find themselves playing the American game rather than their own.

Mr. Douglas Evans rings round the significance of this for the current American enthusiasm for setting Britain permanently locked up in a European bloc in his newly published book "While Britain Slept." He demonstrates that, since the early 1960s, one of the main objectives of the "internationalists" who have dominated the formulation of U.S. post-war foreign policy has been "to edge Britain into the European Economic Community—this as a means of building a permanent alliance community to resist the Soviet threat."

He makes the point that their concern was a simple one—that Western Europe should be strong and speak as one. To this end, he says, they closed their eyes to the irony that, in the process of safeguarding America's national sovereignty, they were urging the Europeans to surrender theirs to a federal system of some sort.

The conclusion that emerges with crystal clarity from Mr. Evans' in-depth study of the political background to the European "Vision" is that it is high time that the British people awakened from their long slumber and regained control over their own destinies. There is no better way in which they can do this than by making abundantly clear that they do not intend to be pushed around any longer by other countries, great or small, most of all where the question of the preservation of their liberty is concerned.

## SALEROOM BY ANTONY THORNCROFT

# Sotheby's scoops £1.8m. with first Monte Carlo sale

SOOTHEBY'S first sale at Monte Carlo, held in collaboration with the Société des Bains de Mer, has proved a tremendous success. The three sessions held during Sunday and Monday totalling £1,844,176, which exceeded the highest pre-sale estimate by 30 per cent. Not surprisingly, Sotheby's intends to hold two sales a year at Monte Carlo, with the next in the autumn.

The star item was undoubtedly the Renaissance bronze horse, built around 1590 in Florence, which established a new record price for a Renaissance bronze of over £150,000, as against its estimate of £35,000-£50,000-plus. It was bought by an Iranian collector, Habib Sabat.

Perhaps the most outstanding achievement was that at the 300 lots, which came from the homes of the Baron de Redé and the Baron Guy de Rothschild, were sold.

The last session, which stretched into the early hours of yesterday morning, added £908,344 to the total, with an anonymous buyer paying £79,229 for a David Roentgen ormolu-mounted mahogany bureau, £184,176, which exceeded the highest pre-sale estimate by 30 per cent. Not surprisingly, Sotheby's intends to hold two sales a year at Monte Carlo, with the next in the autumn.

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## RACING BY DOMINIC WIGAN

# Trainer Stoute could win three

A YEAR AGO, the Lambourn trainer, Paul Cole, sent out his best horse, the 3-year-old colt, Michael Stoute, whose smart young stayer, Girandola, was far from disgraced when just falling to the 11th place in the 2,000-Dreaming.

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## GARDENS TO-DAY BY ROBIN LANE FOX

# Lessons from the Chelsea show

LOOKING BACK over old catalogues brought home from Chelsea Flower Show, when a height of only three feet—no doubt the result of these unusual plants that I realise that I have only once acted on the suggestions— which I marked on the back of their best for the spring and summer season.

A note on the "new" Shirley Poppies occurs every year, but I have never yet grown them. I have never yet grown them. I have never yet grown them.

**Formal design**

A formal design broken up by groups of plants with bold leaves is—rightly—fashionable. If you want to add more variegation, I suggest you try Merriest Wood's unusual idea of the variegated Box Elder tree. Acer Negundo variegata, not a difficult plant, and a low-growing thing called Tovar Virginia Variegata, a variegated plant for shade or looking for a more dramatic effect in the bordering variety.

First, I wanted a bright new plant in the show. If you feel that it could have a good, standard apple tree I wait so long on a west wall, shaded by the yellow markings of Albo Alta anemones at the root and seem to me to be the best value, supported on wire netting at its view which their many appear.

**Irresistible**

Its flowers are big, bright and abundant. They are described as being madder with a deeper, more burning red and gold, a more conspicuous combination which more space than I can give them. Moser, at £2 a time, it is grown in several different varieties, which do not all ripen at once. At Chelsea the Agricultural Research Council was shown a chart of the best moment at which to pick fruit, not when it is ripe, but a week before it.

Secondly, I wanted to see a garden of fresh leaves and variegation. This is a fashionable interest, but I am running short of ideas for it, granted that it is ripe, but a week before it.

**Airliner fuel bills could be cut 40%**

FUEL consumption of wide-body airliners could be cut drastically during the next 10 years by reducing their weight through engineering improvements rather than the development of new aircraft.

This could be done by using composite material in structures and modifying wing design, according to Mr. Carl Kott, chairman, president of Lockheed Aircraft Corporation, in a statement released in London.

Fuel costs, he said, were now about 40 per cent of direct operating costs of large transports and that ratio would probably continue. But engineering improvements could see consumption reduced by 20 per cent in the next decade—and by 40 per cent or more later.

"These may not be inexpensive, but in comparison to the cost of developing a brand new aircraft they are a real bargain," said Mr. Kott, who was speaking in Paris at an international aerospace conference sponsored by the Financial Times.

## TV Radio

Because of an industrial dispute some ITV programmes may not appear.

† Indicates programme in black and white

**BBC 1**

12.25 p.m. Y Gwynddyr (Hain). 12.55 News. 1.00 Play School. 1.10-1.15 Fingerbobs. 2.00 Golf: The Walker Cup, Great Britain v. U.S.A. 2.35 Regional News (except London). 4.00 Play School. 4.30 Boris the Bold. 4.35 Jackanory. 4.50 The Monkeys. 5.15 If You Were Me. 5.40 Roobarb. 5.45 News. 5.50 Nationwide. 6.45 The Wednesday Film: "Challenger To Lassie," starring Donald Crisp and featuring Lassie. 8.00 The European Champions' Cup Final: Leeds United v. Bayern Munich.

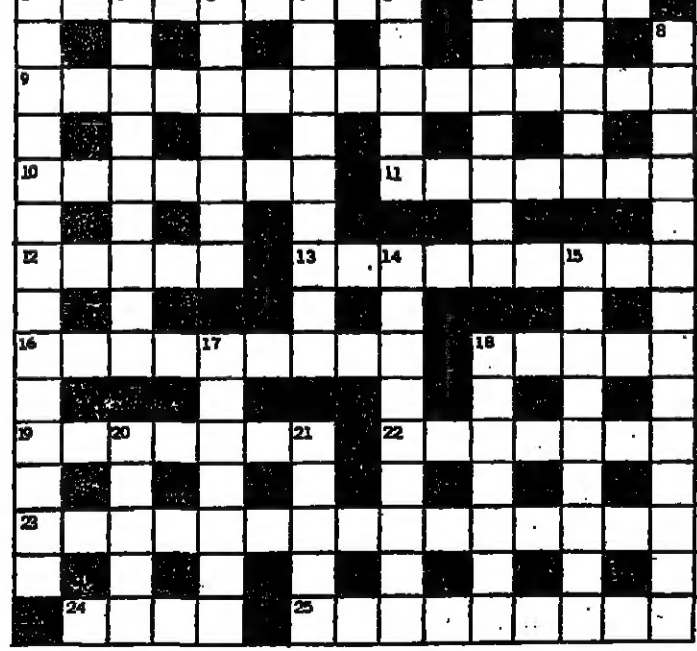
**ITV**

12.00 My Song Is Freedom. All ITV Regions as London except at the following times:

**ANGLIA**

12.30 p.m. Peace and Quiet at a Price. 1.00 p.m. Andie Macdonald. 2.30 p.m. The Doctor. 3.30 p.m. A long way from Umlauf. 4.30 p.m. The Doctor. 5.30 p.m. The Doctor. 6.30 p.m. The Doctor. 7.30 p.m. The Doctor. 8.30 p.m. The Doctor. 9.30 p.m. The Doctor. 10.30 p.m. The Doctor. 11.30 p.m. The Doctor.

## F.T. CROSSWORD PUZZLE No. 2,788



- ACROSS**
- Pleased to dismount in action (9)
  - A moment for credit... (4)
  - ... and in favour of credit as it returns to race but it's dilatoriness (15)
  - Opening some of liquor if I celebrate... (7)
  - ... without even warning (7)
  - Organ producing gas (5)
  - Evenly balanced point in parity (9)
  - I'm harassed but deeply affected (9)
  - It's round or somewhat square naturally (5)
  - Come together for a portrait (5-2)
  - Show intense interest thus in bearing (7)
  - Mother is after sprinkling joint—it should keep the way clear (8, 7)
  - Born and died in want (4)
  - Masons begin to provide accommodation (9)
- DOWN**
- Tactful cipher for ministerial etiquette (10, 4)
  - Making reference to visiting (7, 2)
  - Dog I ran may be difficult (7)
  - Inspired and inelegant (9)
  - Impulsive force needed to get things done (5)
  - Labour to make a track round the state (7)
  - Fresh and bracing yet brittle (7)
  - Subject to country people getting start of the misrepresentation (14)
  - Not imagined even in sleep (9)
  - An active administrator (9)
  - Came out with Oriental and amalgamated (7)
  - A particular object found in newspaper (7)
  - Fat order goes to both ends of order (5)
  - Glass left in part of door (5)
- SOLUTION TO PUZZLE No. 2,787**
- ACROSS: 1. PLEASURE, 2. CREDIT, 3. DILATORY, 4. CELEBRATE, 5. PORTRAIT, 6. ORGAN, 7. PARITY, 8. HARASS, 9. SQUARE, 10. COME, 11. SHOW, 12. MOTHER, 13. BORN, 14. MASON, 15. ACCOMMODATION.
- DOWN: 1. TACTFUL, 2. REFERENCE, 3. DOG, 4. INSPIRED, 5. IMPULSIVE, 6. LABOUR, 7. FRESH, 8. SUBJECT, 9. NOT, 10. ACTIVE, 11. CAME, 12. PARTICULAR, 13. FAT, 14. GLASS, 15. SOLUTION.

**LONDON**

10.30 a.m. "The Crooked Heart" starring Rosalind Russell. 11.00 News. 11.10 News Extra. 11.20 Closedown: Richard Bodd reads "The Hand That Signed The Paper" by Dylan Thomas.

**GRAMPAN**

12.30 a.m. "The Crooked Heart" starring Rosalind Russell. 1.00 News. 1.10 News Extra. 1.20 Closedown: Richard Bodd reads "The Hand That Signed The Paper" by Dylan Thomas.

**GRANADA**

12.30 a.m. "The Crooked Heart" starring Rosalind Russell. 1.00 News. 1.10 News Extra. 1.20 Closedown: Richard Bodd reads "The Hand That Signed The Paper" by Dylan Thomas.

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on Sunday



## King for a Day

by ELIZABETH FORBES

On a gloomy day, Verdi's second opera, a disastrous failure on its initial appearance at La Scala, Milan, in 1840, when the first night was also the last, had to wait 121 years for its belated premiere at St. Pancras in 1961—and another 14 for its first performance in English by Morley College Opera Group, last week. The opera, the original libretto by Francesco Maria Piave (1815-1880), taken down from the shelf where it had lain for over 20 years after a disastrously unsuccessful setting; the death of Verdi's first wife, which left him in no mood

### The Entertainment Guide is on Page 11

to write a comic opera; the size of the Scala auditorium, too large for such a piece, and the unsuitability of the cast—none of them possessing an enjoyment of King for a Day when it is mounted with such conviction as at Morley College.

The influence of Donizetti on the score is very marked, but Verdi's natural energy and personal idiom keep breaking through the conventional opera buff framework, even especially in such numbers as the elaborate duets for two comic basses, in which Verdi beats Donizetti at his own game. The opera, though usually attractive, is less individual. Best of all is the quietest, in which before, masquerading as King Stanislas of Poland (for the best and most unselfish reasons) keeps the two basses occupied discussing strategy while the young King, Stanislas, and Edouardo bill and coo undisturbed in a corner. Roman's libretto, day this week.

### Nottingham Playhouse

## The White Devil

by B. A. YOUNG

Webster's melodramatic re-creation of evil, and Richard Eyre's handsome production makes the most of the fact that I think are mistakes, but from the horrible point of view they cancel one another out. By omitting the scene in which Bracciano is given a magic view of the murders of his duchess (poisoned with a picture of her husband, which she habitually kissed good night) and of Camillo, husband of the wicked Vittoria, he lusts after (neck broken on a vaulting horse), we are deprived of two deaths, though there are plenty to come. Corsetti's lovely song "Call for the blood-red dress and the wreath" which she sings over her son's murdered body, is one of the few gentle passages in the play, and Mr. Eyre has deprived her of this, keeping the final act at full stretch of anger as Marcello, Bracciano, Flaminio, Vittoria and Zanche meet their several ends.

The story, too complex to recall in detail here, concerns the Duke of Bracciano's love for Vittoria. Corsetti, a Venetian trollop married to the petrified Camillo, and how he obtained her, with the help of her ambitious and scheming brother Flaminio. Apart from Bracciano's duchess, and his teenage son Giovanni and Corsetti, the virtuous mother of Vittoria, Flaminio and Marcello, there is barely a character in the play who is not an instrument of power and position that any wickedness will serve in their pursuit, and of that sad trio only Giovanni survives.

Pamela Howard's imposing set puts all the action before a freezing wall of dark red stone, pierced by three tall arched entries that can be opened to reveal scenes behind. The set seems to have affected the acoustics of the theatre; while the arches are closed some of the music is lost, especially in emotional passages. Like Lodovico's outburst at the beginning, where he is told of his banishment. Anthony Minghella's lighting is not as good as it could be, and the costumes belong to a period



Patti Love

### Festival Hall

## Mendelssohn and Brahms

by DOMINIC GILL

In 1961, at the age of 86, Night's Dream overture) with a Pierre Monteux was appointed happy mixture of experience and the principal conductor of the first movement. In the first movement, the London Symphony Orchestra. He the melting moments of (at most) the big blaze of "Der Gerechtere" had insisted, characteristically, "Lento, soulfulness" and all of Schenker's triumphant minor mode of "Siehe ich sage euch ein Geheimnis" brought to a glowing major conclusion. The LSO Choir were on enthusiastic form—though Previn allowed them perhaps one too many lurid scoops up to top A in the first part. Heather Harper, in easy, confident voice, and John Shirley-Quirk, strong and clear-toned, were the soloists.

Their concert on Sunday night was given in honour of the 100th anniversary of Monteux's birth, and conducted aptly enough by André Previn, Monteux's pupil and successor. Neither of the two works in the programme had a particularly Montean association, but it was a good concert, well made and delivered with fine precision and energy, and not unworthy of the memory of the maestro.

The soloist in Mendelssohn's G minor piano concerto was Murray Perahia—who threw off this composer's youthful *jeu d'esprit* (justly so called, even if it post-dates the first two string quartets, the octet, the first symphony and the Midsummer



Donald Sinden and Donald Houston in 'An Enemy of the People', which opened last night at Chichester

### Television

## Letter to an absent critic

by ANTHONY CURTIS

Dear Chris Dunkley,

I hope you've made it to Snowdonia. Meanwhile I've been assigned to your TV slot for the next three weeks. I must confess to some apprehension, and not just because of the strike. When one reviews a book or a play one is part of a small band of people who have had the experience ahead of everyone else and that gives one a great advantage, but in your job you're writing belatedly about an experience you've shared with half the population. You're somehow to make your solitary professional post-mortem voice heard among a chorus of oratory folk. As I see it you're partly a memory-bank and partly a barrister whose brief is to plead for the public against the excesses of the companies and producers; there may be odd occasions too when you feel obliged to appear for the defendant.

You say jubilantly as you take off your wig and pack your bags: "What I am happily expecting to miss is three weeks of incessantly turgid programmes looking like a verbal test match played to impenetrable obscure rules." From what I've seen so far of the Referendum debates I don't think you've been quite so fast to them, although your sporting image is apt. Just as the timing of your holiday has been absolutely brilliant, so from the television point of view the timing of the Referendum has been unfortunate, coinciding as it does with the climax of the sporting calendar. This is the moment in the year when Messrs. Day, Dimbleby, Kennedy, MacKenzie, Cosgrave, P. Johnson et al. should be fading into the wings, leaving Messrs. Carpenter, Coleman, West, Maskell, Alliss, B. Johnson et al. to occupy the scene.

As it is we poor viewers can hardly be blamed if we see the momentous Europe vote as one more exercise in mass catharsis, a grown-up version of "It's a Knockout" (now unhappily with us again), in which you have to climb up the butter mountain and swim across the wine lake. I've watched a lot of games and sport in the short while I've been sitting in your chair. I would have been watching anyway, just for pleasure. I've seen the Wimbley orgy of England v. Scotland, the wind-ravaged Penfold PGA golf at Sandwich, athletics from Crystal Palace, England v. the Rest of the World at snooker (those magnificent men in their wonderful waistcoats), David Nixon demonstrating 'effective' means of a parricidal defence at chess. And each time I've felt that from the purely technical point of view sports coverage comes close to perfection; watched on a good-sized

colour screen you could hardly want anything better, but I'm beginning to wonder whether the same thing may not be happening to sport in the 1970s, that happened to poetry in the 1950s, the commentator has achieved a higher role than the performer, the epic has become a pretext for dissection. All those action re-plays and frozen moments! They are quotations and as such may possess a haunting beauty, but this evaporates with repetition and becomes meaningless when taken out of context. I am particularly thinking of football where I could also do with fewer of those regulation close-up shots of grim-faced managers and trainers on the side benches.

The sporting model for the Referendum interviews is not anything requiring such a high degree of disciplined team-work as football; it is the more individually erratic game of golf. The field has been broken down into a series of two-ball matches with some poignant pairings, among which so far we have seen Shirley Williams and Enoch Powell on one evening, Michael Foot and Edward Heath on another. In the double interview on "Panorama" with David Dimbleby as umpire, Mrs. Williams needed a great deal of backslapping to deal with the difficult question of higher food prices coinciding with entry into the market. She held forth at some length on the theme that whereas the common price level in the community was much higher than ours two years ago now it was the same. "But," chipped Mr. Powell to the green, "we will always have to pay community prices even though world prices are lower," and so on right around the course to the 18th hole which is Sovereignty.

The community involves some loss of sovereignty—in a limited way, conceded Mrs. Williams. "We shall be a more province of a West European empire deciding the most crucial matters," retorted Mr. Powell, inevitably this matter cropped up again between Mr. Foot and Mr. Heath, and this time it turned on analogies with NATO proposed by the former Prime Minister and rejected by the Secretary for Employment. A rejuvenated Mr. Heath was literally in the pink on this occasion making powerful contact with the ball in contrast to his opponent who appeared not unnaturally perhaps to have other things on his mind.

If we are after June 5 to remain in Europe, as I hope we will, and become a whole-hearted member of the Community, I wonder if we can afford to be quite so obsessed by our own higher past. In my mind, too far I've encountered on ITV Queen Victoria, Edward VII and Gladstone, and on BBC, Gladstone again with Parnell and Killy O'Shea in "Private Affairs" with the Prince Regent and Mrs. Fitzherbert in prospect for next time. I am not really complaining. It certainly makes agreeable viewing and is much less exacting than reading Sir Philip Magnus for oneself. You've rightly lavished praise on Annette Croable. It's just that I prefer period plays that upset my preconceived notions rather than confirm them. I'd always been led to believe that Berkeleys was thoroughly frustrated for most of his adult life by the humiliatingly subordinate role in affairs of state assigned to him by his mother. If I hadn't got that message already I

### Covent Garden

## La forza del destino

by RONALD CRICHTON

Verdi's *La forza del destino* swings between two opposing poles of danger. The wealth of glorious vocal music, much of it familiar through the gramophone to people who have never seen the work in the opera house, puts it in danger of becoming merely a singer's opera. On the other hand the sprawling, intractable, improbable but not at all uninteresting dramatic material can turn it into a producer's opera, especially if the producer concerned happens to have epic ambitions.

Monday's revival at Covent Garden managed to hold the balance between the two extremes remarkably well. As far as singing and orchestral playing were concerned, it showed the company at its best from both the international and national points of view. It was marvellous to see that there were excellent performances of small roles by, among others, Robert Lloyd, Paul Hudson, Francis Egerton; the chorus work was magnificent; Edward Downes conducted in a way to make one regret we don't nowadays hear him more often in Verdi, the

### New Victoria

## Alan Price

by ANTONY THORNCROFT

Alan Price has had his ups and downs since quitting the Animals but judging by his week-end concert he is definitely still up at the moment. He has developed a weird but apparently successful act, which mixes traditional entertainment paraphernalia—large band plays, fare while Price enters, right in evening dress and white carnation—with an outraged social conscience about living conditions in his native north east.

To justify the yawning gap between the reality, underlined by his receipt at the end of a memento to celebrate £75,000 worth of revenue from his latest album, and the image of youthful deprivation, Alan Price has a mordant, throwaway sort of angst in his presentation, suggesting that current affluence hides deep scars.

As a sign that he is not really enjoying all this cosmopolitan success Alan Price takes his music very seriously, and

although it was hard to decipher the introductions through the Gaudie accent I don't think he made many jokes. Nor are there laughs in his recent songs, which hark back to the Jarro of the '30s and the hardship of the mining life, and which sound even more depressing because the melodies are monotonous and predictable. And yet Alan Price remains an attractive performer and got a rousing reception. His strengths are his keyboard playing and his voice, nicely deepened on Newcastle Brown. When he is playing his old successes, like "Scream in Jay Hawkins," "I put a spell on you," and Randy Newman's "Simon Smith and the Amazing Dancing Bear" he is as entertaining as you can wish. It is only the deadening weight of nostalgia, and perhaps the trappings of night-club entertainment, which prevent Alan Price's undoubted musical skills from flourishing in wider and happier circles.

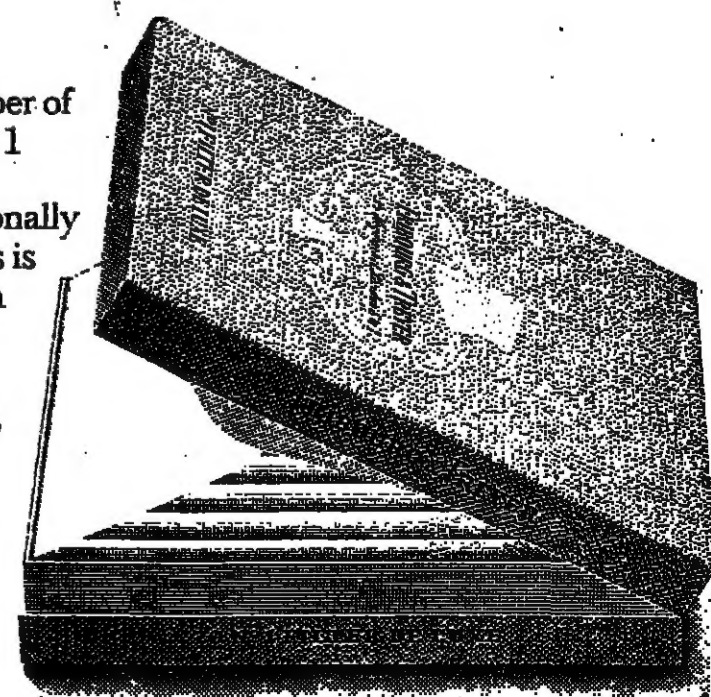


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## WORLD TRADE NEWS

## Turkey hits \$1bn. trade deficit

By Metin Munir

ANKARA, May 27. TURKEY'S foreign trade deficit in the first four months of this year has reached an all-time record of over \$1bn., up by nearly 190 per cent compared with the same period last year.

Provisional official figures showed that last year's trend of rising imports and declining exports is continuing, and even accelerating.

Imports in the January-April period this year were \$1,972m., an increase of over \$500m. or 50 per cent over the same period in 1974.

Exports in the same period were \$456m. This represents a decline of nearly \$200m., or 30 per cent over last year.

Exports, which were nearly \$112m. in January this year, picked up slightly in February, but continued to sag thereafter. Exports in April were just over \$100m., compared with \$150m. for the same month last year.

The drop in exports is generally due to declining demand for Turkish goods, which have risen in price.

This performance has left Turkey with a four month deficit of \$1.1bn.

The decline in the convertible foreign currency reserves, which also began last year, is continuing at an increasing rate, according to the Central Bank's statement.

Turkey's convertible currency reserves last week were \$225m. This compares with reserves totalling over \$2bn. in the beginning of 1974.

## Sharp drop in Singapore exports

By Our Own Correspondent

SINGAPORE, May 27. SINGAPORE'S exports in the first quarter of 1975 fell sharply by 16.5 per cent compared with the same quarter in 1974 as a result of the continuing worldwide recession which has dampened demand in the republic's major export markets, according to figures released by the Government's Department of Statistics.

Exports in the first quarter of this year, totalling 2,590m. Singapore dollars, against 3,044m. Singapore dollars in the first quarter of 1974.

Exports to Japan and the U.S.—the republic's top two trading partners—fell sharply, accounting for 36 per cent and 26 per cent respectively of the overall decline in Singapore's exports.

Exports to Western Europe, another important market, also declined significantly by 18 per cent in the first quarter of 1974.

Singapore's total imports, on the other hand, registered a modest increase of 3.5 per cent in the first quarter of this year over the comparable quarter last year. Imports in the quarter amounted to 4,907m. Singapore dollars compared to 4,640m. Singapore dollars in the same period of 1974.

The decline in exports coupled with the rise in imports widened Singapore's traditional trade deficit in the first quarter of this year to 1,915m. Singapore dollars.

## U.S.-EEC spar on 'technical' trade barriers

By DAVID EGLI

GENEVA, May 27.

THIS SKIRMISHING is under way here between the U.S. and suppliers can meet them. And, the European Economic Community over a standards code, which would help to eliminate technical barriers to international trade.

The U.S. wants an agreement on such a code, and claims that this objective is well within reach if other countries, participating in the multilateral trade negotiations, "have a similar trade."

Under present GATT rules it is difficult to deal effectively with such technical barriers to trade. Although the GATT has a desire to do this, it requires that all imports receive "national treatment" as domestic products with respect to "laws, regulations and requirements."

The EEC participated actively in the development of the draft "mini-packets" and, even, its participation, distribution or use, it is not limited to standards only.

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The question of standards, in principle of greater discipline in the field of standards within the framework of the present by a sub-committee set up by negotiations and on the basis of the Trade Negotiation Committee, which accepted as a basis for further discussion the draft code of conduct for preventing technical barriers to trade produced various trading partners in the by the GATT Secretariat in 1973.

According to this code, "A standard means any specific standard which sets out some or all of the properties of a product in terms of quality, purity, uniformity, value, performance, dimension, etc. The EEC points out, does not mean also concern testing, marking or labelling of individual States in the application of such standards to Congress in 1972.

The application of such standards has grown considerably in the last few years, and while in and as the EEC pointed out, it can be demonstrated, even if it had it would be applied by all States, it can also result in trade distortions either accidentally or leaving them free to impose intentionally. In the worst additional and potentially trade instance, standards may be set restrictive measures.

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## Moscow and Vienna to sign 10 year pact

By PAUL LENDYAI

VIENNA, May 27.

SOVIET Foreign Trade Minister Nikolay S. Patolichev arrived here today to sign a new 10-year Austro-Soviet trade agreement. The Minister leads the Soviet side at the session of the Austro-Soviet Mixed Commission for Economic and Technical Co-operation, which is held between May 28 and June 1. Eitherto, trade between the two countries has been carried out on the basis of five-year trade agreements.

The new trade pact, to be signed on Friday, will run from January, 1976, to the end of 1985. The talks in Vienna coincide with an unusually rigorous expansion of bilateral trade.

The Austrian trade delegate in Moscow has stressed that the Soviet Union this year might once again become Austria's single most important trading partner in the East. Last year, Austro-Soviet trade jumped by 80 per cent to Sch.7.9bn. (about \$20bn.). Austrian exports to the Soviet Union rose by 67 per cent to Sch.4.4bn.

Due to previous setbacks, however, the Soviet Union was pre-

## Caribbean plans joint shipping

SAN JOSE, May 27.

REPRESENTATIVES of 14 Caribbean nations began a three-day meeting here in Costa Rica yesterday to set up a joint merchant shipping line to serve more than 60 ports in their area.

The new line has been designed to reduce foreign currency payments to shippers from other countries, a delegate said. About 250m. a year is earned by foreign shippers—mostly West German and Dutch—for carrying freight around the Caribbean and to and from the rest of the world.

The initial investment in the new line of \$20m. will be contributed equally by all the partners, and more money might be borrowed from international credit agencies.

The participating countries are Colombia, Costa Rica, Cuba, El Salvador, Guatemala, Guyana, Haiti, Jamaica, Mexico, Nicaragua, Panama, the Dominican Republic, Trinidad and Tobago and Venezuela.

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## IBI

ISTITUTO BANCARIO ITALIANO  
CAPITAL AND RESERVES LIT. 31,050,000,000  
REGISTERED AND HEAD OFFICE: MILAN

## ANNUAL GENERAL MEETING OF 5th MAY, 1975

On 5th May, 1975, the Members' Annual General Meeting, presided over by Cav. del Lav. Dr. Ing. Carlo Pesenti, approved the Balance Sheet and accounts to 31.12.74 showing a net profit of Lit. 2,053,175,154. The whole of this was placed to reserve, the requisite appropriations having been made.

The capital and surplus of the Bank, including the Taxed Reserve Fund of Lit. 6,000 million in accordance with the tax remission provisions of Law No. 823 of 19.12.1973, the newly constituted Risks Reserve of Lit. 5 billion and the Special Provision of Lit. 1.5 billion now goes up to Lit. 31,050 billion.

The careful and controlled management of the Bank's affairs has enabled a strong flow of business to be maintained and thus the achievement of substantial results in all departments.

Lira deposits show an increase of 34.79%, going from Lit. 1,095 billion to Lit. 1,477 billion; foreign money deposits of Lit. 127 billion, however, have gone down due to factors closely connected with Euromarket progress.

Total deposits have further increased reaching Lit. 1,604 billion. Investments total Lit. 931 billion.

The Bank's foreign trade activities have been more than satisfactory. In this important sector particular effort has been devoted to providing the best possible banking support to meet business requirements.

The Chief Offices have been linked "on line" to the computer centre for the collection and processing of data relative to foreign business.

With regard to Securities, in furtherance of our customers' interests, we have extended the Borsini system to other Main Branches. This is equipped to the most advanced technological standards and is thus capable of providing the latest information on price movements and financial news.

The transfers in December of Rome Office into the new Via Crispi building and of Mestre Branch into its new Piazza Barche premises, underline the Bank's constant attention to improving its organisation so as to make it better able to satisfy the requirements of its customers.

The Board of Directors remains as follows: Chairman: Cav. del Lav. Dr. Ing. Carlo Pesenti; Vice-Chairman: Dr. Carlo Aloisi, Cav. Gr. Cr. Dr. Massimo Spada; Managing Director and General Manager: Dr. Arrigo Gasparini; Directors: Cav. del Lav. Dr. Vicenzo Cazzaniga, Avv. Marcello Giovannini, Sig. Ernesto Jaeger, Dr. Ing. Ettore Lolli, Dr. Ing. Giampiero Pesenti, Cap. Pietro Ravano, The Marquis Cav. Gr. Cr. Dr. Raffaele Travaglini di Santa Rita; Secretary to the Board: Dr. Franco Barlassina.

The Board of Auditors consists of the following: Chairman: Dr. Tito Olivari; Members: Dr. Luigi Agnes, Dr. Luigi Aldighetti, Dr. Pier Giorgio Barlassina, Dr. Antonio Battezzati; Alternate Members: Dr. Giuseppe Apolloni, Dr. Ettore Rossi.

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## BALANCE SHEET AS AT 31st DECEMBER 1974

ASSETS		LIABILITIES	
CASH in hand, coupons and other demand items	59,893,019,245	SAVINGS DEPOSITS	302,708,124,366
AVAILABLE BALANCES WITH BANKS	343,803,532,333	DEMAND DEPOSITS	768,731,777,932
	403,696,551,588		1,071,439,902,498
DEPOSITS WITH CENTRAL BANK	121,804,243,900	BANKING CORRESPONDENTS:	
INVESTMENTS:		—Italy	405,845,861,728
—Government Securities	92,986,519,621	—Abroad	127,528,102,104
—Bonds	125,371,802,815		533,373,963,834
—Shares and holdings	5,053,203,891	DRAFTS ISSUED	1,604,813,866,332
	233,411,324,327	HOLDERS OF BILLS FOR COLLECTION	21,374,280,346
CONTANGOS	9,492,864,424	SUNDY CREDITORS	59,307,231,985
BILLS DISCOUNTED	74,404,972,691	TAX CHARGED TO THIRD PARTIES	23,691,157,925
CUSTOMERS' CURRENT ACCOUNTS	732,776,790,369	ACCUALS AND REPAYMENTS	18,512,546,575
CORRESPONDENTS' CURRENT ACCOUNTS	114,999,094,316	STAFF SEVERANCE FUND	13,503,135,124
SUNDY DEBITORS	35,972,001,418	DEPRECIATION FUND	11,082,488,423
PREMISES	17,030,624,181	—Furniture, equipment and furniture	2,175,768,877
MACHINERY			2,770,413,322
EQUIPMENT AND FURNITURE	4,093,809,301	REALISED GAINS ON INVESTMENTS	4,946,182,199
BILLS FOR COLLECTION	32,295,362,701	—PAID UP	605,545,000
STAFF SEVERANCE FUND INVESTMENT	456,112,225	—RESERVES	10,000,000,000
ACCUALS AND REPAYMENTS		—RISKS RESERVES	6,458,083,642
LIABILITIES OF CUSTOMERS FOR ENGAGEMENTS	8,437,877,943		5,041,916,358
—Letters of credit, acceptances, guarantees, endorsements, securities	222,607,568,607	TAXED RESERVE (Law 823 of 19.12.73)	4,000,000,000
—Securities to be received and delivered	22,674,021,945	SPECIAL PROVISION	1,519,660,793
—Forward exchange bought and sold	1,013,239,964,162	UNIDISTRIBUTED PROFIT BROUGHT FORWARD	2,482,530
	1,258,521,554,714	PROFIT FOR YEAR	2,053,175,154
	3,047,433,287,010	LIABILITIES FOR ENGAGEMENTS	
		—Letters of credit, acceptances, guarantees, endorsements, securities	222,607,568,607
		—Securities to be received and delivered	22,674,021,945
		—Forward exchange bought and sold	1,013,239,964,162
			1,258,521,554,714
			3,047,433,287,010
CONTINGENT ACCOUNTS		CONTINGENT ACCOUNTS	
—Securities in deposit	413,940,308,072	—Depositors of securities	413,940,308,072
—Depositories and securities	273,095,517,528	—Securities with third parties	273,095,517,528
—Directors' guarantees	2,200,000	—Directors' guarantees	2,200,000
	687,058,025,600		687,058,025,600
TOTAL	3,734,491,312,610	TOTAL	3,734,491,312,610

IBI

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It's been said before—but, today, it probably has more meaning than ever before.

It's a saying which we've taken to heart in continuing an island tradition by building the world's most powerful fleet of purpose-built container ships to serve our international trade.

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industry with a fast, modern transport link between world markets—door-to-door.

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## EUROPEAN NEWS

## Pro-party officers gain in Portugal power struggle

BY JANE BERGEROL

A SIXTEEN-HOUR Armed Forces General Assembly meeting yesterday failed to resolve Portugal's continuing power struggle between the military and the political parties. In the early hours of this morning — the new habitual time for officers to return, Cinderella-like to their barracks — a communiqué was issued showing signs of a weary compromise between the pro-party and anti-party factions.

It appears, however, that the pro-party officers, led by the Prime Minister, Brigadier Vasco Gonçalves, won a small victory over the anti-party opponents. This is because the Assembly failed to vote on the proposed extreme left revolutionary councils or the Communist committees for the defence of the revolution — both being considered as ways of strengthening the "armed forces movement people" alliance to the detriment of the political parties.

Although the Assembly appointed a working group to study this matter, it assured the politicians that this was not intended to eliminate them out from the political scene.

For the first time, tactical

alliances were made between pro-Communist and pro-Socialist officers against the anti-party faction, led by Brigadier Otilio Saraiva de Carvalho, the exuberant chief of Copcon military security forces.

A sharp attack by the security chief against the Prime Minister, during an expose intended to support the revolutionary workers' councils, led to an uproar followed by a sergeant's motion of confidence in Brigadier Gonçalves on the eve of the Brussels NATO summit to-morrow.

Following the Assembly's conciliatory line to the parties — despite some heavy criticism of Dr. Mario Soares' socialist boycott of Cabinet meetings — the ball is back in the Socialist Party's court as it has to decide whether or not it remains in the fourth coalition Government.

Dr. Soares returns to-day from meetings with M. Francois Mitterrand and other European Socialist leaders. The party must now prepare its list of demands for presentation later this week to the Supreme Revolutionary Council. These include satisfaction for the newspaper Republica, adequate Socialist nominations to senior civil service and local authority posts, a hand in formulation of

economic policy and in running the newly nationalised banking, insurance and industrial companies sectors.

Only the Socialist Party itself can decide thereafter whether the armed forces leaders have satisfactorily responded to their requests. But it looks increasingly as though another Portuguese war of communiques and accusations has reached an uneasy truce and Dr. Soares may not carry out his resignation threat.

There are signs that the Supreme Revolutionary Council is becoming increasingly susceptible to approaches from Western Europe, and in line with this new relaxed attitude, is unlikely to move against the parties. Brigadier Vasco Gonçalves will have private talks at the NATO summit with the U.S. President and with the Prime Ministers of Britain, Belgium, West Germany, Canada and Luxembourg.

Observers say that the NATO summit meetings, allied with West Germany's recent loan pledge and the EEC renewed offer of aid seem to be combining to mark the end of Western Europe's cool attitude to the Portuguese. Through sheer economic necessity, closer relations may now follow.

## Husak is named as new Czech President

PRAGUE, May 27.

THE CZECH Communist Party Central Committee in a move to strengthen its hold on the Government recommended to-day that Gustav Husak, Party General Secretary, replace aged, ailing Ludvik Svoboda as President, the official news agency Ceteka reported.

The Central Committee said that the 79-year-old President, because of persistent illness, had not been able to discharge his duties as Head of State for a year.

It recommended that the Federal Assembly, or Parliament, amend the Constitution so that he could be replaced and it nominated Husak as his successor. Such Central Committee recommendations are always accepted.

The Central Committee took its action in the face of new underground opposition to the Government. The action would strengthen Communist control by Czechoslovakia has drawn the attention of the West to the state of health of the President is too serious to allow him to resume his duties of the head of State, the committee resolution said.

The resolution praised Husak for his part in crushing the attempt of his predecessor as party leader, Alexander Dubcek, to liberalise Communism in the movement known as the Prague Spring.

Dr. Husak was largely responsible for dismantling the Dubcek reforms and has been blamed for re-introducing political repression, but he has not been an automatic servant of Moscow.

Liberals regard him as a conservative and conservatives regard him as a liberal. He has been praised for mitigating the influence of some hard-line communists who demanded political trials against Mr. Dubcek and his followers.

Dr. Husak's views may reflect his provincial, Slovak background—he was born into a peasant family—and the fact that he has travelled abroad only to other communist countries, apart from a boy scout trip before world war II.

## GERMAN MONOPOLIES COMMISSION

## A dilemma of merger control

BY A. K. HERMANN

THE MERGER of VEB and Gelsenberg, approved by Bonn a year ago, became a milestone in German economic history by the mere fact that it brought into majority Government ownership a conglomerate giant employing over 75,000 and approaching an annual turnover of some £5.5bn.

As the unsolicited report now published by the German Monopolies Commission indicates, it could well become also a milestone in the European approach to merger control. The conflict between immediate necessity and long-term blueprint for a "free market economy" is only one aspect of the fundamental dilemma of trust busters in Europe who find that their means often defeat their ends.

The dilemma came out dramatically during the confrontation between the Federal Government and the Federal Cartel Office which preceded the merger. The Federal Government dutifully notified the Federal Cartel Office towards the end of 1973 of its acquisition of a majority shareholding in Gelsenberg and of its intention to merge it with VEB. After having considered the matter for five weeks the Cartel Office prohibited the merger because it would create or strengthen market domination in several sectors of industry.

Three weeks later, on February 1, 1974, the Federal Government overruled the Cartel Office, declaring that the merger was necessary to safeguard German oil supplies. The Government stated that the Monopolies Commission would be asked for its opinion before the restructuring of the merged enterprises took place but later decided that there was no point in waking sleeping dogs. However, the Commission resolved almost immediately to offer the Government advice anyway, as it is authorised to do by the law.

The conclusions which it reached go far beyond the specific case it considered. One 30 per cent. dependence on foreign imports, which proved dangerous during the oil crisis, links between oil

companies and petrol stations should be severed, would, if carried out, affect all the major oil companies operating in Germany, including Shell, Esso, and BP. The Commission also has considered the possibility of further competition by the state-owned Aral which distributes petrol for VEB, Gelsenberg and other companies.

Both VEB and Gelsenberg told the Commission that in view of the world-wide surplus of refining capacities, there was no prospect of the construction of new refineries in Germany.

On the other hand the Commission agreed with the Government that, taking into account foreign markets, considerations of

economic advantage and of public interest justified the restriction of competition resulting from the merger. But when considering the co-operation between the merged enterprises and Mobil purely domestic consequences, the Commission was not at all

abandoned, that competition in the heating oil market should be increased by slicing off Hugo Stinnes and Raab-Karcher, shows the even more clearly the inter-relationship of national limitations placed upon national anti-trust policy: the Commission had to recognise that if VEB/Gelsenberg were not only of Germany but of Europe came out clearly at the distribution companies, it would point where the Commission suffered grave disadvantages compared with multinational oil companies benefiting from complete vertical integration.

Reluctantly, the Commission accepted the Government argument that in the face of the requirements of a policy designed to pay for oil with deliveries of equipment for large industrial plants, Germany can achieve the necessary negotiating strength on the international oil market only by creating a large enterprise with State participation. The Commission dismissed the argument that the merger of this type, the Commission said, was not a necessary condition for achieving improvements, seemed possible. As it now stands, the merged enterprise operates in the entire sector of the fuel and power industry—coal, gas, oil,

as well as the conventional and nuclear generation of electric power. In the view of the Commission it was of the utmost importance that the different industries supplying fuel and energy should compete between themselves to assure the best prices and service for the consumer.

It recommended therefore that VEB-Gelsenberg should shed its 16.3 per cent. share in the German electric power generation, divesting itself of Preussen-Electra. As the controlling shareholder, the Bonn Government has the means for effecting this recommendation, but the dissenting opinion of one of the Commission's members indicates that it has some strong arguments ready on the other side of the case. Other members, however, think that there is competition, and it would be wrong to take Preussen-Electra out of the VEB-Gelsenberg complex once the share exchanges involved in the merger had been effected on the assumption that Preussen-Electra would remain part of the new concern.

The Commission reasoned that freedom of the economy was particularly endangered whenever national state power goes beyond questions of production and employed upon investment and innovation. This argument becomes of absorbing interest in cases where key industries cannot reach competitive levels of productivity without state help. In Europe it has been nothing unusual for economies to be held back and the flow of investments to be distorted and innovations to be stifled by central planning.

VEB/Gelsenberg is, by no means an isolated example of a western Government being caught by circumstances to step in and rescue industries either by nationalisation or by reorganisation with State participation. This phenomenon raises the question of the differentiation between the entrepreneurial and governmental functions of the State.

at well as the conventional and nuclear generation of electric power. In the view of the Commission it was of the utmost importance that the different industries supplying fuel and energy should compete between themselves to assure the best prices and service for the consumer.

It recommended therefore that VEB-Gelsenberg should shed its 16.3 per cent. share in the German electric power generation, divesting itself of Preussen-Electra. As the controlling shareholder, the Bonn Government has the means for effecting this recommendation, but the dissenting opinion of one of the Commission's members indicates that it has some strong arguments ready on the other side of the case. Other members, however, think that there is competition, and it would be wrong to take Preussen-Electra out of the VEB-Gelsenberg complex once the share exchanges involved in the merger had been effected on the assumption that Preussen-Electra would remain part of the new concern.

The Commission reasoned that freedom of the economy was particularly endangered whenever national state power goes beyond questions of production and employed upon investment and innovation. This argument becomes of absorbing interest in cases where key industries cannot reach competitive levels of productivity without state help. In Europe it has been nothing unusual for economies to be held back and the flow of investments to be distorted and innovations to be stifled by central planning.

VEB/Gelsenberg is, by no means an isolated example of a western Government being caught by circumstances to step in and rescue industries either by nationalisation or by reorganisation with State participation. This phenomenon raises the question of the differentiation between the entrepreneurial and governmental functions of the State.

## Basque arrests heighten tension

BY ROGER MATTHEWS

ANOTHER SPATE of arrests in Spain's Basque provinces was announced to-day including the detention of four priests and the alleged leaders of the local Communist Party. Tension in the region has also been heightened by the killing of a young man by the para-military Guardia Civil at the weekend and by the fear among lawyers that the Franco regime is about to stage a snap show trial of two men for whom the death penalty will be asked.

In an official statement put out by the police, 79 people are now said to have been passed to the judicial authorities since the state of emergency was declared in the province of Vizcaya. Another 29 are awaiting a decision and the remainder of a total of 198 have been set free. These figures are in sharp contrast with unofficial sources which put the total of arrests considerably higher. Spanish journalists are now forbidden to write anything about the law and order situation

in the two Basque provinces, except of course for transmitting official statements.

The arrest of the priests is going to ensure that there will be no chance of an improvement in Church-State relations, already at a very low ebb. One Basque priest is critically ill in hospital following police interrogation and three others have been beaten up by extreme Right-wingers.

The killing of an 18-year-old youth in the village of Ondarroa at the weekend has also left a bitter taste in many Basque mouths. The official version says that he insulted a Guardia Civil outside a local barracks and died when the officer's gun went off accidentally. Police arranged the boy's burial immediately, even before his parents had been informed.

Right-wing attacks on people suspected of having Basque nationalist sympathies, seem to have been halted temporarily. These have numbered over 50, including machine-gunning and bombings. No one has been

detained in relation to these attacks. In an unofficial communiqué released to-day details are given of the leaders of these guerrilla groups, their telephone numbers and even the numbers of the cars said to have been used in the attacks. One of the cars is purportedly registered at police headquarters in Madrid.

An urgent appeal for the mobilisation of world opinion was launched over the cases of two young Basques, Jose Antonio Garmendia and Angel Oteagui, whose lawyer has been given five days to study the case for the prosecution against them. They are accused of killing a police officer during the spring of last year and if found guilty by the military tribunal are expected to be sentenced to death.

Lawyers fear that this may be a repetition of the notorious Burgos trial at the end of 1970 when six Basques, all members of the Separatist Organisation ETA, were sentenced to death and only reprieved at the last moment following an international storm of protest.

## Hong Kong textile talks to go on

By David Curry

THE EUROPEAN Community and Hong Kong will have to meet again to finalise details of the agreement to regulate the import of Hong Kong textiles by EEC countries. A two-week-long meeting ended here late last night with a number of outstanding issues still to be settled. The Hong Kong delegation has proposed that the talks be resumed in Hong Kong in the second half of June and yesterday said that it was confident that one more round of discussions would produce an agreement.

The discussion, within the context of the GATT Multilateral Agreement on the products which should be subject to import quotas and the levels of those quotas. The basic principle is that limitation on imports will be imposed when the receiving country can prove that not to do so would involve a real risk of market disruption. Hong Kong feels that the EEC is trying to stretch this interpretation somewhat to put controls on certain categories of imports where no market disruption is likely.

One difference of opinion remains on knitwear concerning the size of the quota, but on the items to be covered by quotas there is believed to be broad agreement. However, the limits of the annual increase in quotas, the ability to transfer from one category to another to meet market demand and the freedom to carry over unused quotas from one year to the next still await settlement.

## U.S., France to discuss gold and floating rates

BY RUPERT CORNWELL

PARIS, May 27.

THE SERIES of top level international economic meetings here this week will offer the first occasion for France and the U.S. to discuss a damaging public row that could jeopardise any chances of success in securing a package agreement on outstanding issues of monetary reform at IMF Ministerial talks in a fortnight's time.

The bones of contention are three: the role of monetary gold, the distribution of IMF quotas due to be settled this year, and the future of floating exchange rates. These subjects are the main topics to be discussed by the Fund's Interim Committee in Paris on June 10 and 11.

What makes the present dispute, in many respects a sequel to the dead-end talks of 1973, more serious is that it has been conducted largely in public. After talks at senior official level in Paris two weeks ago had made no progress in resolving the deadlock, the protagonists carried their sniping further in the press.

Mr. Jack Bennett, the U.S. Treasury Under Secretary, in a newspaper interview accused the French of "extremism" and of "singlehandedly holding up agreement. Within hours a communiqué from the French Finance Minister, M. Jean-Pierre Fourcade, retorted that the Americans had backtracked from agreements reached last December and January.

This week M. Fourcade and U.S. Treasury Secretary Mr. William Simon have a chance to calm things down, on the sidelines of the International Energy Agency and OECD Ministerial Council talks. However, they will first have to clear up the central issue of exactly what was agreed at the Franco-American Martinique Summit last December, and January's IMF gathering.

The suspicion is widespread here that the polarisation is but a negotiating ploy before the discussions proper begin. But was in return for some concession on the precious metal.

tion has undoubtedly been exacerbated by the recent decline of the dollar, which is once more being interpreted in Paris as the "benign neglect" of days gone by—whence derives the new sparring over fixed and floating exchange rates.

How the compromise would shape up no one is sure. But one theory here is that the U.S. would soften its stance on gold, in return for some arrangement whereby it would preserve its right of veto in the Fund under redistribution.

It is planned that overall quotas should rise by 32.5 per cent, but France has been seeking a reduction in the American share to below the 20 per cent, that would ensure it a blocking minority. So far, Mr. Bennett has not been prepared to go beyond 22.4 per cent, from the present 22.9 per cent, and the speculation is that France could be prepared to let the U.S. have its say in return for some concession on the precious metal.

## Kuwait agrees to boost investment

BY RUPERT CORNWELL

PARIS, May 27.

THE EMIR of Kuwait, Sheikh Sahab al Salim al Sabah has wound up his two-day official visit to France with an agreement that calls for increased Kuwaiti investment in France—perhaps including a stake in the country's ambitious uranium enrichment programme.

Details were very hard to come by in Kuwait, but it is hoped more than any other Arab state, likes to keep its investments as secret as possible. However it seemed probable that any interest in the uranium venture—to which Iran has already pledged \$1bn.—would only come

at the stage of "Eurodif 2," an enlarged version of the project on which work has started already.

Other sectors that might attract Kuwaiti funds were not specified although past experience would suggest that property will feature prominently. In addition

to a stake in the La Ciotat shipyard, the Emirate has purchased for \$100m the Manhattan tower in the Defence complex on the Western fringe of Paris, which is scheduled to house companies handling its operations in the EEC.

with French President Giscard d'Estaing this afternoon, the Sheikh emphasised the closeness of views between his country and France on world problems—presumably including a possible restart of the energy conference so dear to Giscard, and the Euro-Arab dialogue.

France seems assured of a steady supply of Kuwaiti oil, whatever oil embargo might be applied to the event of a new Arab-Israeli war, while discussions later this week involving senior Kuwaiti officials could produce further French arms sales, for which orders stand at \$300m, already this year.

## Mintoff tax hint to Catholic church

By Godfrey Grima

VALLETTA, May 27. MALTESE Premier Mr. Dom Mintoff has strongly intimated that his Government wants the island's Catholic church to start paying tax, eliminating another privilege traditionally extended by the State.

Addressing the Malta Labour Party's annual general meeting yesterday Mr. Mintoff said that a cornerstone on which the country was being built is the need for everyone to pay tax. In an obvious reference to recent statements made by Archbishop Michael Gonzi, Mr. Mintoff added: "It is quite futile now to start attacking the Church." He added that other privileges have already been withdrawn, referring to the immunities Bishops in the past enjoyed from the country's laws.

Yesterday, for the second time in recent months, Mr. Mintoff also moved against the Communist elements that have crept into the Labour party. He made it clear that Malta followed neither American nor Soviet policies as a neutral country. He then added: "Those who believe that as socialists we must follow the Soviet Union and become the slaves had better think again because this doctrine can never be embraced by the Labour Party." Mr. Mintoff repeatedly denied that the MLP had Communist tendencies, in steering a neutral course, he had retained the friendship of both the super powers and other countries, he added.

## CYPRUS BUDGET

The budget of the Turkish-run area of Cyprus this year totals £CYP33m, not £CYP35m as stated in an article published on this page on May 7.

## Italian move delays farms talks

BY ROBIN REEVES

LUXEMBOURG, May 27.

AGRICULTURAL Ministers of the Nine to-day failed to find immediate solutions to Italian demands for a strengthening of EEC preference for Italian farm products, as its price for agreeing to more liberal treatment of Community agricultural imports from the North African Maghreb and other countries of the Mediterranean.

At the same time, Sig. Giovanni Marcora, the Italian Farm Minister, and his Council colleagues were at pains to emphasise that the EEC remained anxious to see the rapid conclusion of preferential trade agreements with the Maghreb countries, Algeria, Tunisia and Morocco.

The contrast between the delay in these negotiations and the signing of a preferential trade

pact with Israel earlier this month has been the subject of hostile comment in the Arab world and a source of political embarrassment to the Community.

Italy's complaint, expressed in general terms, was that the common agricultural policy was weighted in favour of producers in the northern part of the Community, that producers of wine, fruit and vegetables do not receive the same CAP support and protection as say those of cereal and livestock.

The Community, for political reasons, wished to develop special trade links with its Mediterranean neighbours, but this was being done at the expense of Italian producers, they added.

Sig. Marcora rejected sugges-

tions that Italy's objections would disappear immediately after the country's regional election on June 15. Italy had to have more effective CAP support for its fruit and vegetable industries, both fresh and processed, and measures to ensure that EEC preference for Italian wine vis-a-vis Algerian wine was respected before it could agree to more liberal treatment of Mediterranean agricultural imports.

The outcome of lengthy discussions, during which other Ministers expressed considerable sympathy for the Italian Farm Minister's point of view, was that the Brussels Commission will draw up detailed proposals in time for the informal meeting of EC Farm Ministers in Dublin on June 9.

After discussing the problem with the EEC Government experts yesterday in Brussels, the Commission is understood to be leaning toward production guidelines established on a national basis. AP-DJ

## No early EEC move on steel output

BY DAVID CURRY

BRUSSELS, May 27.

A FINAL decision by the European Commission on suggestions for voluntary production curbs by EEC steelmakers is not expected before late June, authoritative EEC steel officials said to-day.

These suggestions—guidelines and non-obligatory—are to help EEC steelmakers to adjust production to sharply reduced demand. In the first four months of 1975, the order inflow at EEC steel companies was down about 30 per cent, as compared to the same period in 1974, and in May it stagnated at "a very low level," officials said.

EEC crude steel production dropped only 8.9 per cent, in the first four months. Officials are understood to be suggesting that producers should cut output by a Community-wide average of between 17 to 18 per cent, according to steel sources.

The Commission decided on April 30 to assist EEC steelmakers by giving them a four-month market protection for which they can, but are not forced, to adjust their individual output. It also decided to improve monitoring production and deliv-

eries as well as incoming orders and, specifically, prices, with a view to preventing any dumping on slack steel markets.

But so far, the Commission has not agreed on any final target production figures for the four-month period, nor has it decided whether these guidelines should be set on a national basis or for the entire Community.

After discussing the problem with the EEC Government experts yesterday in Brussels, the Commission is understood to be leaning toward production guidelines established on a national basis. AP-DJ

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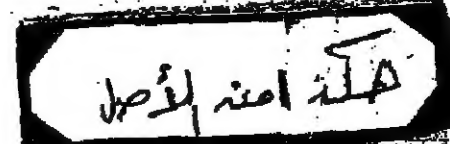
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## OVERSEAS NEWS

## Policy changes may follow after Zambian PM quits

BY JOHN LEECH

ANNOUNCING that he had accepted the resignation of his Prime Minister, Mr. Kaunda, President Banda said "The (Zambian) revolution has no room for private enterprise." On June 30 he would announce "certain measures that will take the revolution further."

A fortnight ago the Freimove leader, from Mozambique, Samora Machel, told guests at a dinner in his honour in Lusaka that Kaunda planned new measures on June 30 that would "lead to the liquidation of capitalism."

The political changes announced yesterday are not in themselves significant. The new Prime Minister is former Foreign Minister, Eliah Mudea, like his predecessor a Southerner and a confirmed Kaunda supporter. However, offering Mr. Kaunda a London-trained barrister who was once granted a licence to practice in Zambia by the former white hierarchy—the Ministry of Legal Affairs and the Attorney-Generalship, coupled with the dismissal of the last white Chief Justice, suggests that the President may have up his sleeve some significant changes both in legislation and the legal system.

President Kaunda pointed out in this connection when he told the Press conference: "We want the judiciary to be a people's judiciary. We want a system of justice that is Zambian, not foreign."

Mr. Brian Doyle, who is on leave in Ireland, is replaced as Chief Justice by a Zambian, Mr. Ammel Silungwe, until now Minister of Legal Affairs.

Other changes announced yesterday include the appointment of Mr. Rupiah Banda, Ambassador to the UN, as Foreign Minister and the appointment of the serving Foreign Minister, Mr. Mudea, to the party Central Committee, Zambia's top policy-making body. The Zambian High Commissioner in London, Mr. Putebo Ngonda, is also being recalled, though a successor was not announced.

## Lebanon looks to Karami again

BY HSAN HIAZI

BEIRUT, May 27.

PRESIDENT Suleiman Franjeh today held fresh consultations with the 99 members of Lebanon's Parliament to form a new Government after the military cabinet of Premier Brig. Gen. Nureddin Rifai resigned yesterday, only 65 hours after it had been appointed to office.

The consultations were considered a formality in political quarters here, as the man tipped to be chosen as Premier is Mr. Kamal Karami, the deputy from the northern town of Tripoli, who has served eight times before.

The Muslim community, which had brought strong pressure to bear on Rifai to resign, had nominated the 65-year-old Karami to head the new cabinet. Mr. Karami is expected to form a strong cabinet of national coalition that will take quick measures to bring the country's conditions back to normal.

For the first time since the new flare-up of fighting began here a week ago between Palestinian guerrillas and right-wing Phalangists, the capital today witnessed relative calm with more shops opening and normal traffic on the streets. Some armed barricades and road-blocks have been removed from certain sections of town. This followed a decision by the leftist groups last night to call off the general strike and urge the removal of all show of arms.

There was sporadic shooting throughout the night and this morning, but the heavy fighting between Phalangists and commandos had stopped. Joint patrols of Lebanese forces and guerrillas have been touring the streets with orders to clamp down on snipers, accused of deliberately trying to keep up the tension.

With the crisis easing up, Muslim leaders have made a special effort to retain a good relationship with President Franjeh. Yesterday, Mr. Karami, Saïd Salim and Dr. Abdullah Yafi, the country's three top Muslim leaders, visited the President at the presidency, and this morning the Grand Mufti of Lebanon, Sheikh Hassan Khalid, also called on him and later made a statement praising Mr. Franjeh for his efforts at solving the crisis.

Editorial comment, Page 16.

PARIS, May 27.

THE SITUATION in Lebanon is under control at the moment but could explode into something akin to civil war, according to a senior U.S. official travelling with the Secretary of State, Dr. Henry Kissinger.

Up to now it seems manageable but all it takes is Syria to send in a brigade," he told newsmen last night.

The official also said he believed Israel will continue "normal harassment" of Palestine Liberation Organisation (PLO) guerrilla jump-off positions in Lebanon. But he said he did not believe Israel would try to do it in such style as to set off a major conflict.

To be avoided, the senior official said, is a situation in Lebanon in which the Lebanese Government and PLO are fighting in the Arab nations between the Government and PLO and a double change in the Lebanese Government.

## Warning on Chinese influence in Nepal

By D. P. Kumar

NEW DELHI, May 27

MR. B. P. KOIRALA, former Prime Minister of Nepal, has warned that if the Government and people of India did not strengthen democratic forces in the Himalayan kingdom "one fine morning we will find China has occupied Nepal by default."

The Nepal Congress leader was exiled to India two years ago after spending 12 years in jail. He was jailed with his cabinet colleagues after the first democratically elected Nepalese Parliament was dissolved and political activity banned in a royal coup in December, 1960.

Addressing a Press conference yesterday at Gorakhpur, an Indian town near the Nepal border, Mr. Koirala said the pro-Chinese Communist influence in Nepal was steadily increasing and if the present state of affairs continued "this influence would" doubtless engulf the country."

He claimed that a big democratic movement, led by the Nepal Congress, was currently gathering strength in Nepal. Armed clashes had taken place between the army and "revolutionary groups."

A "liberation army" composed of former soldiers had also been mobilised in eastern Nepal.

Mr. Koirala said he was merely seeking India's "moral and diplomatic support" and not arms. There were plenty of arms available in Nepal itself, provided funds were available to buy them.

The least India could do, Mr. Koirala said, was to remove restrictions placed on about 1,000 Nepalese who had taken refuge in India.

Mr. Koirala suggested that all restrictions on carrying on a peaceful agitation should be removed. He said that what he wanted was not abolition of the monarchy in Nepal, but establishment of democratic institutions.

Relief workers in Geneva accuse the Ethiopian Government of denying food supplies to a rebel-dominated province in the north. A Special Correspondent reports on

## The war for Eritrea and trouble in Addis Ababa

PROSPECTS FOR peace in Eritrea are as remote as ever, despite more than three months of almost non-stop fighting in Ethiopia's northern province.

Following a phase in February, when both sides in turn took the initiative in abortive attempts to break the other's will and resistance, the conflict has reverted to the classic guerrilla pattern of hide and seek—very much a part of life in the former Italian Red Sea colony since its annexation by Ethiopia 13 years ago.

The exact reasoning behind the guerrillas' basic change of tactics after its offensive in the opening phases of the war, the joint military command embracing the Eritrean Liberation Front (ELF) and its Marxist counterpart, the Popular Liberation Front, has been made to realise the futility of trying to match the strength and firepower of the 22,000 Government troops estimated to be stationed in Eritrea. Others point out that the guerrillas decided around the middle of April to return to their mountain sanctuaries. That is when the military and political strategists of the two movements are known to have met secretly to discuss the sensitive question of the composition of any government formed after the declaration of an independent Eritrean republic. The ELF Secretary-General, Mr. Osman Saleh Salim, has hinted that such a declaration might come in the next two or three months. But as the guerrillas have been prevented from capturing the important rail and road terminus of Keren (proposed capital of the new Eritrean administration) it is anyone's guess now when the declaration will be made.

The central Government in Addis Ababa has adopted something akin to a scorched earth policy in Eritrea. Severe retribution is meted out to all popu-

lated areas thought to have collaborated with the guerrillas. In one instance, a combined land and sea military operation was carried out by Government forces against the town of Arkiro, about ten miles south of Massawa, Eritrea's northern port. Although many of the several thousand inhabitants were forewarned and managed to escape, it is reliably reported that at least 100 people, many of them sick and old, were killed. The most generally accepted reason for the attack is that Arkiro is the home of Mr. Abbe, many of whose family still live there. However, an equally plausible reason is that Arkiro is believed to be an important staging point for guerrilla arms and ammunition coming across the Red Sea from South Yemen. As military efforts to stop this flow of weapons have so far proved fruitless, an attempt is being made to improve relations with North and South Yemen and so dry up the supply by diplomatic means.

## Unidentified attackers

Government fighter-bombers also launched a reprisal raid against a village about 25 miles north of Agordat reportedly razing it to the ground. In addition, eye-witnesses returning from the town of Om Hajer near the border with Sudan say that unidentified attackers have left little standing besides the concrete buildings.

Encouraged by the effectiveness of the heavy blackout on events in Eritrea, the Government in Addis Ababa is at pains to make it appear that normalcy has returned to the province. Commercial air services have been partially restored. Many factories and businesses in the Eritrean capital have been persuaded to reopen, albeit on a much reduced scale.

Nevertheless, Asmara retains the atmosphere of a city under siege and continues to be short of supplies of many essential medicines and basic foods of which, according to some reports, shortages have driven certain prices up by more than 500 per cent.

The total volume of exports through Massawa has been reduced to a virtual trickle while imports destined for all northern Ethiopia and as far south as Addis Ababa continue to pile up in the warehouses and docks, awaiting authorisation for clearance. It is these and other economic dislocations which are causing growing disenchantment within the armed forces about what is increasingly seen as a no-win situation in the province.

The 2nd Division with headquarters in Asmara is known to have demanded that the ruling dirge or committee of the armed forces should begin direct negotiations with the ELF/PLF, rejecting the official assertion that the guerrillas are little more than a motley band of bandits. Certain military elements have fomented divisions within the dirge which is said to number a little over 70 members—considerably fewer than the original 120 as a result of natural attrition and several purges. The two principal factions still centre around the first and second vice-chairmen, Major Mengistu Haile-Mariam, and Lieutenant-Colonel Adnafa Abate. Major Mengistu was originally regarded as the more radical of the two, but has recently moderated his posture towards many issues, including Eritrea. This has brought him and his supporters into open conflict with the more militant hard-liners led by Colonel Adnafa.

As the see-saw battle for ultimate power is played out behind closed doors in Emperor Menelik's Gibi palace overlooking Addis Ababa, the war drags on, further dividing and impoverishing a nation already reeling from a momentous revolution.

## A result of attrition

The question of how to conduct the war continues to foment divisions within the dirge which is said to number a little over 70 members—considerably fewer than the original 120 as a result of natural attrition and several purges. The two principal factions still centre around the first and second vice-chairmen, Major Mengistu Haile-Mariam, and Lieutenant-Colonel Adnafa Abate. Major Mengistu was originally regarded as the more radical of the two, but has recently moderated his posture towards many issues, including Eritrea. This has brought him and his supporters into open conflict with the more militant hard-liners led by Colonel Adnafa.

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## Pravda denies report on bases in Libya

MOSCOW, May 27.

THE COMMUNIST Party newspaper Pravda today describes as a "crude fabrication" a report and the Soviet Press, Mr. Kossigin, during his visit to the Soviet Union agreed to give Libya weapons worth \$4bn. in return for military bases on its territory.

"The fate of this crude fabrication by Al Ahran is no more of arms but not in exchange for durable than those propagandist bases."

Pravda said the Soviet Union based its foreign policy on respect for sovereignty and non-interference in other States' internal affairs.

The Al Ahran report said the deal was signed by Col. Moussamar Reuter.

Khaddafi, Chairman of the Libyan Revolution Command, Council, said the Soviet Press, Mr. Kossigin, during his visit to the Soviet Union agreed to give Libya weapons worth \$4bn. in return for military bases on its territory.

Editorial comment, Page 16.

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To be avoided, the senior official said, is a situation in Lebanon in which the Lebanese Government and PLO are fighting in the Arab nations between the Government and PLO and a double change in the Lebanese Government.

## S.W. Africa stand repeated

BY JOHN STEWART

CAPE TOWN, May 27.

THE PRIME MINISTER, Mr. B. J. Vorster, today rejected any notion that his recent Windhoek speech—in which he invited the resumption of contacts between South Africa and the United Nations Security Council on "South-West Africa independence issue"—was not his last word on the subject.

Speaking at a symposium in Cape Town, Mr. Vorster said the week-end, Mr. D. P. De Villiers, the other hand, represents the stand of the National Party and PLO and the Government on all South-West African issues, including the SWAPO.

## COMPAGNIE MARITIME BELGE S.A. (Lloyd Royal)

EXTRACTS FROM THE DIRECTORS' REPORT TO THE GENERAL MEETING OF MAY 7, 1975

The CMB benefited in 1974 from the intense activity that prevailed in the world transport of general cargo. On each of its regular lines, its ships recorded a loading factor that was definitely higher than that of previous years. On the other hand, it was particularly affected by the growing congestion in a great many of the ports of call; indeed the waiting times often attained or even exceeded two months. The inflationary rise in operating costs and in particular the soaring fuel prices could be offset only gradually by increasing the Conference rates and applying bunker surcharges. The activity of the Dart Containerline and of these Containerline showed a satisfactory evolution and the fleet of large bulk carriers has fulfilled its mission with regularity.

The overall results of these activities show a definite advance over those of the previous financial year. In order to appreciate this advance at its true value, however, account must be taken of the considerable rise in the cost of replacing ships and of the monetary erosion. The shipowner is anxious to protect his assets, can thus no longer remain content with applying normal depreciations to his fleet but must do everything possible to constitute reserves intended for the financing of new units. He must moreover seek unrelentingly an improved yield of his shipping equipment.

The CMB endeavours to achieve this by collaborating with other shipowners, who are faced with similar problems, in the operational field as well as by expanding its fleet and diversifying its activities.

The major projects on which the CMB is engaged are an illustration of this tendency. At the end of 1973, the CMB created with the Belgian shipping companies Alstede and the Belgian Far Eastern Line (BEFEL) with a view to operating a national line to the Far East. During the year, the "Far Eastern Freight Conference," granted BEFEL traffic rights between the ports of the Hamburg/Le Havre range and the major destinations in South-East Asia and the Far East. The BEFEL has become associated

with the Compagnie Maritime des Chargeurs Réunis, Paris, within a new consortium, known as "Franco-Belgian Services," which, in an initial stage, will be deploying conventional ships. From 1976 onwards, three container ships of a capacity of about 1,500 units, will be introduced into this service. Furthermore, a cooperation agreement has been concluded with the Orient Overseas Lines of the C. Y. Tung group (Hong Kong) with a view to the hiring of space in the holds of container vessels which this shipping line operates between Europe and the Far East.

The second project relates to the containerization of the sea traffic between Europe and South Africa. The shipowners concerned in this trade have concluded an agreement which provides for the commissioning, from 1977 onwards, of ten fast container ships of a capacity of approximately 2,500 units. The participation by CMB in this programme has led to the ordering of a ship which will fly the Belgian flag and will be jointly owned with the group DAL Deutsche Afrika-Linien, Hamburg.

The proceeding of the negotiations with a view to inaugurating a new service between continental Europe and the Pacific coast of South America makes it possible to envisage a first sailing in June of this year. Lastly, four bulk carriers of approximately 70,000 T.D.W. are on order in our national shipyards and will be delivered to us in 1976 and 1977. The most recent of these orders relates to a ship which will be jointly owned by the S.A. Cockerill and CMB.

The whole of the activities of the Company in 1974 results in a profit for distribution of BF 175,667,027, against BF 128,956,771 for the previous year, after depreciation amounting to BF 1,567,061,903, against BF 629,727,385 and the allocation to reserves of BF 44,946,577, against BF 23,900,440. The net dividend for the financial year was fixed at BF 285, against BF 220 the year before.



## Midday addition

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## HOME NEWS

## Latest EEC loan for Coal Board takes total to £105m.

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

ANOTHER LOAN, this time of £20m., has been approved by the European Commission for the National Coal Board.

It brings EEC loans to the NCB up to £105m. In addition, the Community has approved grants totalling £7m. for mining research and £10m. for assisting redundant mine workers.

The latest loan is for buying movable underground plant and equipment on which the NCB is to spend an estimated £63.5m. over its next two financial years. The NCB maintains a pool of such equipment for all its coal mines.

The loan is granted under Article 94 of the European Coal and Steel Community Treaty which empowers the Commission to give aid for the modernisation of the coal and steel industries.

The precise terms of the loan will now be agreed with the NCB. Interest rates on EEC loans are around 9 per cent. News of the latest EEC loan coincides with publication of the NCB's document, Coal and Europe, which maintains that the British coal industry has been getting much more back in aid from the Community than it has contributed to EEC funds.

Similar loans have also been granted to the British Steel Corporation and these so far total around £112m. since 1973, when the U.K. joined the Common Market.

The most recently announced was £14m. towards a new tin plate complex at Ebbw Vale. This will cost £70m. and provide 4,500 jobs.

## Fiat small car being introduced from Spain

BY TERRY DODSWORTH

ANOTHER SMALL car, the 850cc Fiat 133, is being introduced to the U.K. by Fiat.

Made by Seat, the Spanish company based in Barcelona, in which Fiat has a 30 per cent. stake, the 133 will sell in the "Mini" class—a sector where the British industry is poorly represented. The price is competitive at £1,156.

The 133 is based on the now discontinued Fiat 850, employing the same water-cooled engine (of which some 6m. have been made) and the same rear-engine, rear-wheel drive layout.

In appearance, however, it is similar to the Italian-made 126 and 127 models.

With an annual production rate approaching 400,000, Seat is Spain's largest car manufacturer and is exporting an increasing proportion of its output to Europe and North Africa.

The 133, sold and serviced by the Fiat network, is yet another example—like the Russian-built Lada and the Polish 126—of Fiat's policy of extending the life of old models through overseas companies with which it has an association.

## Rise in 'perks' boosts salaries

FINANCIAL TIMES REPORTER

AN INCREASING NUMBER of companies are giving their office staffs higher fringe benefits to supplement pay packets, according to a survey published yesterday.

Free food, discounts on goods and services, travelling allowances and business assistance schemes are the most popular perks. This is the finding of a study on Fringe Benefits for Office Staff 1975 published by the Alfred Marks Bureau which is based on information supplied by companies employing some 60,000 people.

Seven out of ten organised discounts for their staffs and some discounts were as high as 35 per cent. Sixty per cent. had social or sports clubs, but Mr. Bernard Marks, chairman of the Alfred Marks Bureau, says this figure is on the decline since employees preferred to organise their own social time and found tax-free monetary benefits more attractive.

Just under half the companies surveyed had incentive or bonus schemes and a majority of office workers enjoyed holidays of four weeks, which was the norm on the Continent. Another popular benefit was the staff canteen with 53 per cent. providing subsidised meals.

An interesting finding was the proportion of companies that operated flexible hours in their offices—nearly a third, which indicates the growing popularity of this system.

## Ezra pleased with coal output

BY ARTHUR SMITH

THE COAL industry should, on its recent performance, achieve its target of at least a 3 per cent. gain in productivity each year, Sir Derek Ezra, chairman of the National Coal Board, declared yesterday.

The NCB, the trade unions and mining organisations had together recommended, in the coalfields to discuss a campaign to reduce the cost per ton of producing coal, Sir Derek said.

The production bonus scheme launched in March was helping to contain overall costs and produce more tons at higher levels of efficiency. Further success would give a fourfold benefit, Sir Derek said.

For the nation, every additional ton of coal mined represents a saving against the balance of payments; for customers it means the price of coal can be kept within reasonable limits; for those who work in the industry it means the opportunity for additional production bonus earnings.

## Champion pit

Sir Derek was speaking at Daw Mill Colliery, near Coventry, where he accompanied Sir Murray Fox, the Lord Mayor of the City of London, who became the first holder of the office to go down a coalmine.

Daw Mill was the first pit in the Warwickshire coalfield to reach an output of 1m. tons in a year and is currently producing at an efficiency nearly 24 times the national average.

## Perkins expansion plans held up by staff shortages

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

THE MAJOR expansion plans for Perkins Engines' plant at Peterborough are being held back because of shortages of shop floor engineers and computer staff.

Perkins is spending £10m. during each of the next two years at the diesel engine plant which has an annual capacity of around 232,000 units for automotive, industrial and agricultural use.

The expansion is needed following a boom in demand which came after the oil supply crisis. Perkins had previously forecast a 5 per cent. a year increase in demand for diesel engines. After the oil crisis, demand has jumped by an annual 14 per cent.

Perkins gives two reasons for its inability to work at full capacity at Peterborough: problems with component supplies and shortages of skilled employment.

Perkins, which is a subsidiary of the Canadian Massey-Ferguson group, buys nearly all of its components in the U.K. and requires one or two component manufacturers in the U.K. in addition to the 8,500 already employed at Peterborough.

For example, Perkins is still feeling the effects of three-day working which have continued to hit some components makers. But it has just about solved this particular problem by buying components on a world-wide basis rather than mainly from the U.K.

On the staff side, Perkins is relying more and more on computers for its operations, but is having little luck in attracting all the skilled staff it needs to operate them. The group is also a victim of the general shortage of engineers which has long affected the South-east.

As a result of these problems, Perkins is turning out around 1,350 to 1,400 engines a day, compared with the current capacity of 1,450 to 1,500.

The group said earlier this year that the expansion programme was designed to increase output by 20 per cent. on last year's 232,000 units and would require 500 more people in addition to the 8,500 already employed at Peterborough.

## Laing sees 3-month delay on Burmah oil platform

LAING OFFSHORE, a leading oil rig construction yard in the North East, confirmed yesterday that completion of its next platform, Graythorpe Three, will be delayed by up to three months.

The cost of the £25m. platform for Burmah Oil Development's Thistle Field was originally scheduled for next April, but will not now take place until June or July.

Construction of the steel structure of the jacket has been held up by delivery delays and design changes, says Laing. There was difficulty in obtaining 82,000 tons of special steel from Japan, Germany and France.

When completed, the platform, which is larger than structures previously built by the yard, will have a 70,000-barrel storage capacity.

The yard has nearly completed a £20m. platform, Graythorpe Two, for BP, which is due for launching late next month or early July.

This will leave the Burmah contract as the only remaining order for Laing, which last week announced a cutback in its work-force because the building of the platform is less labour intensive than previous structures.

The company is discussing the extent of the cutback, which it intends to carry out by natural wastage, with senior shop stewards. It estimates that 40 of the 1,650 jobs will be affected.

## Councils trying to save N. Shields fish dock

TYNE AND WEAR County Council and North Tyneside Council are ready to supply cash for the Port of Tyne Authority to save a scheme to build a fish dock at North Shields.

The two councils are jointly looking at the finances of the project and intend to seek talks with the Authority.

Mr. John Gillespie, managing director of the Authority, revealed last week that inflation was putting the scheme "in the balance". He said the original £3m cost might rise to £5m.

The authority has waited for more than a year for a Government decision on a 60 per cent. grant for the dock. But it now contends that an 85 per cent. grant is needed.

Councillor Michael Campbell, leader of Tyne and Wear County Council, said yesterday that the new dock was a regional development which was absolutely necessary.

"We feel it should go ahead now rather than be deferred for some years, and we are hoping for talks with the Port of Tyne Authority."

A joint delegation from the two councils and the port Authority will be back in Copenhagen to-day for more talks with DFDS, the Danish shipping line, on boosting its passenger trade with the Tyne.

The local authorities will offer "promotional incentives" similar to those which last month decided the Bergen and Fred Olsen Lines, in stay on the Tyne instead of moving to Hull.

In return DFDS is expected to step up sailings next summer between the Tyne and Esbjerg, and it may introduce a new service, possibly to Hamburg.

## Design awards for laser beam and dinghy

A BOAT designer and a scientist are among the winners of this year's Duke of Edinburgh's Design Prize and will receive their certificates from Prince Philip in a special ceremony at British Aircraft Corporation's headquarters at Filton, Bristol, to-day.

Mr. Peter Milne, of Norton, near Chester, won his award for designing the Bullseye racing dinghy—a high-performance, low-cost youth boat.

Dr. David Dyson, of Dundee, works for Ferranti and led the company team which designed the MF-400 multi-fold cutting laser—the smallest of its type in the world.

## Managers tempted by work abroad

FOUR OUT of every five British managers are thinking of working abroad, according to a survey by management consultants Keirnan and Company.

There were 140 replies out of the 250 managers canvassed earlier this month. The favourite countries were France and Canada, followed by Holland and then the U.S., Australia and South Africa.

Mr. Donald Etheridge, managing director of Keirnan, said 51 per cent. cited high levels of taxation and 84 per cent. the higher salaries to be earned abroad as motives for possible emigration.

For 80 per cent. the economic, political and social climate of this country was a primary reason for their attitude.

## Single Co-op organisation is approved by 11,370 to 2,635

BY SANDY MCLACHLAN IN EDINBURGH

THE Co-operative Movement took another step yesterday towards merging its wholesale and retail arms into a single national federation.

Delegates at the annual conference here passed by a substantial majority the resolution to set up a committee which will report to next year's conference on how to achieve a merger between the CWS and the Co-operative Union.

But although the conference again expressed its general approval of a merger, there was an underlying note of warning to the leaders of the Movement. Delegates made it clear they will want reassurance on a number of issues if they are to support the final plan.

Many retail societies fear a merger would result in the movement becoming dominated by the management of the CWS, who are more committed to trading problems and less to the fundamental ideals of the Co-operative movement. One delegate yesterday, speaking against the proposal, said the movement was about to commit "ideological suicide."

Two amendments aimed at effectively killing the resolution were easily defeated. But a third amendment proposing that the special committee consider the desirability of a merger as well as the ways in which it might be achieved was incorporated into the original resolution put forward by the central executive of the Co-operative Union.

The chairman of CWS, Mr. Lloyd Harrison, backed the resolution and emphasised that the CWS support was the decision of the Board, elected by retail societies, and did not result from management pressure. "Any thinking person would know that it was right and desirable for there to be a single body, where the Government and other national bodies like the Price Commission could turn to for information and assistance," he said.

Mr. Ben Parry, chairman of the Co-operative Union, also spoke in favour of the resolution to set up a special committee. The final vote of the conference was 11,370 to 2,635 against. It also passed a resolution requesting the central executive of the union to report to the 1978 congress on the possibility of a merger with the CWS as well as progress towards implementation of Regional Plan 2. This is designed to reduce the 231 independent societies to 26 regional groups, and was approved by congress last year.

Mr. Parry admitted that progress towards implementing the regional plan had been "disappointing." He blamed the attitude of individual societies to the Co-operative constitution, namely that they should follow conference decisions. He criticised the Boards of many societies for allowing their businesses to deteriorate to dangerously low levels before even considering the idea of a merger.

## Oxford Union 'needs to be charity'

THE OXFORD UNION must become a charity if it is to survive, its president, Mr. V. van Amerongen, said yesterday. The society's opponents were "small but vociferous group" taking a short-sighted, blinkered view.

A poll of the union's 43,000 members is being held on Thursday. They will vote on the charity idea put forward by its standing committee to pay off debts.

Mr. van Amerongen said: "The scheme for charitable status has unanimous support from the union society's standing committee, its senior officers and all the trustees."

The union not only wanted to pay off its debt of £70,000, but to proceed with major structural repairs, estimated at £200,000.

Eventually, it wanted to set up a £750,000 reserve fund to improve its property, which is "the only way an appeal can succeed by having charitable status—otherwise too much is eaten away by capital transfer and other taxation, making the donation of money prohibitive."

Mr. Malcolm Beechus, who is leading an "anti" campaign, warned that in the long term "the idea would leave the union without the firm collateral of its buildings and possessions, which would belong to the charity."

## Pension amendment may disappoint

BY ERIC SHORT

THE MAJOR amendment to the Social Security Pension Bill forced through by Mrs. Barbara Castle, Secretary for Social Services, in last Tuesday's committee discussions on the Bill could prove disappointing to the pensions industry.

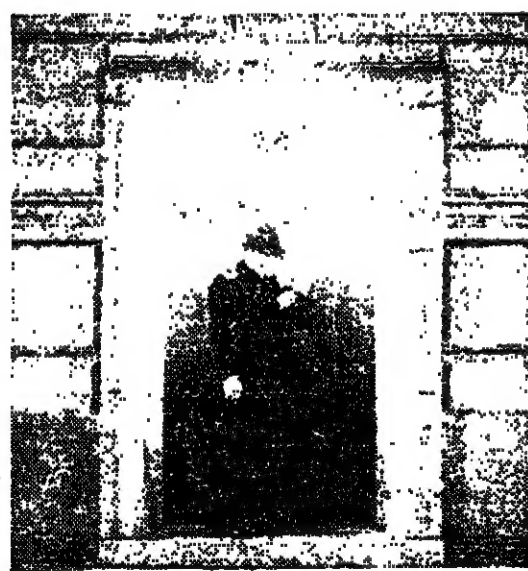
In the amendment, which has now been published, the Government proposes to put a limit on the cost of buying back into the State scheme when an employer decides to end the contracting-out arrangements of his private pension scheme.

Previously under the provisions of the Bill, employers who wished to end the contracted-out arrangements of their private pension scheme would have had to pay a buy-back premium to the State scheme that would provide a guaranteed minimum pension based on the employee's past earnings, revalued each year according to the index of the National Average Earnings.

The amendment now proposes that a 12 per cent. per annum limit should be put on the sequences of a catastrophe situation and not to bale out pension funds from a poor period of investment returns. Employees will be able to wind up a pension scheme without bankrupting themselves, but will not get a subsidy from the Government to enable the fund to continue as a going concern.

Difficulties. The amendment gives the employers a certain amount of time to decide on a course of action once he discovers that the pension fund is running into difficulties and does not put an upper limit on his buy-back liabilities. The Government has made it clear that the change is designed to save employers from the consequences of a catastrophe situation and not to bale out pension funds from a poor period of investment returns. Employees will be able to wind up a pension scheme without bankrupting themselves, but will not get a subsidy from the Government to enable the fund to continue as a going concern.

## You'd never meet a client at 3 a.m. here -why do it in Japan?



Your watch says 11 a.m. — but because of the time difference your body and brain are 8 hours behind on your first day in Tokyo, no matter which way you fly there from Europe.

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P.S. SAS is the airline of Scandinavia. Did you know Denmark produces enough food for three Danes? One in three Swedes own a car and a TV set? Norway mines coal in Spitsbergen and pumps oil from under the North Sea?



## Salient points from the Report and Statement by the Chairman, Mr. Eric C. Sayers, for the year ended 31st January 1975.

- Profits before taxation were £10,000,000 compared with £7,486,000 for 1973/74. Earnings per share increased to 12.21p (fully diluted) from 9.91p in 1973/74.
- Steel Division. Profits comfortably exceeded the record figures achieved in the previous year.
- Engineering Division. Production was disrupted as a result of the miners' strike and demand for components for passenger cars fell away as the year progressed. However, there was a firm demand for castings and steering gears for commercial vehicles and tractors and further progress was made overseas.
- Domestic Products Division. The decline in consumer demand in the first half of the year was reflected in a sharp reduction in orders from the retail trade but demand improved in early Autumn.
- Sales to Common Market countries totalled £3.4 million and this represents an increase of 83% in sales to this area over the two years since the United Kingdom joined the European Economic Community.
- Investment in new projects, amounting to some £25 million over the next five years, is designed to carry the Group through to new levels of profitability as the various plans mature.
- Outlook. The recession in demand in U.K. markets and overseas is now affecting to a varying degree all parts of the Group with little indication of its ultimate extent or duration. The worldwide downturn in trade has created a substantial surplus of steel and the Group's facilities have been materially affected. Significant reductions in customer requirements for the products of our Engineering Division have, to an extent, been cushioned by the market for Agricultural Tractors which remains strong. Demand for consumer products from the Domestic Products Division is presently maintained at reasonable levels.
- It seems that the present recessionary conditions are likely to continue at least to the end of this year and, whilst vigorous steps are being taken to minimise the effects, a significant reduction of earnings against last year's record levels is inevitable. However, trading results so far support the view that the diversity of the Group's interests represents a considerable source of strength in these difficult circumstances and present indications are that the current rate of dividend on the capital as increased by the proposed rights issue will be amply covered.

## Summary of figures

	1975	1974
Turnover	£'000	£'000
Profit before taxation	137,043	103,885
Taxation	10,000	7,486
Ordinary Dividends (amount per share gross)	5.12p	4.55p
Number of Employees	14,458	14,305

Principal Group Companies . . .  
**DUPORT LTD.**  
DUPORT HOUSE,  
EDGBASTON,  
BIRMINGHAM,  
B16 8JU

Steel Division  
Duport Steel Works Limited  
London Works Steel Company Limited  
Fletcher Engine Steel Limited  
Engineering Division  
Duport Foundries Limited  
John Harper & Company Limited  
Bagnall Foundry and Engineering Company Limited  
Burman and Sons Limited  
Ewatts Limited  
Imalok Limited  
Bridgton Industries Limited

Domestic Products Division  
Gloucester Limited  
Vene Limited  
Vi-Spring Limited  
Swish Products Limited  
Groveswood Products Limited  
Slumberland (Australia) Pty Limited  
General Division  
Portways Limited  
Castro Developments Limited  
James Arthur & Company Limited  
Slumberland (Developments) Limited  
Telegraphic Limited  
Crownless Limited

Copies of the Report and Accounts may be obtained from the Secretary





# IVECO - Industrial Vehicles Corporation - The new force in the commercial vehicle world

**Five great international names from Italy, France and Germany, renowned for their traditional quality and advanced technology have joined forces. To form one of the mightiest vehicle manufacturing enterprises in the field of commercial transportation.**

Fiat of Turin and Klockner-Humboldt-Deutz of Cologne have united to form the holding company IVECO. This comprises of Fiat Veicoli Industriali (combining the Fiat and OM products), Lancia Veicoli Speciali, Unic-Fiat and Magirus-Deutz.

**The Size of IVECO.** The new organisation's labour force numbers well over 50,000 employees. The 1974 production figure for vehicles manufactured by the companies represented in the holding company totalled around 110,000. Annual sales are of the order of 1,300 billion lire. The production range starts at 3.5 tonnes and goes up to the maximum weights permitted by ruling legislation. There are 200 basic models and over 600 adaptations including buses and specialist vehicles. Propulsion systems include the water-cooled diesel (Fiat, OM, Unic-Fiat and Lancia) and the air-cooled diesel engines found in the Magirus-Deutz ranges.

**The Factories.** IVECO has 16 major production plants in Italy, France and Germany.

**Italy:** Three factories in Turin plus further plants at Brescia, Milan, Cameri, Suzzara and Bolzano.

**France:** Factories at Trappes, Bourbon-Lancy, Fourchambault and Suresnes.

**Germany:** Three factories at Ulm and a plant at Mainz.

## The Purpose of the IVECO Holding Company

### Combined International Expertise

An amalgamation of resources and experience to create a more efficient response to the growing demands of technological progress. And to effectively combat fierce international competition.

### Retention of Individuality

The market personality and engineering features of the individual ranges manufactured by the companies forming IVECO will be retained.

### Improved Standards of Quality

Combining the engineering and financial capacities of the participating partners to substantially increase product quality.

### Comprehensive Vehicle Range

Production programmes will be formulated, aimed at achieving a wide overall manufacturing diversification in all vehicle classes.

### Multinational Manufacturing Experience

IVECO can offer a solution to differing engineering, commercial and social problems involved in manufacturing, by utilising its vast nation-wide knowledge of specific requirements and necessities.

### Greater Service Facilities

To set up an extensive network of modern service facilities, for all their ranges, to meet the exacting demands of international transport operations.



1974 Production: 55,500 industrial vehicles and buses, 50% of which were exported to 90 countries. The market share of Fiat trucks in Italy was 54%. In Africa, Fiat were the market leaders in the field of heavy trucks.



1974 Production: 28,000 industrial vehicles, 30% of which were exported to various European countries. The market share of OM industrial vehicles in Italy was 40%. The OM range in particular offers an abundant variety of medium and lightweight trucks.



1974 Production: 3,000 special vehicles earmarked for varied civil and military duties (four-wheel drive vehicles, amphibious vehicles etc.)



1974 Production: 10,300 industrial vehicles, 30% of which were exported to other European countries, French speaking Africa and the Middle and Far East. Unic-Fiat held an 18% share of the French heavy vehicle market.



1974 Production: 13,000 industrial vehicles and buses, 60% of which were exported to over 50 countries. The company specialise in the manufacture of building industry four-wheel drive vehicles (25% of the German market) and are European leaders in the field of fire-fighting vehicle manufacture.



## HOME NEWS

## Boeing extends R-R jet agreement by 10 days

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BOEING, the U.S. aircraft group, has extended by ten days its agreement with Rolls-Royce (1971) on the plan to put the R-B-211 engine into the Boeing 747 Jumbo jet. The extended agreement runs from Friday.

The reason is that Boeing recognises it will be difficult for the U.K. Government to take any meaningful decisions on this plan until the Common Market referendum on June 5 is over.

In a letter to Rolls-Royce, Boeing has made it clear, however, that if and when the agreement is renegotiated it will have to be on substantially different terms, with Rolls-Royce and the U.K. Government financing the whole of the venture.

The plan so far has provided for Rolls-Royce to put the more powerful version of the RB-211 engine—the so-called 524 engine—into the Jumbo and so gain a share of the big market that

everyone agrees awaits it right up to the end of this century.

The finance for this venture has been forthcoming from Rolls-Royce itself, with Boeing putting up some of its own money to do the necessary engineering on the Jumbo to accommodate the RB-211.

The Government, while financing the development of the 524 engine for the Lockheed TriStar airliner, has declined to put in any more money to help Rolls-Royce get the engine into the 747 until at least two orders for a Rolls-powered Jumbo were placed. So far, there has only been a promise from British Airways that if a Rolls Jumbo was available it would buy it, and no other airline has even expressed this kind of conviction.

The attitude among the airlines throughout the world is that while they are interested in the possibility of a Rolls-powered Jumbo, they are not prepared to

place firm contracts for it until it is available.

Both Rolls-Royce and Boeing have argued with the U.K. Government that unless and until it helps to finance the venture no orders are likely to be forthcoming. The situation now is that both companies recognise the market potential for the Rolls Jumbo but neither is prepared to finance it—Rolls-Royce because it cannot and Boeing because having already put in enough of its own money feels it is time for the U.K. Government to back it financially.

The original agreement between the two companies has been renewed on a number of occasions over the past 12 months. Boeing is virtually saying now that while it is prepared to give the U.K. a few more days' grace because of the political difficulties over the referendum, it is not prepared to go on indefinitely.

## £17m. offer for Stern rejected

By Joe Renshaw

AN OFFER of £17m. made via the Department of the Environment for the residential portfolio of the collapsed Stern property empire has been rejected as wholly unacceptable.

Cork Gully, the liquidators for the parent company Wilstar Securities, said the offer was "not in the same street" as what they were looking for. They wanted something between \$45m. and \$50m. for the 80 blocks comprising some 4,800 flats.

The DoE itself would not buy the properties but would sanction the Housing Corporation to lend money to existing or new housing associations to take over the properties.

The liquidators, through estate agents, have been looking for a single buyer for the whole residential portfolio since the flats or even individual blocks were sold separately it could be years before any final deal was achieved.

## On mortgage

Now that the DoE offer has been rejected, the liquidators will have to continue seeking a single offer or sell off the flats to present tenants.

The DoE along with the GLC and the London Boroughs are anxious that the properties should remain in the rented sector.

But there is some embarrassment at the thought of bailing out a private landlord on this scale. Only last month a spokesman for the DoE emphasised that "initially no public funds would be available for this purpose."

Lex, Back Page

## EMI wins fire contract

Major petroleum storage sites in Belgium are to be safeguarded by British electronic early warning fire detection systems under export contracts won by the EMI group.

Altogether, a total of 45 highly sensitive flame detection systems worth around \$85,000 are to be installed at four regional petroleum storage sites operated by the Fina oil company in Belgium.

The storage installations cover a combined ground area of some 750,000 square feet.

## Tridents may now land 'blind'

BRITISH AIRWAYS' Hawker-Siddeley Trident 2E and 3E jets have been cleared by the Civil Aviation Authority for almost "blind" landings.

The aircraft are theoretically allowed to approach automatically to as low as only 12 feet above the runway before the flight deck crew decide whether to complete the landing or overshoot.

But in practice landings and take-offs will not be undertaken where visibility is less than about 32 yards—partly because the pilot needs to see well enough to taxi safely, after landing to the terminal area.

The aircraft use the Smiths Industries Autoland system.



Sir Kenneth Callaghan, Chairman of the Gill &amp; Duffus Group.

Speaking at the conference on world aerospace organised by the Financial Times in conjunction with the aviation journals Flight International and Air et Cosmos, he said that he was "hoping for an overwhelming Yes" in the referendum. Afterwards, the British Government and British business would do everything they could towards the success of the Community and make up for past shortcomings.

"I am a believer in collaboration," said Sir Kenneth, "and it is my view that no new major programme, civil or military, is likely to be undertaken again by any one company. The amounts of money involved, the time scale and the risks are far too great."

"If collaboration is going to be meaningful, it must extend to all the facets of the operation—by which I mean design, development and manufacture—and there must be a reasonable balance between the partners involved."

"I would think that governments who have to sponsor programmes and who, at this moment of time, seem to have no policies as regards their aerospace companies (if my own Government has one, it has not seen fit to inform me) should bend their minds to seeing that we in Europe do end up with a sensible, viable and competitive aerospace industry."

"I would like to see a European industry capable of competing with and collaborating with our friends on the other side of the Atlantic on as nearly equal terms as possible."

The theme of collaboration

"We must aim for a target

In his Annual Statement, the Chairman of the Gill & Duffus Group, Mr. R. G. McFall reports:

- » Fifteenth consecutive increase in annual profit and "so far so good" this year
- » Maximum permitted dividend for 1974
- » First interim dividend for 1975 anticipating future relief in restraint
- » London commodity markets prove strength of self-discipline in unstable conditions
- » New developments abroad add weight to Group's overseas trading

## Summary of Results for the year ended 31st December

	1974	1973	1972
	£000's	£000's	£000's
Profits before tax	6,250	5,186	3,161
Profit available for Ordinary Stockholders	3,315	2,665	1,928
Capital and Reserves	15,722	13,198	11,184
Earnings per Ordinary Stock Unit	13.91p	11.18p	8.11p
Dividends per Ordinary Stock Unit (net)	3.499p	3.222p	2.946p

## Gill &amp; Duffus

The Gill & Duffus Group carries on an international business as merchants, brokers and processors of a wide range of primary commodities.

Overseas subsidiaries and associates in: New York - Toronto - Bahia - Accra - Takoradi - Paris - Geneva - Hamburg - Hong Kong - Singapore - Kuala Lumpur

## Restaurant chain forced to give undertaking on hygiene

BY ELINOR GOODMAN

A LEADING London restaurant chain, which has already been prosecuted ten times for breaching the food hygiene regulations, has given an undertaking to the Office of Fair Trading that it will obey the regulations in future. Failure to keep to this undertaking could result in a prison sentence or an unlimited fine.

This is only the fourth time that the Director General has required such an undertaking from a restaurant chain. The London Eating Houses Group is by far the largest company yet named in this context.

The London Eating Houses Group said yesterday that it did not believe its standard of hygiene was any worse than any other catering chain. A spokesman for the company suggested that an examination of court records would show that all the big catering groups had been convicted of similar offences. The Office of Fair Trading, the com-

pany said, appeared to want to make an example of a company and had chosen the London Eating Houses Group for this purpose.

Since December, when the last conviction was brought, the Group said it had spent more than £15,000 on improvements, initiated hygiene courses for staff and appointed a hygiene officer.

Two separate undertakings have been given, one by the company and one by its director, Mr. All Salih. Among other things they prevent London Eating Houses Group, or any other business in which Mr. Salih may be a director, from carrying on a food business at insanitary premises, failing to keep articles of equipment which come into contact with food clean and failing to keep sanitary conveniences clean and in efficient order.

## Used-car protection code for Scotland

By Elinor Goodman

THE FIRST voluntary code of practice to result from negotiations between the motor trade and the Office of Fair Trading was announced yesterday by the Scottish Motor Trade Association which launched a Used Car Consumer Plan.

The plan, which it is hoped, will go some way to reduce the high volume of consumer complaints about the motor trade, will ensure that second-hand cars sold under it have been prepared and tested to a set standard. Like all other voluntary agreements approved by the Office of Fair Trading, it incorporates an independent arbitration service provision and means for consumers to obtain redress.

The working of the code is likely to be studied closely by the Motor Agents Association, which represents garages in the rest of Britain. The association has been discussing a possible code with the Office of Fair Trading for the last six months. The code envisaged would, however, be much wider than that announced yesterday by the Scottish Motor Trade Association, and would cover new cars too.

## Standard

In future SMTA members will carry out a standard scheme of preparation on all used cars offered for sale. They will also sell cars with a warranty, graded according to the age and condition of the car, and undertake that to the best of their knowledge the mileage recorded on the millimeter is correct.

The SMTA has set up a customer complaint service to deal with disputes. If customers fail to obtain satisfaction, they can seek an independent judgement from a member of the Institute of Arbitrators.

The SMTA has agreed that if a motor trader is the subject of three or more justified complaints in a year, he will be counselled from membership of the plan.

## ICI urged to cut staff further to improve productivity

BY RAY DAFTER

ICI MUST shed still more staff to improve productivity and to improve its line with its world competitors, according to a report just published.

The recommendation comes at a time of pay talks between ICI and trade unions. It follows a five-year period in which the number on the company's "weekly" payroll in the U.K. has been reduced from 65,000 to around 57,000 without any serious disruption to production or industrial upheaval.

The latest issue of Chemical Insight suggests, however, that steep increases in wages and salaries would make a speedier reduction in numbers inevitable.

As the accompanying table shows ICI's total remuneration per employee is much lower than its competitors. Indeed, its pay-perman in the U.K. at \$6.655 on average, is some \$1,100 below the group's worldwide figure.

"The situation presents both challenge and opportunity, for it will entail dramatic changes in manning at all levels, including managerial," says the report.

ICI, it says, now has a high proportion of efficient, modern plants. So, increased productivity would have to come through a reduction in numbers employed.

ICI Chemical, the U.S. group, was cited as an example for the U.K. industry. With almost a quarter of ICI's number of employees, it ranks as the top performer per employee for sales, profit, and total remuneration among the eight large companies listed in the analytical journal.

Company	Sales per employee	Profit per employee	Number of employees	Total pay per employee
Dow Chemical (U.S.)	92,455	10,458	53,300	16,455
ICI (U.K.)	72,367	1,942	110,989	14,860
Monsanto (U.S.)	57,419	5,305	60,926	13,185
DuPont (U.S.)	50,487	2,952	126,844	15,840
Union Carbide (U.S.)	48,555	4,837	109,566	15,489
Hoechst (Ger.)	46,956	1,490	178,710	12,389
Akzo (Holland)	40,778	1,440	105,400	11,914
ICI (U.K.)	34,232	3,060	201,000	7,743

\*Currencies converted at year-end. \*BASF AG only. \*ICI's UK figure was \$6,455

## APPOINTMENTS

## Taylor Woodrow group posts

Mr. P. W. Jenkins, Mr. J. W. Rogers and Mr. R. G. Smith have been appointed directors of TAYLOR WOODROW CONSTRUCTION.

Mr. Jenkins is head of the mechanical, electrical and process division, and was appointed a divisional director in January, 1974.

Mr. Rogers has been a divisional director of the company since January, 1971. He is now responsible for the project engineering activities of Taylor Woodrow Construction.

Mr. Smith joined Taylor Woodrow in 1953. He has been concerned with both estimating and marketing activities for which he is now responsible, and was made a divisional director of the company in 1971.

Mr. John W. Whitehead will retire as chairman of R. P. MARTIN & CO. on June 30 and will be succeeded by Mr. Michael D. Phelan.

Mr. Whitehead will continue to be a director of the company and Mr. Peter M. Shatto remains deputy chairman.

Mr. A. R. Perry has resigned from the Board of ESTATES PROPERTY INVESTMENT COMPANY and its subsidiaries, to reduce his business commitments.

Mr. C. N. Knight has been

appointed chairman in place of Mr. Perry and Mr. D. V. Odell has joined the parent Board.

Mr. David Wake has been appointed managing director of WALAW PLANT HIRE, a member of the Lawrence Group.

Mr. Martin Mackintosh has joined the Board of PENNINE MOTOR GROUP. Mr. Mackintosh is a former director of Rowan Mackintosh and is a director of the Halifax Building Society.

Mr. J. D. Whibley, secretary of the PROVIDENT MUTUAL LIFE ASSURANCE ASSOCIATION, will retire on May 31 after over 46 years with the Association. Mr. G. W. Stirling has been appointed secretary from June 1.

Mr. Douglas Coakley has joined the Board of TREPALM. Mr. Coakley was previously managing director of A&BC Cheving Gun.

Mr. Kiek Schulp, export manager for FREELINE has been appointed a director. He will continue to be responsible for the company's export business.

Mr. Kenneth Lianos has been appointed director of business planning on the Brussels headquarters staff of the WABCO

WESTINGHOUSE group. Before joining WABCO, Mr. Lianos, a U.S. citizen, was assistant treasurer of international operations at International Paper Company.

Sir Eric Griffith-Jones, chairman of the Guthrie Corporation, and Sir Lindsay Alexander, chairman of Ocean Transport and Trading, have been elected vice-presidents of the LIVERPOOL SCHOOL OF TROPICAL MEDICINE.

Mr. E. A. Tetlow has been appointed managing director of RIBBESDALE CEMENT from June 1. He was formerly managing director of Trent Concrete.

Mr. R. J. Hillea has been appointed to the Board of CUPRINOL, as works director.

Mr. R. Blissett and Mr. H. Osborn have been appointed directors of BROWN LENOX & CO.

Mr. T. E. B. Green has been appointed chairman and chief executive, and Mr. J. B. Smith has been appointed a director of SPARIC MINERALS (PTY.), Johannesburg.

Mr. F. Atkinson has been appointed an executive director of HARRIS & DIXON.

## Banco Ambrosiano

**1974 FINANCIAL YEAR**

The Ordinary General Meeting of the Banco Ambrosiano was held, after its second calling, on 19th April 1975.

The Chairman, Mr. Ruggiero Mozzana, submitted to the Meeting the balance-sheet and profit and loss account for the year ending on 31st December 1974, showing a net profit of L. 3,449,033,800 and allowing for the distribution of a L. 270 per share dividend, as against L. 250 in the previous financial year.

The Deputy Chairman and Managing Director, Mr. Roberto Calvi, read the Board of Directors' report, which emphasises, besides the strengthening of the company's assets and the improvement of its operational potential, the expansion achieved in "customers' deposits", accompanied by a significant increase in the number of individual accounts. Through its participations, the bank has succeeded in increasing its influence and importance.

During 1974, careful attention has been paid to the professional training of the staff, who have always responded positively, and also to the improvement of the technical-organizational structures, which have now reached a high degree of efficiency.

The Meeting approved—with abstention by one Shareholder only—the balance sheet and the appropriation of profits as they were proposed, and finally confirmed the appointment of Mr. Aladino Minciaroni as Director and appointed a new Board of Auditors.

The Board of Directors thus consists of the following members:

Chairman: Ruggiero Mozzana  
Deputy Chairman and Managing Director: Roberto Calvi  
Deputy Chairman: Giuseppe Marioni  
Directors: Luigi Agostoni — Elviro Arosio — Andrea Bocca — Giacomo Costa fu Eugenio — Federico Gallarati Scotti — Pier Locatelli — Gian Paolo Melzi d'Eril — Aladino Minciaroni — Mario Valeri Manera — Giuseppe Zanoni di Valgiurata

The Auditors for the three-year period 1975-1977 are:

Chairman: Amatore Brambilla  
Executive Auditors: Antonio Confalonieri — Francesco Monti — Eugenio Pedemonte — Emilio Sargenti  
Alternate Auditors: Tancredi Bianchi — Mario Davoli.

## Banco Ambrosiano

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# Upstairs downstairs

BY PHILIP RAWSTORNE

Upstairs for the pre-market... downstairs for the anti-market. The London hotel which houses the EEC campaign Press conferences shows a quaint appreciation of station—or perhaps purse.

But the campaigners on both sides responded yesterday with a similar concern for the accommodation of Britain's inside or outside the Community.

Peering comfortably from Britain in Europe, Mr. Roy Jenkins saw no welcome awaiting the country outside. "The reality is that out of Europe we go not into the world, but into an old people's home for fading nations," he said emphatically.

Not even an agreeable old folks' home, he added. "I do not much like the look of some of the prospective wardens."

Insecure food and heating supplies... no money for renovations. Hardly which old friends would want to visit.

"And we would find it increasingly difficult to go and see them," said Mr. Jenkins. "Even if we got there, we might find ourselves greeted on the doorstep with more embarrassment than welcome."

Homely Lord Feather said he had heard the EEC described as a rich men's club. "I do not know about

that," he said. "But it is not a bad working men's club."

Higher wages, more holidays, better pensions, greater social security. "We shall not get many of these improvements for years, that is for sure," he added hastily. "And we shall not get them just because we were in the EEC. We have got to work and think."

Lord Feather's thought was that the improvements might come a little quicker to Britain if we worked collectively within the Community rather than tried to go it alone.

With the symbolic doves fluttering around the platform, Britain in Europe's campaign builders appeared well satisfied with the case they had constructed.

Mr. Jenkins curtly dismissed more of Mr. Anthony Wedgwood Benn's attempts to shake it—and rather more testily rejected claims from the Workers' Press that the CIA was promoting the European cause.

Below stairs, the National Referendum Campaign's chairman, Mr. Neil Martin, brought in four distinguished, if less familiar, lawyers to demonstrate that whatever was being built in the EEC was undoubtedly undermining the constitution of the United Kingdom.

The precise Mr. Leon Price, QC, said that after the "coup d'état" of

the European Communities Act, Britain's democratic process and system of law had given way to "hole-in-the-corner politics" and "backstairs intrigue" in Brussels.

Dusting down such legal corners as the Internationale-Handelsgesellschaft case, Mr. F. P. Neill, QC, revealed that the very foundations of parliamentary Government had been subverted.

What is more, the Council of Ministers had already authorised Commission officials to enter and search British homes and offices.

Not that anyone had yet done so. "But to assume that they never will ignores the whole history of letting government have excessive powers," said Mr. William Pickles.

"Do not accuse us of scare tactics because we point to powers which might be used," he added—before further ripples of apprehension spread from the platform about EEC plans for harmonising the pay rate of gas meter testers or for amending national history books.

Parliament would be powerless to resist such erosions, said Professor Kenneth Wedderburn.

British sovereignty would be unable, like Elizabeth I, to "pour full scorn on any prince of Europe." The one undeniable right left to us was to leave the Community.

Robert Mauthner, Paris Correspondent, found in the West Midlands

## A materialistic view of Europe

HAVING READ and heard about the dire economic situation in Britain, the newly-arrived observer from abroad was struck by the comparatively prosperous atmosphere of the region, traditionally more capable than most of riding out the storms of a recession. Each back-to-back terrace house seemed to have its own car in front of it and serious complaints about unemployment were rare, although short-time working has almost become the rule rather than the exception.

A fairly typical case was that of a lorry-driver who complained to Miss Betty Boothroyd, the pro-market Labour MP for West Bromwich West, that he was working for only 40 hours of the week, instead of the 52 to which he was accustomed, which is probably excessive anyway.

The biggest surprise, however, for someone arriving fresh from the Continent was the materialistic and chauvinistic attitude towards membership of the Common Market and the whole idea of European unity of people adopted on the shopfloor of factories. At the British Leyland-Rover plant in Solihull and in a medium-sized electro-plating factory in Walsall, many of the workers interviewed expressed truculent views of the kind: "We beat the Germans during the war; why should we be crawling to them on our knees now?"

Given the amount of space devoted by the newspapers and the time devoted by television to the Common Market, I found a remarkable ignorance concerning what it was all about. Even more astonishing was the general refusal by most people to lay the blame for Britain's economic problems at their own door. Remarks such as, "We are taking all their exports so why are they refusing to take ours?" as if trading was some kind of philanthropic activity in which Britain was always the most generous of the partners, were frequently to be heard.

The women in the factories, with rare exceptions, were mostly convinced that Common Market membership was responsible for high food prices and the

fact that they had been buying Community-subsidised sugar at lower than world prices seemed to have made little impression upon them.

When the issue of sovereignty was dismissed as not being of great importance, it was often done in an entirely negative way and not because people were positively in favour of a Europe in which nations had given up some of their national independence in order to act more effectively.



Mr. Jo Grimond, MP (Lab., Orkney and Shetland), Baroness Fisher, Mr. Michael Stewart, MP (Lab., Fulham), and Lord Home at a Birmingham Britain in Europe rally: the local pro-market organisation carries more clout than the rival Midlands Against the Common Market. If only because of its superior financial resources.

tively as a bloc. A sample of one typically trade union remembrance in this category was as follows: "No British Government has ever been able to tell a factory what to do, so I can't see how we in Britain can be ruled by Brussels."

Others, who were in favour of staying in the Common Market, gave some very specific Midlands reasons for their opinions which were closely connected with the immigration problem. Staying in the Common Market would enable Britain to become part of "a big white bloc against Africa," one metal worker told me, while those who favoured introducing the referendum for other major issues often did so because it would enable them to participate in a decision on the immigration problem.

There was, it should be stressed, a definite generation gap in the views expressed, with those in their twenties and early

thirties taking a much more positive, though not necessarily more enthusiastic line towards the Common Market. The shop-floor, of course, does not make up the whole population but it is obviously a power to be reckoned with in the West Midlands where manufacturing industry is so predominant a part of the economy. Outside the factories, opinion was much more divided with businessmen in general, strongly in favour of

unionists, the movement as a whole was only just beginning to make an impact when I visited the area. Mr. Enoch Powell, for instance, on his first return visit to his native region since he changed his parliamentary allegiance to Ulster, managed to draw only some 300 people to West Bromwich Town Hall on a Saturday afternoon and not a few of those were members of the National Front—a sorry harvest for the old spell-binder.

## Jenkins widens Cabinet split with attack on Benn

BY IAN DAVIDSON

THE SPLIT between the pro and anti-market members of the Cabinet widened yesterday when Mr. Roy Jenkins, Home Secretary, attacked Mr. Anthony Wedgwood Benn, Industry Secretary, for his claim that British membership of the Community had cost 500,000 jobs.

"I find it increasingly difficult to take Mr. Benn seriously as an economic Minister," Mr. Jenkins said at a Britain in Europe Press conference in London.

He derided "this technique by which you think of a number and then double it, and when it is challenged by the responsible authorities, as it has been by the Prime Minister and the Chancellor of the Exchequer, you either pretend it has not been challenged, or you think up some other claim."

"This is a ludicrous approach to a serious question," Mr. Jenkins said, adding that he was worried it might induce people not to take the jobs issue as seriously as they should.

"The real cause of unemployment in the U.K.," he argued, was not British membership of the Common Market, but the recession which has affected every developed country since the oil price increase, and exacerbated in Britain's case by inflation.

"There could be no worse body blow to employment prospects than a No vote," he concluded.

The disagreement between pro and anti-market Ministers is likely to come even more out into the open in the remaining days of the referendum campaign.

New Prime Minister has dropped the guidelines which prevented Cabinet Ministers from arguing against each other on the same platform, it is expected that a number of television debates between them will be staged next week.

Mr. Jenkins said yesterday that some "tentative arrangements" were being made.

Mr. Jenkins also dismissed the charge that the steel production restraints recently agreed by the European steel industries had been forced on the British Steel Corporation.

There had been no question of the Community forcing the British steel industry to do anything it did not want, he said.



Mr. Roy Jenkins, Home Secretary, said that he was not seriously concerned by the claim that British membership of the Community had cost 500,000 jobs.

The allegation was "the dumbest thing" and he compared it to "looking for hobgoblins under the bed." Mr. Jenkins mocked the anti-market slogan "Out of Europe and into the World." "Never," he said, "has there been a more misleading slogan."

"The reality is that, out of Europe, we go not into the world but into an old people's home for fading nations, and I don't think it would be a comfortable or agreeable old people's home."

"I don't much like the look of some of the prospective wardens. I don't think the food or heating supplies would be very secure."

"Slithering"

For 300 years, he said, Britain had played a role in world affairs which had been remarkable in relation to its size and its resources. "If we want to come out of

Europe," he added, "for God's sake let us not pretend that it is a continuation of this tradition. It will be because we feel the world too much for us, and want to stop it and get off."

Lord Vic Feather countered the anti-market charge that the Community was a rich man's club, by saying: "It's not a bad working man's club."

Pointing out that earnings, pensions, and unemployment benefits were better in the Community, he said:

"Don't let us preen ourselves about any supposed superiority here."

The brutal fact is that 20 years ago we were at the top of the league in all these things, and now we're slithering about near the bottom."

Mrs. Janet Graham, chairman of the Housewives' Trust, said that she preferred guaranteed supplies of food at stable prices, and she feared that if Britain left the Community "some of my larger shelves will be empty, and that food prices will rise even higher because of the law of supply and demand."

## Drinks group plea to 55,000

By Kenneth Gooding

THE 55,000 employees of Allied Breweries have been told by the Board it is in the interests of all those whose future is linked with the company that Britain should remain in the EEC.

Although the main activities of Allied are carried out within the U.K., its substantial exports and overseas interests "are of increasing importance to us. Our exports from here to the Community have doubled in the two years of our membership."

"To withdraw now would put at risk this trade and the employment which goes with it," the Allied statement says.

The Community has shown it can be flexible as, for example, on its agricultural policy and in the arrangements for access of Commonwealth sugar (which Allied uses in large quantities) on favourable terms, it is pointed

## Benefits for coal if U.K. stays in

BY ARTHUR SMITH

MEMBERSHIP of the Common Market should aid the future development of the coal industry, according to the National Coal Board.

In a "factual assessment" of the impact of the EEC on the industry over the past two years, the Board says its experience in the Community has been to the benefit of British coal.

The NCB's view is contained in a pamphlet called "Coal and Europe" which, according to a spokesman, was prepared at the end of last year and is not aimed at the referendum debate.

The document is being distributed within the industry and one area manager has so far requested additional copies to send to colliery workers.

"The coal industry in Britain, while contributing to Community funds by a levy on coal production, has been receiving financial aid in excess of this contribution," the NCB maintains.

## Loans

Community loans normally covered up to 40 per cent of selected colliery investment projects and the Board had submitted applications for lower interest rate loans for 20 pit schemes and powered supports.

So far, over £68m, including about £28m, for the purchase of powered supports, has been borrowed at favourable interest rates which will save the Board approximately £8m over the period of the loan. Many more applications are in the pipeline.

Britain's coal industry is the largest in the Community and is nearly equal to the rest put together, the pamphlet maintains. The policy of expanding coal output in this country had the further safeguard of being underpinned by Community policy.

"Our main coal export markets lie in the Community, especially in Germany and France. As a Community member, there can be no restrictions on the flow of our coal into other Community countries."

## Heffer query on Soames and Thomson

BY OUR LIVERPOOL CORRESPONDENT

THE LEFT-WING anti-Common Market MP Mr. Eric Heffer, speaking in his Liverpool Walton constituency yesterday, questioned the role of the two British Commissioners in Brussels, Sir Christopher Soames and Mr. George Thomson in campaigning actively to keep Britain in Europe.

He said: "Both are civil ser-

vants of the Community yet both are participating in the referendum campaign as if they were not paid officials of the EEC. It is a remarkable situation. "It is as if the City Solicitor of Liverpool, or some other great city, had decided to come out and actively and publicly campaign for one of the political parties fighting in a municipal

election to control the city. "Of it could be likened to the permanent secretary of one of our Government Ministries publicly campaigning against the views and attitudes of the Minister or even in support of the Government's views. This is unheard of in this country."

"We have always maintained the neutrality of civil servants, and this new development requires careful study. "Could it be that this is to be the pattern of future politics in the EEC where full-time paid officials completely take over by their constantly making political pronouncements and taking sides on issues?"

"This, on top of their considerable powers to make Community laws, can surely be very serious indeed."

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### NEW ISSUE

May 14, 1975

\$150,000,000

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### NEW ISSUE

May 14, 1975

\$100,000,000

## Province of Quebec

(Canada)

9% Debentures Due May 15, 2000

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The Milwaukee Company	Moore, Leonard & Lynch	Piper, Jaffray & Hopwood	
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## The Executive's World

EDITED BY JAMES ENSOR

## Spirella bucks the textile cycle

BY RHYS DAVID

IN THE middle of the most widespread textile recession since the war, Spirella, the household textiles, fashion fabrics and foundation garments group, has been proving itself something of an exception to the more general pattern of falling profits and gloomy prospects.

For as the company's recently published results show Spirella seems to have found a way to buck the textile cycle. In 1974 as in every other year since 1969 both group sales and profits increased. Furthermore this performance was repeated throughout the company with each of the five operating divisions increasing its profit in 1974 over the previous year.

And although predictions for 1975 are bound to be more hazardous than for any earlier year the company is not unhappy at the way trade has been going in the first few months.

The company has not escaped the need to cut back on its labour force entirely, and announced only last month that one of its mills near Manchester would be closing with the loss of 100 jobs. But again very much against current trends, the company has also been managing to roll back a little of the imports tide which has been threatening to engulf some textile sectors.

Its success against imports has come in the towel field—a sector which Spirella helped to re-organise with Industrial Reorganisation Corporation financial assistance in the late 1960s.

The trade, largely concentrated in Bolton was then in a highly fragmented state and willing before the competition from India, other low-cost producers and the U.S.

## Negotiations

Today the various Spirella towel companies, which include names like Horrowkes and Doreas, hold an estimated one-third of the U.K. towel market and have replaced some of the higher quality imports which Marks and Spencer felt obliged to bring in from the U.S. at the start of its move into household textiles. Spirella now supplies the bulk of the towels stocked by Marks and Spencer, and as well as replacing U.S. imports towels is currently involved in negotiations which it hopes could lead to substantial outlets being opened up for towels in the U.S.

This record of success owes much to the efforts of Mr. David Alliance, the Iranian joint managing director of Spirella who has managed to combine a flair in financial dealings with the equally important feeling for cloth and design. Alliance took over Spirella, then largely a foundation garments group, in the late 1960s and merged it with the fashion textile interests he had built up with Jack Menaged, the joint managing direc-



Mr. David Alliance, and Spirella's record

£000's	1969	1970	1971	1972	1973	1974
Group sales	8,495	14,073	19,329	28,438	25,755	29,393
Pre-tax profit	365	628	878	1,163	1,709	2,021
Return on capital %	12.5	10.8	12.0	15.6	18.9	23.5
Earnings per share	2.9p	3.8p	5.7p	7p	8.7p	8.8p

tor at Spirella. Alliance's own separate household textiles interests were added later and other companies in the same field acquired later with the help of IRC funds.

But the group, which still derives a substantial part of its profit from its made-to-measure and ready-made foundation garments operations, stands apart from other Lancashire-based concerns not only in the way it has been built up but in the way it is run. The head office on top of the Bank of England building in Manchester is away from any of the company's factories though there is a permanent reminder of the Lancashire industrial landscape in the shape of the four L. S. Lowry paintings in Alliance's office. Apart from Alliance and Menaged there are only nine other people in the head office, including the chairman and secretary, and the main Board is itself only five strong.

## Philosophy

The company's philosophy is to let the operating units get on with the job but behind this apparently easy-going approach is a tight system of financial control. The centres must report once a week on certain items on their balance sheet and once a month on a fuller list. Another link is maintained through board meetings which travel around the various companies. The theme running through-out the operation is one of trying to minimise the effect of the textile cycle and to make sure as far as possible that the company is not swinging with the pendulum. At a time of upswing there is the danger of falling for the temptation to sell in the best market and to let existing customers down, putting their loyalty at risk when trade turns down. Spirella has concentrated instead, company executives claim, on building up

its relationship with large multiple retailers who can offer continuity of demand. Similar continuity is expected from suppliers. The company has been criticised in Lancashire for switching to a Portuguese source for some of the cotton yarn it uses but it points out that a main supplier in the U.K. cut it off during the boom last year.

The other essential according to Alliance is to plan ahead during a boom and to be ready with a few rabbits in pill from the hat when recession comes as it inevitably will. In the present downturn the company's new higher quality towels are proving to be one standby but buoyant demand is also being experienced for a new American quality of sheet, known as Percelle, which is being imported under an agreement with Lowenstein, one of the leading U.S. textile companies. Again, however, production of Percelle sheets is being built up in the U.K. under licence and it is hoped these will also eventually replace imports.

Another rabbit which the company is only now pulling out of the hat, but on which it places very high hopes is in the textile machinery field. British Northrop—a loss-making loom builder when Alliance acquired a majority interest in 1973—has recently completed trials of a new machine which will enable terry towelling to be produced both more economically and with improved characteristics. Spirella is currently spending about £250,000 to install six of the machines which will need punch terry towelling into a woven base—a method of construction which the company believes will treble the life of towelling.

Spirella with its towels and other sophisticated household textiles and fashion goods, has gone along the familiar path of specialisation to find itself a secure and profitable position within the textile chain.

THERE IS now a firm trend for U.K. companies to present to their employees specially prepared versions of the annual accounts. Those companies that are slow to follow this trend could face indirect penalties through worsening industrial relations or, when the economy picks up again, less successful recruiting.

As usual, it is the more progressive managements which have led the trend. But, given the tendency towards more openness to employees, in the office as well as on the factory floor, and the increasing efforts to explain the urgency of "profits," less progressive managements just cannot afford to be left behind.

The companies that have made the most impressive progress in this area are GKN, Plessey, Tube Investments, Imperial Tobacco, IPI, the Kent Group, Birds Eye and Goodyear Tyre. Grand Metropolitan has recently joined the bandwagon as has Wiggins Teape, the wholly owned subsidiary of British American Tobacco.

The Wiggins Teape report is a good effort because it explains in simple language what the group does and how it makes its profits. For instance, a simple diagram illustrates a breakdown of cost of sales, trading profits and how they were used—including how £1.1m was needed to cover the increased cost of running the business due to inflation; and the fact that £1.5m had to be taken out of reserves to help pay the dividends.

## Positive

The group appears to have had a positive response to the report from its employees, although there was the inevitable apathy from some including the comment from one that the money would have been better used in the wage packets. (Hopefully, the management will explain to its employees that the £6,000 spent on the report means under 50p in each of the 12,650 U.K. employees.) Part of the blame for the apathy, though, must rest on management's shoulders. If the idea behind reports for employees is to create more openness, then the employees should be consulted about what kind of information they want to see and how it should be presented.

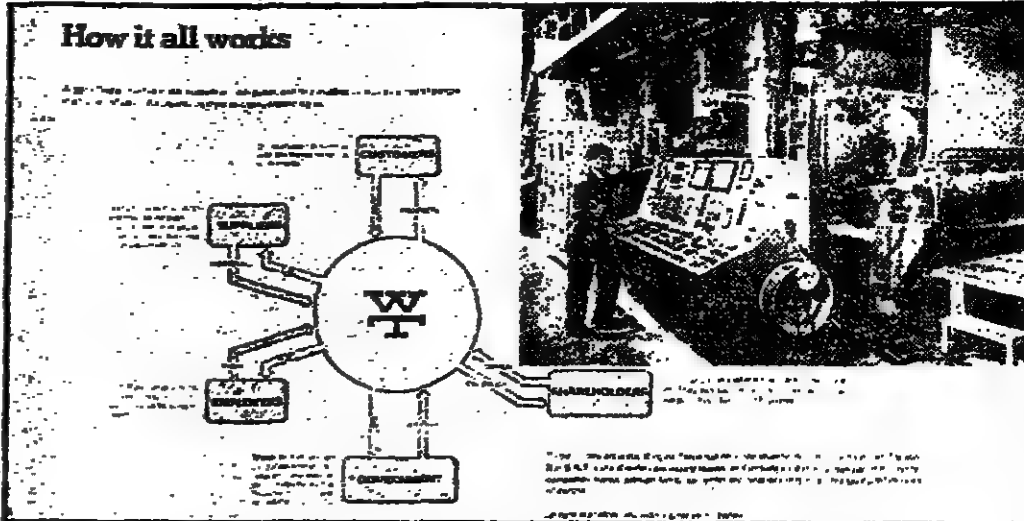
At Wiggins Teape, a committee was set up to prepare the report which consisted of the secretary, financial director, personnel director, outside consultants and a public relations consultant. There was no consultation with the workers.

"We will judge their reactions from this year's exercise," was the comment from Mr. Sam Burroughs, the personnel director. To some extent this attitude stems from the limited objective of the exercise. One of the reasons for compiling the report was to create more exposure for the company which had gone "private" five years ago. So, full control five years ago, at the same time that the em-

## Giving it to the workers

BY ROY LEVINE

## How it all works



Wiggins Teape's report explains in simple language what the group does

employees were given their copies of the report, the management was briefing the local press in each of the group's locations. The combined effort has increased awareness of the group's presence and it is hoped one result will be a more effective recruiting programme.

Of course, that was by no means the sole aim of the exercise. In 1974 the group had presented its accounts on a broadsheet in the house magazine. "It looked second class and thus, got second class treatment," recalls Mr. Burroughs.

The main aim is to educate employees about the facts of business. "There is generally a poor understanding about the role of money or a realisation that it is the Three M's—Men, Money and Materials—that make the wheels go round," says Mr. Burroughs.

In this dimension, explaining capitalism and the necessity for profits, Wiggins Teape is doing a good job as are the other companies listed above in specialising employees with special knowledge about their companies. But there is a further dimension to the exercise and one that is at the root of the situation. Both the Industry Bill and the Employment Protection Bill seek to force companies to give more information to employees who are increasingly being seen, in a rapidly changing business climate, as one of the parties of "stakeholders" that make up the modern corporation. The reason for more disclosure is to allow employees to be consulted in a company's affairs and participate in the management of those affairs.

The management at Wiggins Teape recognise this but, like

many other company managements, are reluctant to push the exercise too far. Better disclosure is seen as a precursor to improved consultations and, eventually, participation in management by employees. For over 25 years management at Wiggins Teape has been accustomed to telling worker representatives at some kind of works committees about the decisions it had already made. Now it is trying to update that form of consultation.

As Mr. Burroughs says: "We would like to see more discussion about the business function of the mill or factory, for example, the state of the order book or the plant capacity, discussion of management ratios, changes in manning or production techniques. By giving more information, the decisions are better understood and hence more acceptable."

## Participation

At the same time, though, management does not want to "shoot over their heads so that we are not understood because our language is too technical." So, when the unit managements were given the reports to hand out to employees, they were also given briefing papers on how to answer any likely questions.

How far the firm will go in giving figures to employees and in providing a means of participation remains to be seen. There is doubt in the Boardroom that the workers are really ready for participation, even though the political pressures are building up.

One could argue that it is the hesitancy of Board directors to talk about those doubts that

has encouraged legislation that could force them to share power.

If business leaders have not yet found the courage to speak out in favour of business, at least the corporate face of some of the large companies is beginning to promote the essential face of capitalism. For example, Shell recently had a campaign in the national Press showing that its average profit on a gallon of petrol was 1.38p and that that was used for re-investment and to pay dividends to shareholders. Hopefully other groups will emulate that exercise.

Meanwhile, an increasing number of companies are joining the handwagon and issuing special reports to employees— which at least goes part of the way.

The cost of the reports depends on how many are printed, the form the reports take and whether they are posted to employees at home—a process more and more companies are adopting. Costs do vary between £5,000 and £15,000 and the response from employees is invariably positive. At GKN, for example, 72 per cent of all employees did read the report of which 78 per cent said it was a good idea in a post-report survey.

One country that is certainly ahead of the U.K. in this exercise is Holland. As our correspondent there, Michael Van Os, reports, more than 65 major Dutch companies will be publishing a special report in 1974 results. While it is not compulsory, the 1971 Dutch law on staff and workers councils incorporated certain articles on

what is called social reporting. These articles state that the employer must enable the staff council to discuss the general situation of the company at least twice a year. Employers are compelled to make available to the council all information needed to fulfil its duties. They are also to be given, annually, details about policies on staff appointments, remuneration guidelines, training, promotion and redundancy.

Even before this law, the Dutch employers' association had prepared guidelines about social reporting. In a recent booklet, they recommended that all those companies now compelled by law to have staff councils—that is, those with more than 100 staff—should publish Social Annual Reports.

Even now the Social-Economic Council is preparing a recommendation on social reporting as part of companies' social policies, at the request of the Government.

## Criticism

It is not only the Government that is applying the pressure. In an increasing number of collective wage agreements, there is a stipulation that companies publish SARs. The latest stipulation was for the building industry, where some 250 companies will have to publish such reports next year. Companies in the metal industry report for the first time this year.

One of the most cogent comments on the trend was by Dr. A. W. van Ommen, personal director for the Pst Office Corporation, an advocate of the SAR. He criticised the trend for too many SARs to supply information rather than to account for policies pursued. Most reports, he added, offered no link between social policies carried out in the past year and those of the future.

If that criticism rings true, at least there is one positive aspect of the handwagon. As one employer warned, "Do not forget, once a social annual report has been published by a company, it is virtually impossible to cease publication—the employee becomes as entitled to his SAR as the shareholder to his annual report."

To those company chairmen who see that logic and want some guidance, the Confederation of British Industry has published a booklet called, "The Presentation of Company Accounts," which could be helpful.

## ADVERTISEMENT

## User loyalty is our best tribute

SAYS BILL HUNTLEY, DIRECTOR OF CUSTOMER SUPPORT SERVICES, SPERRY UNIVAC UK

The hidden costs of making computers work for the user company are often open ended. Freelance journalist Stephen Kennedy asked manufacturer Sperry Univac's Director of Customer Services Bill Huntley how his company tackles the problem.

Kennedy: Your main responsibility is to provide resources from within Sperry Univac to help your customers' systems work successfully. But what exactly is a "successful" computer system?

Huntley: Ultimately only the user of the system can judge its success because it must meet his own business targets.

Kennedy: How then do you judge your own success?

Huntley: If we were not doing our job properly, our users would not come back to us when they decide to buy more equipment. A sign of our success has therefore been the way in which our customers in the UK have remained remarkably loyal to us. Personally, however, I think the best tribute to Sperry Univac systems comes from the non-computer user staff who boast about the success of their computer service.

Kennedy: What areas do your support services cover?

Huntley: Geographically, we provide a nationwide support network offering users a round-the-clock standby service. Functionally, we cover all aspects of a user's system. I control systems, programming, education and technical library resources and I work closely with managers responsible for engineering, sales and other technical staff.

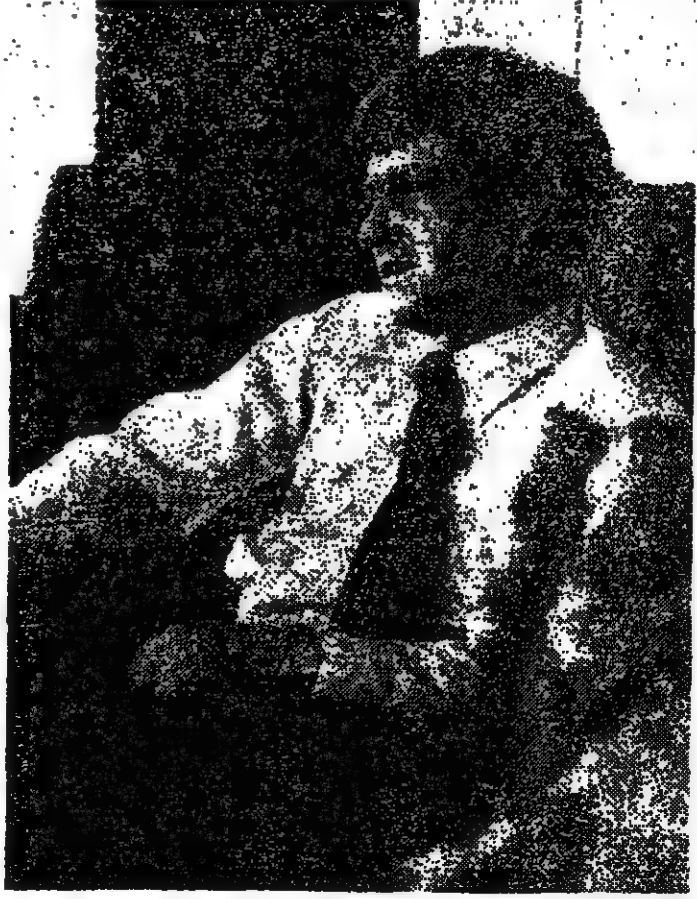
Kennedy: At what stage do you first become involved with a user's system?

Huntley: We have a highly skilled team—everyone in it has over 10 years computer and business experience—who will ensure that the allocation of support at no charge related to the size of their system. Additional resources if required are charged for and we work closely with the customer to ensure that we provide only those specialist resources which cannot be satisfied from within the user's own company.

Kennedy: Who is the user's main contact within Sperry Univac?

Huntley: Each customer gets a project manager who will ensure that Sperry Univac responds quickly to any user request. In the initial stages of implementation, the project manager and the customer's management will work closely together to decide how Sperry Univac can help to get the system operating successfully.

Kennedy: What form does this help take?



placed, what support can a user expect?

Huntley: Each customer gets an allocation of support at no charge related to the size of their system. Additional resources if required are charged for and we work closely with the customer to ensure that we provide only those specialist resources which cannot be satisfied from within the user's own company.

Kennedy: How do you ensure your support resources are channelled in the most effective way?

Huntley: The operation of the Customer Satisfaction Committee, of which I am Chairman, provides a good illustration of the way we work. The Committee includes the directors of relevant engineering and technical support services in the UK and meets every Monday at noon. By then we have telex reports on the status, as of 9 o'clock that morning, of any customer who has a significant cause for being dissatisfied. Our aim is to

produce action plans that will provide a complete solution to the problem. Any situations that cannot be resolved from within the UK are passed to an equivalent European meeting which takes place later that day. And on Tuesday, a committee meets in Philadelphia which will satisfy the few unresolved areas of dissatisfaction by drawing on Sperry Univac resources on a worldwide basis.

Kennedy: Sperry Univac's reputation was built up initially on large real time systems, such as airline bookings services. With your new Series 90, you are now making a strong impact with smaller business systems. What is the connection?

Huntley: Ten years ago Sperry Univac was in the forefront of communications systems—systems that give managers and operational staff a direct link to the computer via video terminals located close to their place of work. In those days you needed a pretty big machine to cope with this type of service. Now, even our smallest machine, the 90/30, has a communications capability and managers at all levels are realising the powerful business control that can be obtained by having quick access to accurate, up-to-date information.

Kennedy: Do you provide special help for first time computer users?

Huntley: Yes. If necessary, we will implement the initial applications while recruiting and training staff for the user who will eventually take over from us. Our educational centre could also help educate managers and other staff who have no computer background.

Kennedy: How large is your educational service?

Huntley: Our education centre in London trains over 2,000 user staff a year, from managing directors to computer programmers and operators.

Kennedy: Sperry Univac computers play a vital role in the business success of your users. Are you aware of the responsibility this imposes on you?

Huntley: Very much so. And it is my job to inform our users what is not practical as well as what is feasible. Our systems must always make good business sense as well as being of the highest technical quality.

Further details of Sperry Univac computer systems can be obtained from: The Publicity Department, Sperry Univac, Univac House, 160 Euston Road, London NW1 2DR. Or please telephone: 01-387 0911.

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## The answer to last week's crossword

12 ACROSS

The name of your next plant location or office development



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To the County Planning Officer, Cleveland County, Gurney House, Gurney Street, Middlesbrough, Cleveland, TS1 1OT. Please tell me more about Cleveland as a location for my next office or factory.

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## BUSINESS PROBLEMS

BY OUR LEGAL STAFF

## Landlord's liability to repair

With reference to your reply of April 23 headed Landlord's liability to repair, what is the position please regarding general repairs in the case of an old tenement flat granted prior to October 24, 1961?

As an oral tenancy must be for a term which is less than three years, the provisions of Section 32 of the Housing Act 1961 will apply to an oral tenancy granted since October 24, 1961. These make the landlord responsible for the repair of the structure and exterior of the dwelling-house, including drains, gutters and external pipes; and to keep in repair and proper working order the installations in the dwelling-house for the supply of water, gas and electricity and for sanitation and for space heating and heating of water.

## Manufacturers' compensation abroad

As an agency for Dutch, Italian and Swiss Manufacturers we discovered recently from our German counterpart that he is entitled to receive compensation upon retirement or closure of the manufacturing. Compensation is based on a figure of the best year's income of the last three years' representation. Now that we are members of the EEC we are covered by this law and how are covered by with the Swiss law, being non EEC members?

The law to which you refer has no effect in England. If it is intended to bring English law into line with that of West Germany, or of any other EEC country, that will be effected by passing the necessary statute. English law is changed by the passing of an Act of Parliament and this applies whether or not the change is motivated by desire to conform to the law of other EEC countries, or indeed by a Community directive. The laws of each member country, and of course of non-members, continue to apply within their

## Absence through illness

In the absence of any agreement to the contrary I have always understood that in the case of absence through illness of weekly paid staff, wages should not be stopped providing of course that a medical certificate is produced. Will you kindly confirm this? Subject to any agreement which may exist with the union or unions of the employees, employers are free to make such contractual arrangements as they wish relating to pay during periods of sickness. Under the Contracts of Employment Act 1972 the note of the terms of a contract of employment which the employer is required to give to the employee should set out what terms as to sickness pay are included in the contract. There could, therefore, be a situation where the employer is not obliged to pay wages during a period of sickness, however short.

## Unprotected tenants

I own a bed sister house, in which I do not live myself. If I grant leases to different people who share a room, along with bathrooms, etc. shared by all tenants, is it correct that the occupant cannot apply for "fair" rents, or obtain security of tenancy?

As the law stands at present it seems that leases of the kind which you envisage would be outside the protection of the Rent Acts. No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All enquiries will be answered by post as soon as possible.



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WEDNESDAY, MAY 24, 1973

## Helping the hard cases

THE announcement just made by the Greater London Council, that it is rapidly running out of money available for lending on mortgage to house-purchasers, is no more than one particular consequence of the cuts in local authority capital spending made by Mr. Crosland earlier in the month.

The cut was originally to have been made in municipalisation programmes: when a number of local authorities protested that this would hamper plans which were already well under way, it was decided instead to cut £100m. from their lending on mortgage during the present financial year.

Mr. Crosland suggested that the building societies, to which £100m. is a relatively small sum and which are at present attracting funds on a very large scale, would readily be able to make good the difference.

The matter, however, is not quite as straightforward as that. The GLC lent some £95m. on mortgage last year (out of a total of £150m. for all local authorities) and was therefore operating on a larger scale than all but the largest building societies. What is perhaps more to the immediate point, it advanced a considerable part of its £90m. on terms which building societies would not normally seek to match, either by making the whole purchase price of the property available as a loan or by lending on the security of a poorer type of property than building societies usually consider eligible.

**Net inflow**  
There are, therefore, two different potential dangers in Mr. Crosland's argument that those who would otherwise have borrowed from the GLC can now borrow from a building society instead. The first consists in the money available to building societies. At present they are comfortably off for funds, but the position could change rapidly—if the new indexed Government savings schemes, to take but one example, prove attractive to pensioners and regular savers. Existing demand for building society mortgages is high: if the inflow of funds were to fall for any reason, they would probably give preference to their traditional customers over those who would otherwise have borrowed from the local council.

There remains, in any case, a second flaw in the argument. The Building Societies Association, which was consulted only informally in advance about this new call on the resources of their members, has undertaken that they will do their best. It has even gone so far as to suggest that member societies might be ready, in some cases, to relax their usual rules about the type of property on which they are willing to lend—rules which are, in any case, highly flexible.

**Topping up**  
But they have so far shown no inclination to relax their rules about personal qualifications for a mortgage loan—in particular, about the maximum size of advance permitted in relation to the borrower's income. These rules make sense: there is a case for maintaining that people should not be allowed to incur larger obligations than they can afford. But, with the rapid disappearance of the private landlord, especially in London, people often have no choice but to assume larger obligations than they would normally be thought able to afford. There is at least a social case for allowing larger and longer mortgages than is the building society rule.

The building societies' proportion of bad debts as a proportion of total advances is minute; and indeed, anyone who buys a dilapidated property and gradually improves it by his own work is probably a far better risk than he is conventionally reckoned to be. But the building societies should be nudged gently rather than rapidly compelled to broaden their lending horizons. It would be far better if the Government and local authorities between them were to give more thought to the question of making the best possible use of the mortgage funds still available to the latter. One way would be to give all councils power to provide top-up loans on top of those provided by building societies. Another, which might in fact cause a very small drain on public funds, would be to give power to provide building societies with a guarantee on that portion of a particular mortgage loan which is in excess of what would normally be granted on commercial grounds.

## Shifting balance in the Lebanon

THE resignation of the short-lived Lebanese military cabinet and the anticipated appointment of Mr. Rashid Karami as Lebanon's new Premier may silence the guns of the Phalangists and the Palestinian commandos for the time being after the most serious civil strife since 1958 which has left several hundred dead and many more wounded. It will not, however, necessarily restore the delicate balance between the Christian and Moslem communities. Equally important, in the wider perspective, the recall of Mr. Karami to lead the Government would represent a victory for the Palestinians and probably give them increased scope for manoeuvre in southern border areas thereby increasing the chances of Israeli retaliation and heightened tension in the region.

**Israeli incursions**  
One curious aspect of the recent series of clashes which started in mid-April is that they were not preceded by an Israeli military action. In the past political confrontation between the Maronite Christian right-wing represented at its most extreme by Mr. Pierre Gemayel's Phalange Party and the Palestinians, who are backed by a large part of the Moslem community and Mr. Kamal Jumblatt, the left-wing Druze leader, have been triggered off by Israeli attacks.

The semi-autonomous presence of Palestinian commandos on Lebanese soil and limited freedom of action was recognised by the "Cairo accords" of 1969 reached under pan-Arab auspices following the showdown between the Army and the guerrillas in the autumn of that year. There then appeared to emerge a consensus among many Christians and Moslems, especially within the establishment, that the Lebanon's prosperity should not be left at the mercy of the Palestinians who have the power to bring business activity to a halt and scare away the tourists.

Even so, a sizeable proportion of the Moslem population (as well as many of the younger generation of Christians) and the Left have continued to seek a stronger commitment to Arab nationalism and the Palestinians. At the same time Mr. Gemayel and his supporters have campaigned for the elimination of what they regard as the "state within the state" constituted by the commando movement because of the retaliatory Israeli raids provoked by it.

**Bitter irony**  
The resignation of Brigadier Nureddin Rifai's Cabinet under the pressure of a united Moslem community, both Sunnis and Shites, and—more worryingly—some heavy-handed Syrian diplomacy must be seen as a big reverse for the Phalangists. It could also spell the end of the political predominance of the Maronite Christians under the unwritten "National Covenant" under which the Presidency and the chief command of the Army have always gone to one of their number. With the situation still so fluid, it is too early to predict the political configuration which will result from the present crisis. Syria's vigorous intervention and espousal of the Palestinians suggest, however, that Lebanon may be forced into closer alignment with the "confrontation states" against Israel. With economic periphery at stake, moderate Lebanese may rue the bitter irony that the Syrian Government has for its own convenience controlled tightly the movement of Palestinians on its own territory.

With the Energy Agency meeting in Paris, Adrian Hamilton assesses the oil supply/demand outlook

# Oil prices: a stalemate that cannot last much longer

SHELL, BP, Esso and other U.K. oil companies have finally been forced to reduce oil prices in Britain in the face of ever increasing competitive pressure from surplus supplies. Yet last week the Shah of Iran was warning confidently that crude oil prices would be raised by the producers when their current oil price freeze ends in September. Such is the contradictory and unique situation of the world's international oil trade today: and such is the confusing picture which confronts the consumers as they meet under the aegis of the International Energy Agency and the OECD in Paris this week.

World demand continues to fall in response to exceptionally mild weather over last winter, the impact of high oil prices on consumption rates and the prolonged economic depression which has hit western economies. World demand outside the Communist areas, which reached 47.8m. barrels per day in 1972, fell to 46m. barrels per day last year and, on current forecasts, looks like falling further this year, not regaining its previous peak until 1976.

With a steady production of around 17m. barrels per day from non-OPEC sources, it is the major producers of OPEC, and particularly the Gulf States like Saudi Arabia, which have acted as the "swing" factor in this change in consumption. Buoyed up partly by massive restocking on the part of the oil companies, overall OPEC production last year was sustained at a level of around 30m. barrels per day. But this was still some 8m. barrels per day below the capacity of the producer countries, and nearly 3m. barrels per day below the peak OPEC output reached before the 1973-1974 embargoes and cut-backs.

As stocks have been run down again this spring, the slump in demand has been translated into an even more marked decline in crude oil production. OPEC output during the first quarter fell sharply to 26m. barrels per day.

## Short-haul producers

The impact on the producers has undoubtedly been severe. First to be hit have been the "short-haul" and low-nulph oil States such as Algeria, Libya and Abu Dhabi, whose prices have been traditionally high in comparison with their colleagues. Output in Abu Dhabi at one time plummeted to barely 1m. barrels per day compared to a producing capacity of nearer 2m. barrels per day, while Libya, with a theoretical producing capacity of around 3m. barrels per day, saw an average output of less than 1m. barrels per day during the first



Britain's delegation at the International Energy Agency's meeting in Paris yesterday: (centre) Mr. Leonard Williams, Deputy Secretary at the Department of Energy, and (right) Mr. James Callaghan, the Foreign Secretary.

quarter. Prices inevitably suffered as the short-haul producers and even some of those not so badly affected reduced prices, increased credit terms, and made special, if discreet, deals. Now, as spring turns to summer, the continuing fall in demand for OPEC crude has started to bite into the production levels of some of the major low-cost producers such as Saudi Arabia, Kuwait and Iran.

The producers have suffered from more than just a fall in demand. Committed to a price freeze over the first nine months of this year, they have seen their revenues fall in real terms as the dollar's value in relation to other major currencies has slipped and as high inflation rates in the West, particularly on the capital goods and machinery which the producers import, have eaten into the purchasing power of their funds.

Yet if by all the ordinary rules of economics this pressure should have been enough to break the OPEC "cartel" and induce a round of competitive discounting amongst the producers, this has so far not happened. The degree to which the oil producers and particularly the major "swing" producers like Saudi Arabia have been able to absorb the drop in demand for oil may not have surprised Middle East experts, but has been far greater than can have been expected by those who forecast a price collapse.

Prices may have eased at the edges and price competitiveness been restored to the market place; but the fundamental price level as set by the Saudi Arabian "marker crude" has remained remarkably immune.

The point at which demand for oil drops below OPEC's requirements for income is anybody's guess, especially in the case of the "balancing wheel" countries like Saudi Arabia. But as long as that point is not reached, producers feel able to sustain prices; and their will to do so has only been increased by the failure of the consumers

to get together with them to sort out some stable framework for the future.

OPEC has never been a cartel in the sense that its individual members have been sufficiently agreed on a production programme to ensure that supply never exceeds demand. Nor have the producers always agreed even on fundamental questions like pricing policy: market at that time are questions partly dependent on the supply-demand picture. There are also other factors. A substantial part of last year's excess supply went, not into consumer stocks, but into tankers slow-steaming around the world. As those tankers are taken out of service and something like 25m. tons of the world's current tanker fleet are laid up at present—the effect is not so much to run down real stocks as to counter-balance the extraordinary situation of last year.

Stocks, at current rates of demand, could still be held at an adequate level without there being any need for rebuilding at all during the summer. This counter-argument is made stronger by doubts about any real revival in world economic growth until well into next year. This then implies that demand for OPEC production could be kept at a level of around 25-26m. barrels per day for some time, and that the summer end-to-end of the oil barrel per day, according to Sir Frank. This must, they argue, reverse itself with a rebuilding of stocks over the summer, with the added prospect that a revival of world economic growth during the autumn will increase demand still further.

If this picture is accepted, then it is possible to see an average stock build-up of up to 3m. barrels per day during the summer, coming on top of a consumption rising to 45m. barrels per day towards the autumn. This could in turn mean a requirement for OPEC oil swelling rapidly back up to the 30m. barrel per day level—more than enough to take up the

been the chief proponent of this view. But this time it does look as if his views are gaining support from previously more moderate countries such as Saudi Arabia.

How far the producers can pursue this line when they meet in June and again in September, and how far they will be under continuing pressure from the market at that time are questions partly dependent on the supply-demand picture. There are also other factors. A substantial part of last year's excess supply went, not into consumer stocks, but into tankers slow-steaming around the world. As those tankers are taken out of service and something like 25m. tons of the world's current tanker fleet are laid up at present—the effect is not so much to run down real stocks as to counter-balance the extraordinary situation of last year.

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of Shell, who argued that the bottom of the market has now been reached and that this summer and autumn will see the balance swing sharply back in favour of the producers. They point out that the current slump in demand for OPEC oil is largely by a dramatic cut-down in stocks at the consumer end; to the extent of 5m. barrels per day, according to Sir Frank. This must, they argue, reverse itself with a rebuilding of stocks over the summer, with the added prospect that a revival of world economic growth during the autumn will increase demand still further.

If this picture is accepted, then it is possible to see an average stock build-up of up to 3m. barrels per day during the summer, coming on top of a consumption rising to 45m. barrels per day towards the autumn. This could in turn mean a requirement for OPEC oil swelling rapidly back up to the 30m. barrel per day level—more than enough to take up the

developing alternatives to oil. Nuclear power, shale oil, natural gas and coal have all slipped back, and exploration has yet to produce any new source of oil outside the North Sea capable of taking up the increment in demand when it comes.

If the consumers do simply wait to see what happens this summer, they face the possibility that stock rebuilding and economic revival will put OPEC into an even stronger bargaining position than it is today.

The problem, for the producers, however, is that if they attempt to take the initiative on prices they simply risk repeating the whole cycle of falling demand and economic instability which has hurt them so much in the last year and a half.

## Premature meeting

In many ways these quantities on both the producers' and consumers' part remain the same as they were last year when the producers agreed to a price freeze: and in many ways the two sides remain as uncertain in their approach as when the embargoes and premature meeting between producers and consumers took place in Paris last month. Yet the summer is at least beginning to show a degree of decision on the political front.

After a year and a half of chasing to grips with the effects of oil, both sides are beginning to show signs of having fair warning that they will take matters into their own hands if nothing can be agreed with the consumers, even if they still seem undecided about how far to go. After a year and a half of divisions and confusion, the consumers are at last beginning to sense that the energy problems will not simply disappear because of rises in the general price level and falling demand, even if they remain far from agreed about how to tackle the problems of accommodation, petro-dollar surpluses, inflation, oil prices, and fixing other commodity prices.

Dr. Kissinger's speech at the opening of the IEA yesterday in Paris gave little away, but it did embody the new feeling amongst even the most hard-line consumers that the producers will have to be met part of the way and that time is beginning to run against the consumer.

Whether this ends up in a grand meeting between all sides to decide on a stable structure for oil and other commodities, or whether it is left to the distant Consumer Governments, particularly in the U.S. where Project Independence seems to have failed at the first hurdle, have yet to come to grips either with reducing consumer demand through conservation or with longer.

## FREE WORLD DEMAND/SUPPLY PATTERN

(m. barrels per day, quarterly rate or quarterly average; oil industry estimate)

	1974	I	II	III	IV	1976
Demand (excluding USSR etc.)	46	45	41	40	45	47
Stock change	+2	-2	?	?	?	+
Non-OPEC supply*	18	17	17	17	17	18
Leaving OPEC to supply	30	28	24	23	28	30

\* Including U.S. imports of about 1m. barrels per day from Communist sources.

## MEN AND MATTERS

Boosey & Hawkes: the second time round

Last year's annual general meeting of Boosey & Hawkes saw some stirring resistance by shareholders and employees to the election as a director of a 72-year-old American, Frank Connor. The show of hands went against Connor but the poll reversed that an inevitable result since the man in question was chairman of Carl Fisher Inc., which owns 49.2 per cent of Boosey's shares. This year, at the Cafe Royal on June 18, there will be another dispute about electing a septuagenarian director. Not Connor this time, but Kenneth Pool.

This time last year Pool was chairman. He speaks for around a fifth of the equity, being of the Hawkes family and had opposed the arrival on the Board not just of Connor but of two other Americans, the Fisher chairman's son and son-in-law.

Strife has not, however, interrupted money-making. Boosey has just reported profits up from £1.05m. to £1.52m. It reckons to have a unique position in the copyright side of the top end of music publishing (Stravinsky, Bartok, Britten, Lord of the Rings and Gladiators) and to be the joy of brass sections of guards, marines and Salvation Army bands the world over through its instrument makers at Edgware. The third arm, a joint company with Hammond Oran is admittedly a luxury which will not take kindly to tighter economic conditions and a 25 per cent VAT rating.

But the general forecast is that the long-term prospects for the music business in the widest

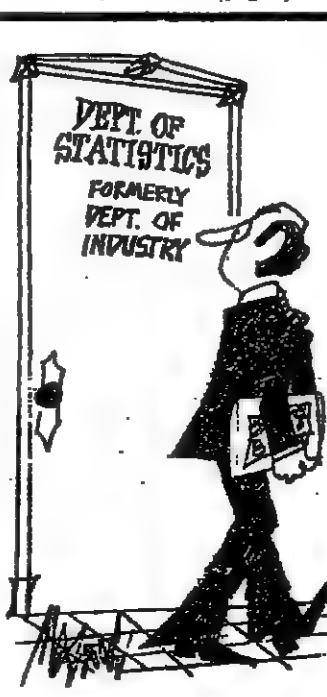
terms are very good. This comes from the new chairman, Hugh Barker, who used to run the Parkinson Cowan Group before selling out to Thorn. Backed by the Americans, Barker replaced Pool on the latter's 70th birthday last September. Pool did, however, remain as a director.

Since then the question of whether Pool should stand for re-election this year has come up. The rest of the Board apparently said they thought it was time for him to enjoy retirement. But with a shareholder already stating his intention to propose the re-election, Barker has sent out a stiff note: "Mr. Pool has been informed that it is not the wish of his colleagues on the Board that he should seek re-election, and that if he does so, none of them will support the resolution for his re-election. Your Board hoped that in these circumstances Mr. Pool would stand down. Regrettably, however, he has decided not to do so."

So we are back to last year's position, though with Pool a dissenting director this time rather than a dissenting chairman. Someone should write a song about it.

## IPC's belly-laugh

From International Publishing Corporation, our biggest publisher with the Daily Mirror, Daily Record, Sunday Mirror, Sunday People, Woman's Own, Woman's Realm and a host of other magazines and newspapers, on Friday comes *That'll Be the Day!* This "richly sardonic account of the world we live in" has been put together swiftly, by publishing standards, the idea having only come to John Sanders, editorial



director of IPC's General Magazines Group, in March.

What we all wanted to do, he felt, was to laugh. The way to do that was through comic strips. The trouble with the underground press which did this was that "they seemed strongest in feminine malice and unreadable jargon," not the good "belly-laugh with a bit of salt in it," which IPC wanted.

These are noble sentiments, and anyone launching an adult no-advertising newspaper, even in strip form, must be brave or brilliant these days. IPC is aware of the pitfalls, saying the first issue, based on a referendum theme, is only a trial run, with a print order of quarter of a million. No second issue is yet planned, though IPC talks of "other issues from time to time" if the idea catches on at 10p a copy. Clearly if it does, the

second issue would have to come pretty soon, and one wonders where IPC can go from the first issue-slogan for its new toy: "Say don't know to the Common Market."

## Last mules

It is sad enough that the last mule will shortly leave the British Army. The 36 victims of defence cuts, plus three riding ponies, will be disbanded along with 414 Pack Transport Troop, part of the Hong Kong garrison and due to go next year. The beasts used to be thought of as indispensable transport units in rough country in the East and even in Hong Kong are useful for supplying the New Territories and the more rugged land toward the Chinese border.

They must, of course, go. But one suggestion for parting with them seems a particular comedown: that they should be donated to the Royal Hong Kong Jockey Club for its children's riding classes.

## Catering for all traffic

There was a time before the sheikhs arrived on the scene when Italian counts were ten a penny and only the richest American heiresses could get a ticket to the ball at the Villa Cortina Palace Hotel by the Lago di Garda comes "prices included." Mind you, it also offers "old statues, secular views of the lake from everywhere" and, along with the "showers telephone," the advantage that it "lies on the rail and highway that link Milan and Venice."

Observer

## MAKE IT IN LIVINGSTON

YALE

LIVINGSTON, SCOTLAND

Contact: George McPherson, Industrial Development Manager, Livingston Development Corporation, West of Scotland, Livingston, West of Scotland, G63 7JH.

Observer



## SOCIETY TO-DAY

BY JOE ROGALY

# The electoral message of Market research

ONE REASON—perhaps the overriding reason—why Britain is becoming more difficult to govern is that Parliament does not reflect the will of an increasingly volatile electorate, while Governments seem to reflect the will of the dominant faction of the ruling party and Cabinets all too often find themselves unable to exercise any authority over powerful interest groups, such as trade unions. There does not seem to be much room in all this for "the people"—by whom I mean the entire body of voters, and not simply the minorities (trade union members, workers in industry, anti-Market, the middle classes) held dear by particular politicians when they equate their supporters or clientele with the populace as a whole.

## Gulf

The most depressing measure of this widening gulf between those who seek to govern and those who are, after a fashion, governed, is the long-run trend of election results. Our "democracy" is now so imperfect that our Government has fallen into the hands of a party that at the last election failed to win the votes of less than one-third out of ten of the registered voters. The current ideology of this party is supported by an even smaller fraction of the population, as the polls show.

Wait a minute, it may be objected, what is meant by "the polls show"? Surely, it will be said, no argument that relies for its support on the evidence of sample surveys of public opinion can be taken seriously. After all, one is likely to be

reminded, they get all the election forecasts wrong these days. These objections have some force. Polls can be an unreliable indicator of public opinion, and it would be extremely unwise for Governments to design their policies to fit the results of individual surveys (although when it comes to presentation at election-time this is precisely what the politicians do). But the proposition is not that we should have Government-by-opinion-poll; heaven forbid. It is simply that poll results, taken as a conglomerate over the years, do constitute one piece of evidence towards the general assertion that the present electoral system is no longer working. If market research had no value at all it would not be possible to say even this much: fortunately the polls themselves will be tested on Thursday week. From their point of view the test is of tremendous importance—almost, one might say, a matter of life or death.

Until June 6 I shall continue to harbour the assumption that opinion surveys are not wholly worthless. If the vote in the referendum on the day before that turns out to be "yes" by a fairly comfortable majority this assumption will be carried forward, undisturbed. It could also be given just one further chance if the count turned out to match whatever is indicated by questions asked within a week of the voting—that is, over the forthcoming weekend; but it must be said that even if such last-minute polls do appear and do suggest a sudden change in public opinion at the eleventh hour the common-sense valuation of the profession as a whole

will have to be reduced to something like "as worthless as makes no difference". As for a surprise result, with the polls saying more or less what they are saying at the moment and the actual count registering "No"—well, in that case Messrs. Gallup, Harris, National Opinion Polls and the rest might as well shut up shop. Market research as a whole would have suffered damage that could be irreparable: its practitioners' guesses as to which shape of marmalade jar would sell the most marmalade would be devalued along with political polls and all the rest of their works.

## Margin

The accompanying table makes the point. Taking the average of all the main polls published just before each general election since 1959 (a number that has grown steadily over the years) the highest margin of error in predicting the popular vote was in 1970, when Labour's share was over-estimated by 4.4 per cent. In all other cases this averaged-out error has been comfortably under 3.0 per cent, and mostly much less than that; equally it is true that some individual polls have performed less well than the average. These figures refer, of course, to the popular vote. Since our electoral system has in recent years been transformed into a game of Russian roulette between the major parties, the winner in terms of seats has been devilishly difficult to get right: this is why extrapolations from votes into seats are of little or no value and are taken seriously only by people who

THE POLLSTERS' ACCURACY				
ELECTION	POPULAR VOTE (%)	POLL'S FORECAST (%)	POLL'S ERROR (%)	
1959	Con 48.8	48.3	0.5	
	Lab 44.8	45.3	0.7	
1964	Con 42.9	44.6	1.7	
	Lab 44.8	46.5	1.7	
1966	Con 41.4	41.1	0.3	
	Lab 48.7	50.4	1.7	
1970	Con 46.2	44.0	2.2	
	Lab 43.8	48.2	4.4	
1974 (Feb)	Con 38.8	38.4	0.4	
	Lab 38.0	36.2	1.8	
	Lib 19.8	22.4	2.6	
1974 (Oct)	Con 36.7	34.1	2.6	
	Lab 40.3	42.5	2.2	
	Lib 18.8	19.3	0.5	

\* Average of 2 polls in 1959, 3 in 1964 and 1966, 5 in 1970 and 6 in 1974.

REFERENDUM POLLS				
Poll Sample Fieldwork	Gallup 997 May 18 May 7-12	Harris 1,029 May 19 May 6-11	Gallup 997 May 22 May 14-19	
Yes	60	64	61	
No	29	24	29	
Don't know	11	12	10	

have to produce television programmes on election nights. As far as elections are concerned, the rest of the argument is insignificant. Late swings, differential turnouts, and the like are essentially the raw material of technicians' arguments about matters of small importance. When it comes to the referendum the prospect is quite different. Here it is the popular vote—and only the popular vote—that counts. If Harris Poll, whose fieldwork was completed on April 6, to

the recent Gallup Poll (fieldwork May 14-19) the average "Yes" vote works out at 58.5 per cent, with the average "No" at 27.6 per cent. During this time the support for "Yes" has been increasing, according to the printouts, while the number of "Don't Knows" has shrunk from nearly a fifth of the respondents to as few as a tenth. None of the fractional margins of error experienced in general elections could explain an upset on June 6: if they are not more or less right about the referendum they cannot be right about anything.

## Technique

Until there is such an upset it seems reasonable to accept the notion that, broadly speaking, the technique of the sample survey does have some use. Of course almost anyone could find figures to support an argument to the contrary. National Opinion Polls themselves reported in February that five different forms of the referendum question would produce five different results—from a 0.2 per cent "No" majority for "Do you accept the Government's recommendation that the United Kingdom should come out of the Common Market?" to an 18.2 per cent "Yes" majority for "Do you accept the Government's recommendation that the United Kingdom should stay in the Common Market?" It is also true that opinion is fickle over time, and undeniable that a positive Government lead does have an effect on some voters.

Even so, some indications from polls are an overwhelming in one direction that they

ought to be taken seriously, at least for so long as there is any reason to accept sample surveys as a tool of social science. Last September, for instance, The Times published in some detail the result of an Opinion Research Centre poll showing that whereas in 1963 10 per cent of respondents thought that "a Labour Party that insisted on the present referendum on the Common Market, the likelihood is that such policies would be voted down by an overwhelming majority. Pandering to the trade unions and extending nationalisation are the policies of a minority of the minority, not of the people as a whole."

Alternatively, you could take the National Opinion Poll of February, 1974, in which 42 per cent of respondents answered "The trade unions" when asked "Who do you think is most to blame for Britain's economic problems?" and match it with the 46 per cent recorded when the same question was asked a year later—a figure far outweighing the 18 per cent who blamed the Government and the 10 per cent who blamed employers.

I have, of course, selected polls showing a trend against the Left-wing of the Labour Party—I could have chosen Gallup's 75 per cent in favour of capital punishment for terrorists and bombers which Britain took a turn for (recorded when Tedious was its worst, just before Christ-mas), or any one of a number of subjects, ranging from attitudes to abortion to the view good reasons why it should be held in Britain of the made to happen.

performance of President Ford. These may be interesting, but they are beside the point. What is really important—and too much so to be the joke that some make of it—is that if there were a referendum about many of the far-Left policies favoured by that same Left-wing of the Labour Party that insisted on the present referendum on the Common Market, the likelihood is that such policies would be voted down by an overwhelming majority. Pandering to the trade unions and extending nationalisation are the policies of a minority of the minority, not of the people as a whole.

## Utopian

To me the lesson is plain. The existing electoral system does not produce a Parliament that reflects the will of anything like the majority of the voters. As for giving the minority their own say while the majority governs—well, looked at from inside the present British arrangements that must be dismissed as a utopian dream of democracy.

The referendum result may drive this point home; if those who have united behind a "Yes" vote then had the vision to stay together and fight equally hard for electoral reform (some form of proportional representation and pre-ferably the system known as the single transferable vote) then Gallup's 75 per cent in favour of capital punishment for terrorists and bombers which Britain took a turn for (recorded when Tedious was its worst, just before Christ-mas), or any one of a number of subjects, ranging from attitudes to abortion to the view good reasons why it should be held in Britain of the made to happen.

## Letters to the Editor

### EEC capital flows

From Mr. Peter Blaker, MP (C.), for Blackpool S.  
Sir—Mr. Richard Mayne (May 21) draws attention to some reasons to substantiate the claim by the U.K. Office of the Commission of the European Communities that, for 1973, "figures so far suggest a net inflow of capital into Britain from the rest of the Community and elsewhere." Your readers may be interested to know of a Parliamentary answer which I received a day earlier from the Department of Trade (Mr. Peter Shore's department) on the subject of net direct investment by Britain in the other member countries of the EEC in that year.

It read: "The value of U.K. net direct investment, other than oil, in the other eight member countries of the EEC in 1973 was £219m. Of this total, £144m. was financed from unremitted profits of subsidiaries and associates and £24m. by other non-cash transactions. Net overseas borrowing associated with this direct investment is estimated to have totalled £203m., giving a net inflow of £22m. to the U.K."

This makes it at the very least unlikely that there is any substance in the claim recently made by Mr. Anthony Wedgwood Benn, Mr. Jack Jones and other anti-Market, that because U.K. net direct investment in the other member countries for 1973 amounted to about £300m., whereas net direct investment by the other countries in the U.K. amounted to only £100m., there was a massive "export of jobs" from the U.K. to the other members.

Moreover, net inward direct investment in this country from all areas amounted to £284m. in 1972, while the comparable figure for 1973 was £282m.

Peter Blaker, House of Commons, London, S.W.1.

### Sovereignty paradox

From Mr. Peter Maxwood  
Sir—Anti-Market, partly base their argument for taking Britain out of the EEC and rescinding a constitutionally valid Treaty on the grounds that membership undermines the sovereignty of Parliament.

Is there not an apparent paradox in that attitude? Have they forgotten that Parliament exercised its sovereign power by voting overwhelmingly to join the EEC? Are they not undermining that sovereignty which they presume to defend?

Peter Maxwood, 10, Hayesford Park Drive, Bromley, Kent.

### Agriculture facts

From Mr. Humphrey Jowett  
Sir—One of the main referendum issues to the man in the street appears to be the question of food costs and supplies, a subject on which there is a lot of misleading information being disseminated. Although it is said that there is no cheap food available at the moment, apart from Australian beef and the Common Market surpluses of wine, beef and wheat; agricultural exporting countries must continue to trade their products at competitive prices. This must mean a cheaper product to the consumer and, in the case of Canadian hard wheat and Australian wheat, a better one.

What happened in the 1973-74 commodity boom was that other, wealthier countries out-bid Britain, resulting in imported

### Commission's side

From Mr. E. Finkle.  
Sir—Mr. Richard Mayne states that the case of the Commission of the European Communities, which he represents, is "not to take sides" in the referendum but "to provide facts." The latter may be true; but I find it impossible to equate the impartial role of the Commission with the fact that Mr. Jack Peel, a senior Brussels civil servant at Director level, participated in a BBC North television programme (May 23) as the spokesman for a pro-Market team in a discussion with anti-Market, led by a Get Britain Out representative.

Surely the "fact" is that the Commission of the European Communities is up to its neck in the pro-Market propaganda campaign. By pretending that it is not it only casts doubts on its credibility.

Also raised is a question of principle regarding the desirability of non-elected civil servants who are responsible to the Commission and the Community as a whole rather than individual member countries, taking part in political campaigns in member countries. I think that this is a practice that will be regretted by the vast majority of U.K. citizens, irrespective of their views on the Common Market.  
E. Finkle, 15, Mosley Wood Lane, Leeds 16, Yorkshire.

### Keep to the issues

From the chairman, British Business for World Markets (Yorkshire group).

Sir—As a member of the National Referendum Campaign, I was interested to read David Watt's assessment of the anti-Market campaign (May 23). Of course he is right when he highlights our lack of funds. He is right, too, when he says we lack well-known names, although I thought the debate was supposed to be about the issues rather than the personalities. I would question whether Mrs. Shirley Williams and Mr. William Whitelaw are more "well liked" than Mrs. Barbara Castle and Mr. Enoch Powell. Moreover, Mr. Watt is mistaken in saying that Mr. Jack Jones was not prepared to enter under Mr. Christopher Frere-Smith's "Get Britain Out" banner. Mr. Jones was a vice-chairman (along with

### Blackout of democracy

From Mr. J. E. Stratford.  
Sir—It will be a tragedy for democracy if the Association of Climatologists, Television and Allied Technicians continues to block out ITV programmes. At this critical moment in British history when the country is determining its future through the referendum on the Common Market it is essential that there is a full and wide-ranging debate giving the points of view of both sides.

Unfortunately, the Press, with the honourable exception of the Financial Times, has mainly put only one point of view, and therefore, been left to radio and television to fulfil the essential democratic role of ensuring that all arguments are heard. Should they not be then many people will justifiably question the result of the referendum.  
John E. Stratford, Perama, Fulmer Road, Gerrards Cross, Bucks.

### Coalition for Europe

From Mr. E. W. Holland.  
Sir—It seems incredible that in an economic disaster situation such as ours, your usually sensible and extremely capable Mr. Gordon Trenchard should be puffed up using his intelligence to snipe at the pro-Market, in the guise of reproving both pro and anti for being too extreme.

It seems to me that what the anti-Market lack in common sense they make up for in enthusiasm, while the pro-Market, who have an almost indisputable case, appear to be completely lacking in fervour. If it did not stir disaster for so many of us, it might be a very good thing to allow the extreme Left minority in our society to persuade us to leave the EEC and to have a taste of the political communism which they apparently seek in action. There could be no finer medicine for curing their illusions of an equality which, much as many of us would like to see it exist, in reality has never existed in nature and never will until we can control genes and chromosomes. Unfortunately, such an experience might prove to be irreversible in the military state which would follow, and the rest of us do not desire to sample that particular medicine at all.

### Responsibility in Parliament

From Mr. P. Ineson.  
Sir—If the Government votes for no increase in Members' salaries, then my confidence in the Government will be restored. In view of the inflationary trend, I am I wrong in expecting an example in principles and concern for the Nation's future from the leaders and would not other workers' sense of justice show a better reaction to the urgency of the situation? A large increase in MPs' salaries or expenses at this stage would surely give the impression that the attitude to the critical position of the country is only treated frivolously by the present Members of the House.  
P. T. Ineson, 5, The Avenue, Sudbury-on-Thames, Middlesex

request for an alteration to our constitution to permit proportional representation, while Mr. Wilson is wrong to resist a coalition and even more wrong to give in to the power blocks in the unions that the turning Government into a puppet and which Mr. Heath resisted to the end. It is time to use the best in all three of these people, who serve us each as they think best. But there is not much time left.

E. W. Holland, Rooms 313-314, Coopers Buildings, Church Street, Liverpool.

### Indian doctors

From Mr. S. K. Ghosh  
Sir—The General Medical Council has imposed restrictions on Indian doctors. No doubt some Indian doctors, like some British or other doctors, are not good enough. Some form of language test is desirable for all foreign doctors. Tests for professional competence can also be arranged for all medical personnel from overseas. But once a doctor has passed these tests there is no reason why he/she should not be allowed to practise here.

Taking the case of Indian doctors in particular, the General Medical Council ought to consider the contribution of many of them to the National Health Service. Not to have done that is not so much an act of discrimination but an expression of downright ingratitude.  
S. K. Ghosh, 21, Woodfield Road, Peterborough.

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P. T. Ineson, 5, The Avenue, Sudbury-on-Thames, Middlesex

## To-day's Events

**GENERAL**  
Organisation for Economic Co-operation and Development ministerial meeting will discuss renewal of trade restrictions pledge, Paris.  
Prince Charles installed as Great Master of the Order of the Bath by the Queen, Westminster Abbey.  
Farm rent restrictions lifted. EEC-Portugal joint committee on trade meets, Brussels.  
World Aerospace and Air Defence Industries two-day conference, organised by the Financial Times, continues Hotel Meridien, Paris.  
**OFFICIAL STATISTICS**  
Bricks and cement production for April.  
**SPORT**  
Soccer: European Cup Final, Leeds United v Bayern Munich. Paris des Pigeons Stadium, Paris.  
Golf: Walker Cup, Great Britain v United States, St. Andrews.  
**COMPANY RESULTS**  
Dunhill (Alfred) (full year). Bass Charrington (half year). Marley (half year).  
**COMPANY MEETINGS**  
Australian Agricultural, Buxton, Derbyshire, E.C. 11.  
Baxter, Felt, Waldorf Hotel, W.C. 12.  
Boat (Henry), Sheffield, 12.  
Bourne and Hollingsworth, 116, Oxford Street, W. 12.15.  
Central Province Ceylon Tea, 38, Queen St., E.C. 12.  
Chancery Consolidated, Manchester, 6.  
Corral (J.), 30, Berkeley St., W. 11.30.  
Edwards (Louis C.), Manchester, 9.30.  
Elys (Wimbledon), Wimbledon, 8.  
Fisher (James), Barrow-in-Furness, 12.  
Green's Economiser, Connaught Rooms, W.C.  
Hadden Carrier, Tavistock Sq., W.C. 12.  
Jesse! Tynnes, 30, Cornhill, E.C. 3.30.  
Leanderfish (Doors), Sandiacre, Nottingham, 12.  
Martin-Black, Coalbridge, 12.30.  
Pearl Assurance, High Holborn, W.C. 12.  
Reveries, Harlow, 12.  
Rowntree Macintosh, York, 3.  
Sharpe and Fisher, Cheltenham, 11.  
Southern Constructors, Portsmouth, 11.30.  
Stanwood Radio, Loughton, Essex, 12.  
Thomson T-Line Caravans, Falkirk, 12.  
Tilbury Contracting, 36, Finsbury Square, E.C. 12.

# SCHLESINGER PENSION FUND MANAGEMENT

"Is your pension fund investing overseas at \$1.28 to the £?" asks Peter Baker, Schlesinger Investment Director

Did you know that at the current level of the \$ premium an investment of £100,000 in IBM, for instance, via the premium represents an investment of only £55,000 in IBM and £45,000 in the premium itself? The \$ premium is not only non-yielding but in our opinion involves considerable risk at current levels.

Many investors are not aware of these facts which are of vital interest to Pension Fund Trustees and their members.

Schlesinger has for some time been advising its institutional clients to sell shares held via the dollar premium. In our view the overseas part of a portfolio should be financed to the greatest extent permitted via a foreign currency borrowing, substantially avoiding the risks and the volatile nature of the premium and totally avoiding the so-called "25% surrender" rule.

An overseas investment via the premium has to rise by no less than 15% to break even to overcome the effect of the "25% surrender" requirement. On May 21 the effective \$ premium was 80% on the spot £/\$ exchange rate of \$2.32 to the £, which represented an exchange rate of \$1.28 to the £—in our view totally unrealistic.

What is the alternative? Schlesinger has considerable experience of arranging foreign currency borrowings for institutions, and in the management of loan portfolios in international markets. We have developed techniques which largely overcome the risks sometimes associated with the loan route and will be pleased to elaborate on these in private consultation.

It is a part of the Schlesinger pension fund management service to make the necessary applications on behalf of clients to the Bank of England in respect of foreign currency borrowings.

to negotiate with the lending bankers and to handle the administration, accounting and returns related to the facility.

Schlesinger has particularly favoured the US in recent months. We can point with pride to our experience with the Schlesinger-managed Trident American Growth Fund which has risen by 37.2% to date in 1975, well ahead of the US stockmarket averages. This fund invests substantially via a "back-to-back" dollar loan facility.

The Schlesinger investment team has extensive experience of institutional investment analysis and institutional fund management. Peter Baker is a specialist in the management of large pension funds and would be pleased to meet with Pension Fund Trustees and advisers to discuss the Schlesinger pension fund management services.

Schlesinger already manages £50m of institutional portfolios, pension fund accounts, the PINIS unit funds, and private client portfolios.

Apart from the Trident American Growth Fund, the Schlesinger investment team have been responsible for the excellent results achieved by the Trident Managed Portfolio range of insurance bonds. As these are unlisted and quoted publicly, the measurement of their investment performance is easily calculated. These funds started in August 1973 and have achieved good relative results against a most difficult market background.

From inception, August 1973 to May 20, 1975	
Trident Managed Fund	+11.3%
Trident Guaranteed Managed Fund	+19.3%
Trident High Yield Fund	+18.2%
Financial Times 30 Share Index	-3.8%
Financial Times Actuaries All Share Index	-3.3%

All figures include re-invested income.



Schlesinger—active management brings results

Contact P C Baker MA ACA  
Schlesinger Investment Management Services Limited  
19 Hanover Square, London W1A 1DU. Telephone 01-409 3100

سكسلا من الاصل



# COMPANY NEWS + COMMENT

## C. E. Heath earns and pays more

OPERATING PROFIT for the year to March 31, 1975 of C. E. Heath and Co. expanded from £2.78m. to £3.56m. When reporting the first half figure up from £0.79m. to £1.01m. the directors foreshadowed "a satisfactory increase" for the year.

Earnings per 20p share increased from 17.3p to 19.6p for the year and the net dividend is effectively raised from 5.61p to 6.10p with a final of 4.27p.

1974-75	1973-74
Operating profit	2,780,000
Investment income, etc.	5,819
Expenses	4,779
Profit before tax	2,520
Income tax	1,530
Profit after tax	1,000
Dividend	5,610
Retained	1,130

### comment

Heath's figures are basically good. Although underlying commission receivable, reflecting the 1972 Lloyd's account, is predictably down, this is more than compensated by a 49 per cent improvement in underwriting fees, particularly from Australia. This year income from the Lloyd's account may well fall again, but higher fees should offset the decline, leaving a performance better than maintained overall. Brokerage, meanwhile, put up an impressive 30 per cent growth, and expenses were held at around three-quarters of broking income. Gains were mainly recorded in areas outside North America, so the upturn in business from the US, which started at the fall-end of the 1974-75 year, should mean that Heath is currently progressing very well. On the other hand, 1975-76 will bear the full interest on the £1m. borrowed to finance the Millburn House purchase. Nevertheless, a useful advance in profits is expected this year, and at least Heath has overcome the traditional criticism of over-dependence on Lloyd's underwriting. The shares, yielding 4.1 per cent at 230p are in line with the sector average.

Statement Page 19

## Moss Bros. down £47,127

After being down from £105,000 to £52,000 for the first nine months taxable profit of tailors.

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etc., Moss Bros. for the year to January 31, 1975, showed a reduction from £119,363 to £72,236. The Board explain that the reason for the decline in profitability was higher operating expenses of which interest charges alone rose by £38,000.

A final dividend of 1p—there was no interim—stands against last year's total of 4.11p.

Tax takes £47,184 (£30,146) leaving the net balance down from £80,217 to £25,052.

## Transparent Paper up £0.19m.

GROUP EARNINGS, before tax, of Transparent Paper, increased from £1.01m. to £1.2m. in the year to March 31, 1975, after £0.76m. against £0.5m. for the first half.

A final dividend of 2.38p lifts the net total from 3.38p to a maximum permitted 5.63p.

1974-75	1973-74
Trading surplus	1,125,000
Depreciation	902,300
Earnings before tax	2,027,300
Taxation	867,724
Net earnings	1,159,576
Profit before tax	1,159,576
Income tax	4,479
Profit after tax	1,155,097
Dividend	1,155,097
Retained	1,155,097

### comment

Transparent Paper's full-year pre-tax profits are 18 per cent higher, but this takes in a 37 per cent fall in the second half. The slump in the packaging industry, which hit the last quarter hard, is probably one of the worst ever and there seems no let-up yet. TP will be counting on exports to counteract the collapse of the U.K. market, but whether this can

hold last year's figures during 1975-76 is open to question. Exports were less than a fifth of sales last year, and European demand is still at a low ebb even if world-wide demand has improved. Meanwhile the company has still to complete the re-equipment programme which started two years ago. Last year capital expenditure of £11m. was financed mainly out of cash flow; the cash position at the beginning of the year of £382,000 became a marginal overdraft by the year end. However, commitments of a further £0.8m. to complete the programme this year may mean a running-up of debt. The shares lost 4p on the figures yesterday to 31p, where they yield 11.7 per cent—getting on for double the packaging/paper average.

## Peak £1.54m. by West Riding Worsteds

After depreciation charges down slightly at £748,435, against £794,931, profit before tax of West Riding Worsteds and Woollen Mills was a record £1,537,728 for 1974, compared with £1,468,823 the previous year.

The dividend for 1974 absorbs £855,068 (£503,911). The company is a subsidiary of Coats Patons.

1974	1973
Turnover	24,252,000
Operating profit	1,468,823
Depreciation	794,931
Profit before tax	1,537,728
Tax	1,159,576
Net profit	378,152
Dividend	378,152
Retained	378,152

Manufacturers of electronic components and plastic mouldings.

ings, Crystalate (Holdings), incurred a loss of £18,000, against a profit of £85,000, after a reduced tax credit of £16,000 (£21,000) for the year to September 30, 1974. Turnover increased from £2,219,000 to £2,331,000.

Sales for the six months to March 31, 1975, were £1,700,000 (£1,233,000), and there was a pre-tax loss of £5,000 (profit £23,000). The net loss was £6,000 (profit £23,000) including prior year's adjustment. Prospects for the second half are good with manufacturing capacity fully covered by orders, the directors state.

## Brown Shipley improves

THE PROFITS of both banking and non-banking operations of Brown Shipley Holdings show an increase for the year, ended March 31, 1975, and disclosed net profit of the group has risen 3.5 per cent from £1.18m. to £1.25m. A final dividend of 3.9425p net effectively raises the total from 6.39125p to a maximum permitted, 6.3425p.

An extraordinary item of £342,000—profit on cancellation of loan stock—has been transferred direct to capital reserve.

1974-75	1973-74
Banking profit	351,300
Non-banking profit	351,300
Profit before tax	702,600
Tax	1,159,576
Net profit	1,159,576
Dividend	1,159,576
Retained	1,159,576

Brown Shipley appears to have come through the 1974 banking scares more unscathed than a number of its rivals. The conservative virtues which may have made it look rather fuddy-duddy in boom times have left it in a comparatively strong position in more difficult conditions. Provisions against property lending, for instance, have been very small, and the corporate finance side is not large enough to have been a serious drain on costs. Elsewhere, there is a solid banking business, particularly in traditional areas like commodity finance—which should continue to allow steady, if unexciting, progress; the non-banking operations (mainly insurance broking) have also shown modest growth. The forthcoming accounts may give indications of the trend of deposits and the way in which the new head office has been taken into the balance sheet. Meanwhile the 6.1 per cent yield at 175p is below the sector average.

Mr. McFall states that the group's most important step during last year was to join with Jardine Matheson in the launching of a commodity venture in the Far East. Trading began on October and progress has been modest. The group has had ample confirmation, however, that the potential is large and he feels sure that success lies ahead.

Last year's plans to expand in Brazil were not fulfilled, but loans has required an option on a site in the state of Bahia, furthering their processing activity in the cocoa zone.

The chairman says that an important event in 1974 was the opening of a new rubber futures market in London, something for which the group has long been an advocate.

Commenting on 1974 results he points out that high prices inevitably meant that annual turnover was sharply increased although the figure was comparatively lower for the second half of the year. In the circumstances the group's profit margin expressed in terms of turnover value was lower.

It should be noted however that profit margin in terms of tonnage was as good or better than ever he adds.

The geographical spread of the group's business and the spread between various commodities showed generally little change but there was an upsurge in France and Brazil.

As reported on April 4 pre-tax profit for 1974 advanced from £5.19m. to £5.25m. and the dividend is effectively lifted from 2.22p to 3.3p net.

A further amount of £1m. was provided for distribution as terminal bonuses of participating policies which become claims by death or maturity and were over five years in force. Terminal bonus rates for U.K. policies for the year commencing May 1, 1973, were maintained at the increased 1974 levels.

The chairman, Sir Vincent Fairfax, also reports a significant increase in the effective rate of interest earned on funds and an increase in bonus rates for some classes of policies, and the maintenance of existing rates for other classes.

As a result of last year's operation, a surplus amounting to £80m. was distributed so as to provide reversionary bonuses of £100m. The rates of reversionary bonus for U.K. policies over the five years in force were increased for the second half of 1974.

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Sir Hugh Fraser, chairman of House of Fraser, who yesterday reported that the stores group's turnover had risen from £53.71m. to £69.91m. in the first quarter to April 26, 1975, with pre-tax profits moving up from £1.44m. to £1.77m.

## DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corresponding	Total	Total
Bertrams	0.75	July 1	0.5	1.25	1.25
Brown Shipley	3.94	July 1	3.77	6.94	6.94
Chemring	0.53	July 1	0.5	1.03	1.03
Gomme	1.47	July 1	1.47	2.94	2.94
C. E. Heath	3.91	July 7	3.91	7.82	7.82
L.K. Industrial	0.98	June 30	0.98	1.96	1.96
W. Mallinson	1.03	June 30	0.89	1.73	1.59
Moss Bros.	2.58	July 1	2.58	5.16	5.16
Northbrook Rubber	0.84	July 1	0.84	1.68	1.68
Quality Cleaners	1.01	Aug. 1	0.89	1.90	1.90
Scot. Nat. Trust	1.03	June 30	1.03	2.06	2.06
Teacher Distillers	6.12	July 10	6.12	12.24	12.24
Transparent Paper	2.4	Aug. 7	2.4	4.8	4.8

Dividends shown per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. (a) Gross—not to imply higher total.

## Optimistic outlook at Gill & Duffus

SOME OF Gill and Duffus Group customers in the western world are having a difficult time and this may well reflect in the group's volume of trade. On the other hand business with eastern Europe has been buoyant, says chairman, Mr. R. G. McFall. He adds that it will not be easy to maintain the group's record but "you may be sure we will have a good try and in 1975 so far so good."

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## W. Mallinson down by £4.4m.

INTERNATIONAL timber merchant over last year, which is cheap, William Mallinson and above budget. When reporting external sales up from £101.41m. to £120.34m., which Christmas trading had up from £38.09m. to £38.68m., for the year, the directors assumed in the retail division a contraction in pre-tax profit from £8.09m. to £7.09m. for 1974, after £1.7m. (£4.33m.) for 1973. The new year's forecast for the remainder of the year.

Trading profit was down from £9.51m. to £7.31m. for the year after substantial stock provision. The difference between this figure and the group profit before tax was wholly attributable to interest charges—up from £1.45m. to £2.62m.

Results in 1975 should show the benefit of reduced interest charges and should not suffer the heavy stock provision which is permitted in 1974 accounts, the directors state.

Current trade in the U.K. is at a level comparable with the second half 1974, they add. A final dividend of 1.02p makes 1.22p (1.593146p)—the maximum permitted for the six months ended December 31, 1974, of £224,000 for the six months ended January 31, 1975.

Earnings per 25p share are shown to have fallen from 5.94p to 4.45p. The interim dividend is 1.46p (same) net. Last year's total was 4.61p from profits of £1.53m.

The directors state that reduced deliveries produced up better than a break-even position for the first three months of the second half of the financial year, but profitability had now been restored.

The new furniture was very successful and orders for it and for the existing ranges, are such that the outstanding order book extends six months ahead and new levels out with hardwoods and plywood actually firming up. Demand is being held at second-half levels, thanks to non-software business and overseas, which, allowing for some savings on interest charges (bank borrowing is slightly down reflecting a switch to more medium-term loans) and the lack of stock loss provisions, gives an initial recovery factor in output following the introduction of a new range of furniture.

They explain that a number of factors contributed to making the first three months disappointing. The factors included a sharp fall in demand due to stock reductions by retailers, which affected deliveries in the autumn, and an unexpected severe drop in output following the introduction of a new range of furniture.

Half-year turnover 1974-75: £101.41m. 1973-74: £101.41m. Profit: £9.51m. 1974-75: £7.31m. 1973-74: £9.51m. Dividend: 1.02p. 1974-75: 1.02p. 1973-74: 1.02p.

A fall-off in demand in the first six weeks of 1974-75 caused Gomme Holdings to misjudge the launching time of its new furniture range and the result is a 78 per cent drop in half-time pre-tax profits on a 10 per cent fall in sales volume. The decline in demand was apparently due to temporary stock shortages by customers. This has now ended and demand is now picking up strongly just as new products are coming into the market. In the short term this probably means little since the second half started very badly, and a full-year target of around £500,000 pre-tax is a maximum hope. Beyond that, a full recovery in profits looks no more than a year away, especially since both stocks and borrowings look like remaining at their previous levels in the current year.

Mr. John Menzies, chairman of John Menzies (Holdings), told the annual meeting in Edinburgh that sales for the first quarter of the current year were up 30 per cent from the same period last year.

John Menzies above budget

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When you need to know the ins and outs of financing East-West trade, make sure you go to the specialists—Moscow Narodny.

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# Lead Industries Group

with subsidiaries and associates manufacturing Metals, Titanium pigments, Paints, Ceramic supplies and other chemicals in the U.K. and other European Countries, Australia, South Africa, India and Canada.

"The good profits for 1974 provided substantial retentions, so that important capital expenditure could be continued...In the longer term we remain optimistic"

1974 Operations and Financial Results  
Group profit before tax for 1974 including share of associated companies was £21.3m compared with £12.2m. Net profit after tax and minority interest was £9.8m compared with £5.9m. After provision for dividends the profit for the year retained in the various sections of the business totalled £8.0m.

During the first half of 1974 there was a strong world wide demand for metals and chemicals with peak prices ruling for many of our products. This position changed as the year progressed and, although there were exceptions, most commodity prices had fallen by the year end, and demand in some cases had slackened to a disappointing level. Manufacturing and other costs continued to rise.

Taking the year as a whole, however, the good profits for 1974 provided substantial retentions, so that important capital expenditure could be continued with minimum deferment.

Capital Expenditure  
Expenditure by the Group's subsidiaries on land, buildings and plant totalled £5.5m in 1974, and the total for the last five years 1970-1974 was £20.9m. In a Group producing both metals and chemicals, we have a continuing programme of improvements in environmental control to obtain the best practicable standards. Such expenditure has accounted for a considerable proportion of the total, both in the U.K. and overseas. Under this programme, better working conditions are achieved in our plants, side by side with the necessary modernisation of older works to keep in step with new technologies. Wherever possible, expenditure of this type is combined to give greater efficiency, both in manufacture and re-cycling of used materials. In the autumn of 1970, we started production at the new factory manufacturing ceramic raw materials near Stoke-on-Trent and we now have plans to build a new ceramic supply factory near Faenza, Italy.

In addition to the above, the proportion of capital expenditure by associated companies applicable to the Group's shareholding was £3.9m in 1974 and £15.3m for the five years 1970 to 1974.

1975  
The recession which started to show in the second half of 1974, particularly in the chemical industry, has continued in 1975. This has spread to other sections, including diecasting,

From the Annual Statement by the Chairman, Mr. A. S. Davies, C.A.

Salient figures from the Accounts (for each ordinary share of 50p)

	1973	1974
Group net assets	139.30p	157.50p
Earnings after tax	16.19p	26.95p
Net dividend	4.31p	4.69p
Capital expenditure including proportion for associated companies	16.04p	25.73p

Lead Industries Group Ltd., 14 Gresham Street, London EC2V 7AT

Principal UK Subsidiaries: Associated Lead - Goodlass Wall - Fry's Metals - Fry's Discastings - Harrison Mayer - Home and Overseas Wallpaper  
Principal Associates: British Titan - Dulux Australia - Dulux New Zealand











## FARMING AND RAW MATERIALS

## EEC plans for world grains pact

By David Egle

GENEVA, May 27. A THREE-part international grain agreement has been proposed by the European Economic Community in a sub-group of the agriculture group set up here by the trade negotiators committee in the present round of multilateral trade negotiations.

Market stabilisation, according to the EEC proposal, should be sought simultaneously by setting up a minimum and maximum safeguard price mechanism, and by putting into action an international stock-keeping policy.

The price range, according to the EEC, should correspond to the most extreme price situations, and should be sufficiently wide, since its aim is not to impose a rigid price structure on the grain market. It should also be subject to revision in relation to long-term grain prospects.

Importing members would undertake to give priority in purchasing supplies to exporting countries in turn would undertake not to sell on more favourable terms to non-member countries. The reverse commitment would apply at the top end of the price scale with priority given to importing members "for their traditional import volumes".

To attack the "roots of instability", that is the short-term imbalance between supply and demand, the proposal is for a concerted stock-keeping policy to influence the volume of supply on the market. It would be up to each individual member country to maintain stocks which would be managed on the basis of consultation within the framework of the agreement.

## Soviet drought fears recede

MOSCOW, May 27.

RAIN IN European USSR and Ukraine has relieved the threat of immediate drought affecting crops, Western agricultural experts said here.

The agricultural daily, Selkhozgiz, reported rain in its crop and weather survey. It said sowing of spring crops is behind schedule in Kazakhstan but over the whole country 72 per cent of planned spring crop area had been sown, representing 108.8m hectares.

In Brussels, meanwhile, EEC officials said they were unaware of reported U.S. protests over allegedly excessive high Corn Market wheat export subsidies. They are also quiet about the report because EEC export subsidies on wheat and barley were actually lowered last week, Reuters.

## Move to cut Australian wool price rejected

By John Edwards

THE AUSTRALIAN wool "floor" price defended by support buying by the Wool Corporation is to be maintained at 250 cents a kilo for the 1975-76 season, but only after the confidence of the wool market had been severely shaken by reports that the Australian Cabinet favoured a cut in the "floor" price to 200 cents. As a result of these reports trading was suspended on the Sydney wool futures market, because of uncertainty created, and wool sales in Australia and New Zealand were postponed.

In the event the Australian Labour Party parliamentary caucus decided, by a majority, to vote to be 50 to 20 in favour of a suggestion by the Australian Government Cabinet that the "floor" price should be lowered in view of the heavy cost involved.

It had been announced earlier that the Labour Party caucus would have the final decision on the wool "floor" price for the next season, but it is believed that the Cabinet was influenced by a Treasury submission that the price support level should be cut.

The acting treasurer, Mr. Bill Hayden, told Parliament on Monday that additional support for the wool price would mean a considerable addition to the Government's budget.

His information was that the wool market would have to strengthen beyond the expectations of anyone he had spoken to if the "floor" price level, of 250 cents, was maintained.

There are also some doubts about a possible devaluation of the Australian dollar, and whether this could be offset by an upward adjustment in the "floor" price level.

On the London wool futures market yesterday prices were marked down sharply, but no lots were traded with buyers either on holiday or keeping out of the market. British prices have recently risen as a result of the lower value of sterling.

Australia Wool Corporation was to clear its stocks.

However, the reaction from both producers and consumers to the possibility that Australia might cut the "floor" price, which had been set at 250 cents, was so strong that the Government would provide additional funds if required.

However, wool market sources suggested that most of the harm to Australia and its wool culture, stressed yesterday, had been done by the reports of moves to cut the "floor" price, which might in the end cost the Wool Corporation considerably more than if the present firming in values had been sustained. A further depressing influence has been a claim that some 200,000 bales had been sold out of the stockpile recently at prices some 10 per cent above the "floor" price level, discouraging expectations of a further price increase.

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and the adjustment in Bradford

South American wool to the more expensive Australian quality.

Price falls as a result of reports about the Australian Cabinet decision to cut the "floor" level have now been recovered to a certain extent. But there is considerable interest as to the future movement of values at this week's resumed auctions in Australia, where buyers may have been frightened off and that there were signs of a decline in any event as the end of the season approached.

Another substantial rise in copper stocks—up by 8,750 tonnes to a new all-time peak of 27,013 tonnes—has had an influence on prices, since the increase was in line with expectations. The market was buoyed up by hopes of the U.S. Mint tender for 18,000 tonnes which encouraged buyers. But cash prices fell 11 higher at \$24.55 a tonne.

A fall of 295 tonnes in the stocks, reducing the total held by the U.S. Mint to 26,718 tonnes, helped to counteract a fall in the Straits price in Malaysia over the weekend. The market was buoyed up by hopes of the U.S. Mint tender for 18,000 tonnes which encouraged buyers. But cash prices fell 11 higher at \$24.55 a tonne.

The market is still awaiting news about the suspension of the U.S. Mint tender and its impact on the market, which was considered at the Tin Council meeting in Geneva on Friday but referred to an ad hoc committee that is due to report back to the full council on Monday.

U.S. silver holdings rose by 120,000 to 12,520,000 ounces.

## China may buy more Malaysian commodities

KUALA LUMPUR, May 27.

China expects to buy more natural rubber, timber and palm oil from Malaysia this year, Chinese embassy commercial counsellor, Li Fex, said in his office yesterday.

He said until now these commodities have been imported through Hong Kong, but China hopes to make direct purchases eventually. Reuters.

## Steadier tone in lead market

By Our Commodities Editor

LEAD PRICES held steady on the London Metal Exchange yesterday, despite a fall in warehouse stocks of 25 to 26,100 tonnes, which was well below the decline in stocks anticipated.

Cash lead closed at \$22.25 at \$23.55 a tonne, and the three months' lead at \$23.55. Meanwhile the zinc market came under pressure, with the belief that it must eventually follow the direction of lead, assumed to be expected at \$23.55. The cash price fell to \$23.55 a tonne and the three months' price to \$24.25.

Support buying in the morning, believed to be behalf of producers, was easily absorbed by sellers.

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## EEC FARM TALKS

## Peart warning on Irish beef stocks

By Robin Reeves

LUXEMBOURG, May 27.

FEARS THAT the release of large stocks of beef building up in intervention stores in Ireland could result in the sudden collapse of the U.K. cattle and beef markets later this year were expressed by Mr. Fred Peart, the Minister of Agriculture, here.

Mr. Peart said the EEC Council of Ministers last week expected the beef market, after its strong recovery since March, to remain at around present levels of the next few weeks, but he was worried that a sudden increase in supplies from Ireland could result in a collapse of the market.

The Minister attributed the large stocks to a return of confidence in the monetary arrangements for beef, and to the introduction of the variable premium (deficiency payment) scheme for which Ireland had received a grant of £1.5m in February. Mr. Peart was anxious to allay suggestions of anti-market forces that the Community will demand replacement of the premium scheme next year by the intervention system, which would be a disaster for Ireland.

He said the EEC Council, however, was making it impossible for it to export beef profitably to the Continent. The monetary levy on a beef animal shipped to West Germany totals £108, on top of which has to be added transport costs. The Community has agreed to a thorough examination of the situation, but it seems clear that once Britain's EEC referendum is out of the way, Ireland will be pressing for a further devaluation of the "green pound" which will have the effect of reducing the monetary charges on its exports to the Continent.

Asked about this possibility, which for Britain would cut EEC subsidies on food imports, Mr. Peart said that it would be needed to be looked at carefully. As Agricultural Minister he had in mind the balance of the balance between producer and consumer.

He said the EEC may impose ones on rich holders of surplus sugar if they do not sell it to the needy Italian market, informed sources said in Luxembourg, Reuters.

Irishly protested at the EEC Agriculture ministers meeting here that EEC holders of surplus sugar are refusing to sell until July 1 when the EEC sugar price is raised by 15 per cent.

Irishly also protested that 100,000 tonnes and the EEC commission considers that this amount is available inside the EEC. It will not resume buying on the world market.

It was confirmed that the EEC is considering stopping intervention support for high-grade low-alcohol wine.

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## U.K. 100-mile fish limit urged

By Richard Mooney

AN EXCLUSIVE British 100-mile fishing limit was called for by Mr. A. V. Suddaby, director general of the British Fishermen's Federation, in London yesterday. He said the most inevitable adoption of 200-mile economic zones by most nations would have the effect of making the U.K. an "independent" element in any international fishing agreement.

Under this scheme vessels from other EEC countries would be excluded from the 100-mile zone while the limit against third countries would be 200 miles. Mr. Suddaby noted that under the current terms of the EEC Common Fisheries Policy the U.K. would not be allowed to discriminate between British and other EEC vessels fishing within its limits and that the EEC's major fishing nation, it would therefore be "by far the biggest loser" in the Community.

Present EEC thinking on compensation for this was in terms of a preferential trade area, but Mr. Suddaby said that such a scheme would be unacceptable to British fishermen, he said.

General distrust of quota arrangements was well founded.

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## Brazil bank opens futures account

SAO PAULO, May 27.

BANCO DO Estado do Sao Paulo (Banespa) has opened its first futures trading account for the 1974-75 season, a communiqué just published after their meeting here last week.

During the meeting on May 21 and 22 they revised forecasts for their 1974-75 crop and a communiqué was issued, indicating only a slight surplus, the communiqué said. The communiqué said the producers firmly decided to apply concrete and concerted measures to halt the present downward trend in prices. Reuters.

## Insufficient cocoa surplus forecast

ABIDJAN, May 27.

SALES DIRECTORS of member countries of the Alliance of Cocoa Producers now estimate that the cocoa surplus for the 1974-75 season, a communiqué just published after their meeting here last week.

During the meeting on May 21 and 22 they revised forecasts for their 1974-75 crop and a communiqué was issued, indicating only a slight surplus, the communiqué said. The communiqué said the producers firmly decided to apply concrete and concerted measures to halt the present downward trend in prices. Reuters.

## Failure to agree jute target prices

ROME, May 27.

THE INTERGOVERNMENTAL group on jute, Kenaf and Allied Fibres has not been able to agree on an indicative price range, the UN Food and Agriculture Organisation (FAO) announced yesterday. Competition from synthetics in consuming countries and the shift to rice production in producing countries has complicated attempts to determine an indicative price range "both remunerative to growers and at the same time competitive with synthetics," the FAO said.

The group noted with concern that 1974-75 had been a particularly critical year for jute, with the failure to agree on an indicative price range, the UN Food and Agriculture Organisation (FAO) announced yesterday. Competition from synthetics in consuming countries and the shift to rice production in producing countries has complicated attempts to determine an indicative price range "both remunerative to growers and at the same time competitive with synthetics," the FAO said.

## Demand for raw jute and jute goods had been badly hit by the recession in developed countries.

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## COMMODITY MARKET REPORTS AND PRICES

## BASE METALS

OFFICE		before closing Metal		touched \$265, as against the	
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# Mannesmann faces a decline in demand

**Dusseldorf, May 27**

Steel pipe and tube production by Mannesmann Röhren-Werke went up from 3.08m. tonnes in 1973 to 3.36m. tonnes in 1974. The company increased its share of the Federal Republic pipe and tube market from the previous year's 61 per cent. to 62 per cent. At the same time there was a

The company's management claimed that the profit was "quantitatively smaller, but qualitatively better," than that of 1973.

**By Tony Robinson**

**ROME, May 27.**

## Volvo taps Dutch market

## Financial Times Reporter

Amsterdam. This is the first time a foreign borrower other than a supranational institution has been permitted to tap this market since 1962.

**Spanish public sector** borrowers have come to the Euromarket again to borrow substantial sums. Instituto de Crédito Oficial, the funding

## Solvay as a 'safe investment'

The company's main link with Britain is a long-standing association with ICL in the mid-1960s as the result of a pre-war trade deal with ICL. Solvay was the British concern's biggest shareholder. However, it was sold off after 1990 to raise money for expansion. The main tie between the two groups now are the Solvay joint ventures making PVC in which ICI has minority interests.

Solvay's dividend performance illustrates the company's growth—solid and steady progress a

per cent. Benelux for 13 per cent and Italy for 9 per cent. Europe outside the EEC took some 18.6 per cent, the group's products for 16 per cent, the world for 16 per cent. Over the past five years these percentages have remained very stable. The wide spread of manufacturing assets and relatively small operations in the market itself is an important factor in the "safety" of Solvay shares. The group manufactures throughout Europe, but apart from a joint venture in Australia its only overseas manufacturing operations

price levels as generally tolerable although it notes a sharp decline in export prices. In some sectors notably soda ash, it thinks that prices will continue to advance. Like other companies, though, it notes that customers are tending to hold back from purchases despite the low level of stocks they are carrying in the expectation that prices still have some way to come down.

On the cost side of the equation Solvay expects no substantial raw material prices increase in 1976-76 but is bracing itself for a steep 1977 round of increases.

expectations are for a fall of at least a quarter, and probably nearer a third. The company is insistent that the present depression will have no fundamental impact on Solvay's development, provided it proves to be temporary.

Solvay's expectations, are pitched at low key. "Historically the chemical industry has developed about 1-1 1/2 times as fast as the G.N.P. We have no reason to assume that it will not resume this sort of growth," a senior manager explained. "Solvay will grow with it."

## BY MICHAEL VAN OS

AMSTERDAM, May 27.

## Kawasaki work force cuts

**By Terry Robinson**

**By John Walker**

STOCKHOLM

BY JAMES McDONALD, SHIPPING CORRESPONDENT

Mid-PAT Instructions	
Bid	Offer

[illegible]

	1974	1973
	£	£
Sales	8,502,900	6,155,205
Profit before Tax	1,397,161	518,301
Profit after Tax	590,955	277,620
Dividends	117,150	107,192
Retentions	524,694	122,063
Earnings per Share	15.38p.	6.27p.

- \* Record profits made by all units in Group during 1974.
- \* Record sales in Offshore and Export Markets - 75% increase over 1973.
- \* Manufacturers for the largest Offshore Wire Rope Contract ever placed.
- \* "Rights" Issue of 7 for 20 announced 2nd May, 1975.
- \* Continuing plans for expansion in U.K. and elsewhere.
- \* Heavy outstanding order books and further increases in output anticipated in 1975.

**Copies of the 1974 Reports and Accounts available from: Secretary, Speedwell Works, Coatbridge, Lanarkshire, Scotland ML5 4RS.**

**Specialist manufacturers of High Tensile Steel Wire Ropes for all industrial, shipping, fishing and Offshore applications.**

**\$33,660,000.**

*Product carrier financing*

*Guaranteed by*

**Gotaas-Larsen Shipping Corporation**

*A wholly owned subsidiary of*

*IU International Corporation*

**PROVIDED BY:**  
MORGAN GUARANTY TRUST COMPANY OF NEW YORK  
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**AGENT:**  
MORGAN GUARANTY TRUST COMPANY OF NEW YORK

*This announcement appears as a matter of record only. May 22, 1976*

هكذا من الأصل



## FINANCIAL TIMES SURVEY

Wednesday May 28 1975

J. J. J. J. J.

## TRAILERS

The problems of the road haulage industry over the past year — declining traffic and growing cash flow problems — have predictably reacted on the trailer market. The fall in demand has been particularly sharp in some sectors. It all spells a period of uncertainty until industry generally stages a recovery.

## York Freightmaster trailer vans will save money for your company by cutting distribution costs.

York Freightmaster is Europe's biggest selling frameless trailer van. Freightmaster increases profits by cutting distribution costs. It carries more every trip; loads more easily; turns round faster; reduces load damage; keeps drivers driving and trucks earning money; serves as a mobile warehouse and enhances prestige on the highway — and in the High Street.

Rent Freightmaster with the option to Purchase.

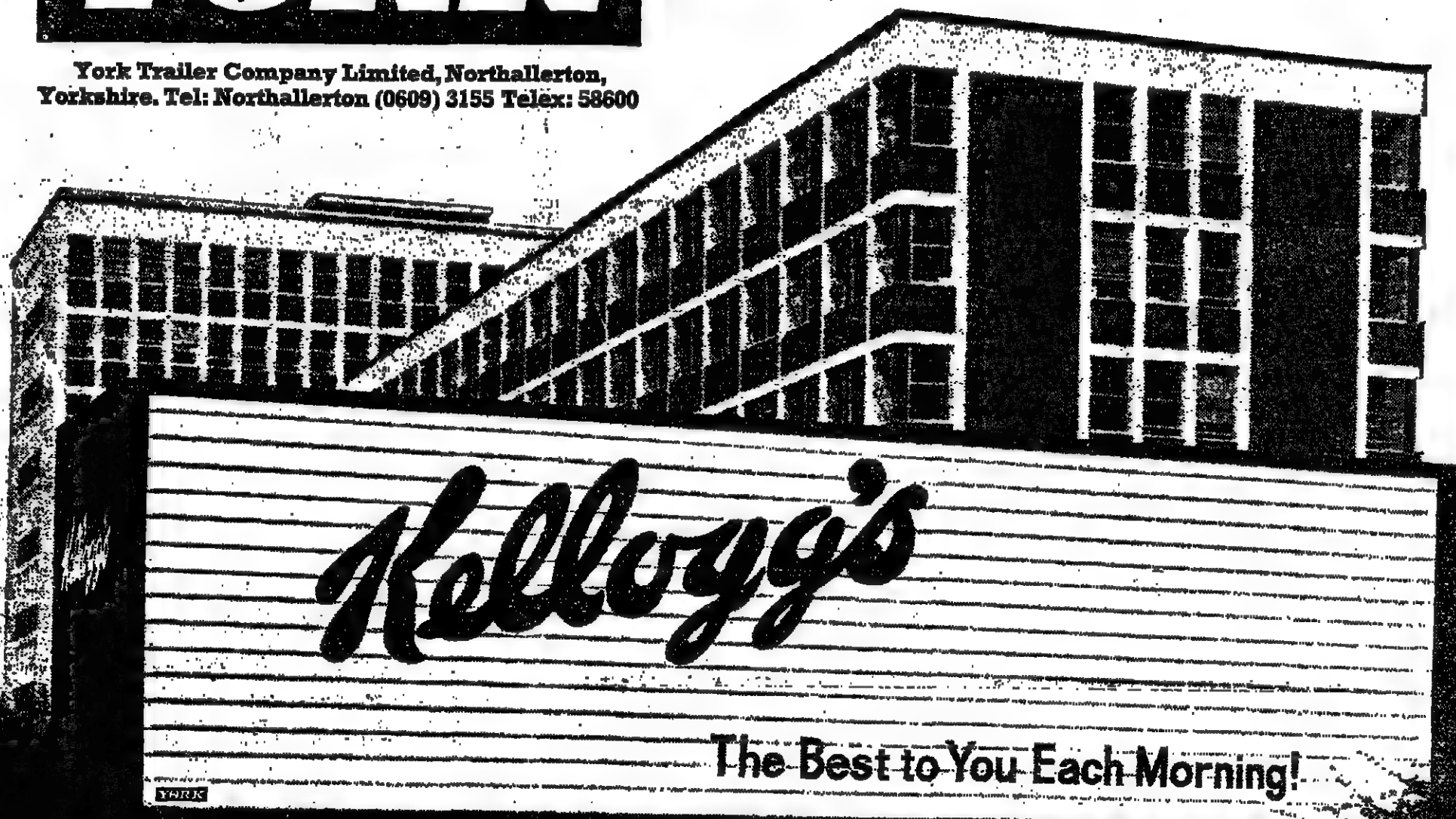
You can profit from using York trailers, painted in your own livery, without capital commitment.

Under the York ROP plan you rent them on the understanding that you can either return them in, say, a year's time or buy them if you wish at today's price — and get two thirds of your rental payments back into the bargain.

You should phone York right away — it may well be the most profitable thing you do today!

# YORK

York Trailer Company Limited, Northallerton, Yorkshire. Tel: Northallerton (0609) 3155 Telex: 58600



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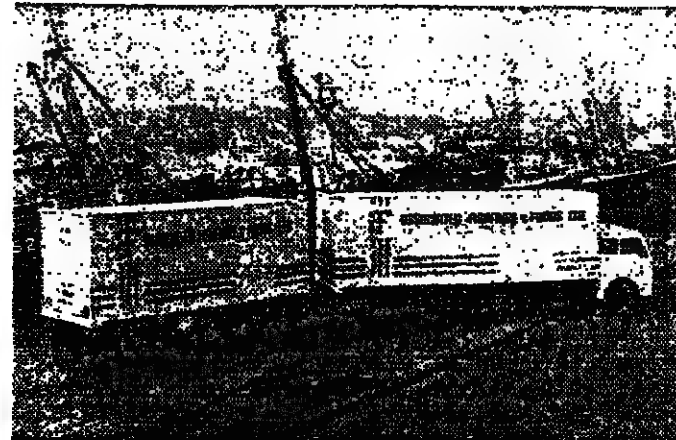
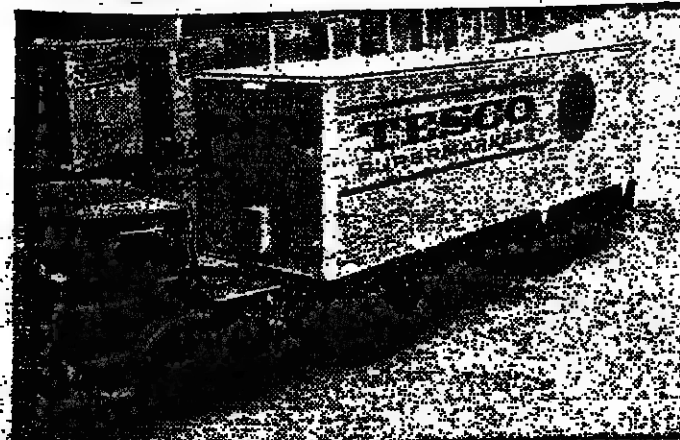
# YORK

Loaders load while drivers drive the Freightmaster way at Tesco. Freightmasters first started work for Tesco in 1959. Now they have 360. They carry more, for less cost. Tesco deal in value, and that's what Freightmaster economy is all about.

Freightmaster trailer vans team up with modern material handling methods; speed turnaround; cut costs.

'Doubles' too. One man can trunk a Freightmaster body on a rigid truck and pull a Freightmaster trailer van. 48 ft of body space for the big bulky loads, that splits into two for downtown deliveries.

Ask your advertising people for the price of two 40 ft x 8 ft poster sites in prime positions, and then tell them you get two that move up and down the nation's high streets — for nothing. That's Freightmaster's advertising value.

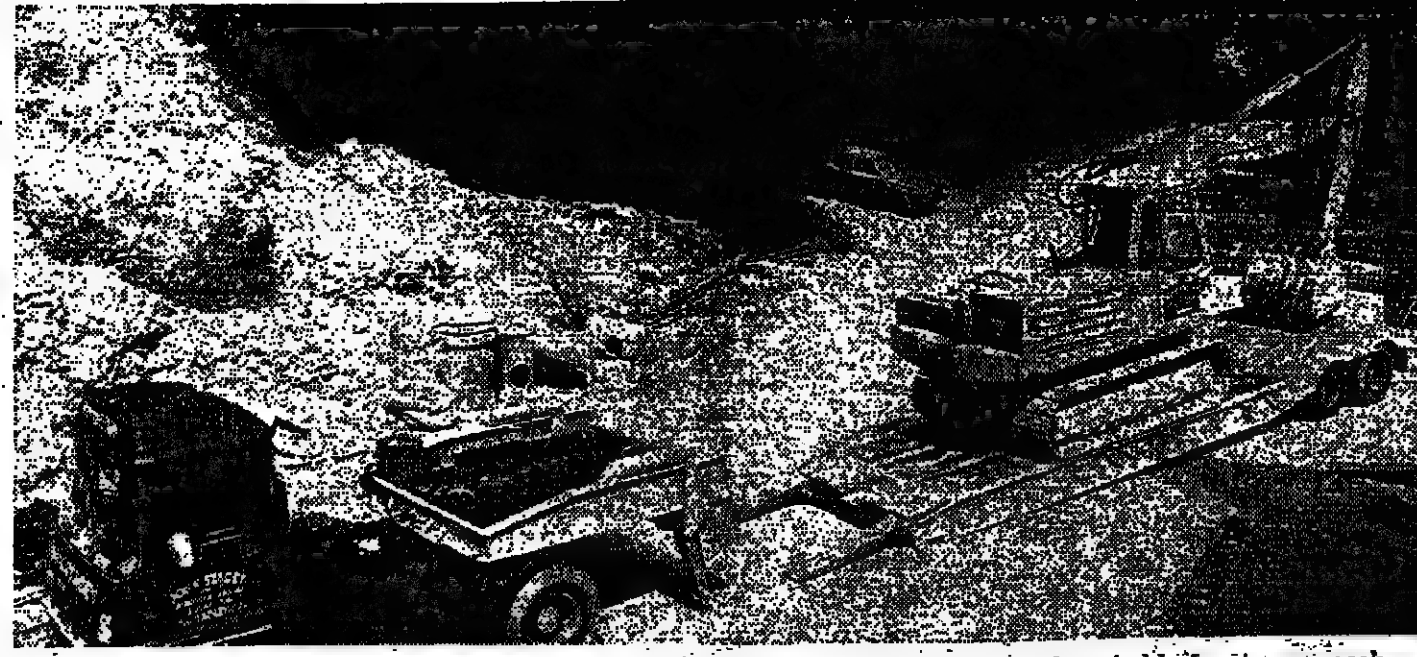




## TRAILERS II



One of two Crane Fruehauf bottom discharge dumpers operated by Roadstone (Ireland) near Dublin.



The new twin-end-loading Taskers low loader which features a power-operated detachable front swan neck.

## Sluggish demand cuts investment

THE PROBLEMS of the road haulage industry over the last year or so have been well publicised. They have forced many hauliers out of business and caused those that remain to cut back operations sharply—sacking workers, shelving expansion plans and cutting replacement expenditure to the bone.

In this grim climate it is hardly surprising that the markets for both tractors and trailers have slumped. The effect on the lorry market has been severe, and particularly on the demand for domestic tractors, since last year also saw record penetration by European manufacturers. However, the jolt to the U.K. trailer manufacturers has been perhaps more traumatic for both technical and historical reasons.

Technically, it is easier to delay replacement of trailers than tractors, since they are mechanically much simpler. The fact that there is less to go wrong with them means that the "downtime" suffered as a result of trailer breakdown is likely to be far less than that suffered due to engine, gearbox and other failures as a result of patching up an old tractor unit

and keeping it on the road. On the other hand, it must be borne in mind that the tractor unit is also far more expensive, which means that the haulier attaches less importance to the purchase of a new trailer than a tractor, and is more likely to do so "on impulse," if the right product is offered.

Historically, the downturn has been more problematic for the U.K. trailer manufacturers, because—while the cycles of the last ten years have obviously never been completely avoided—the period since 1964 has been one of growth in the wake of legislation for increased vehicle weights and lengths and the resultant growing importance of the articulated lorry.

Last year witnessed the first real faltering of growth with an estimated 19,000 "heavy" trailers going to the U.K. market compared with the peak of around 20,000 in the previous year. For the current year a number of companies have forecast a similar total to that of 1974 but this projection now seems to depend heavily on a revival in the latter half of the year about which more and more manufacturers are becoming sceptical.

The principal cause of the dull market has been the slump in demand for the "common or garden" flatback trailer, the main unit used by the small and medium-sized U.K. hauliers so badly hit by the present crisis. This unit has been the bread and butter of a number of major trailer companies. Crane Fruehauf, for example, the U.K.'s biggest trailer manufacturer, has been forced to prune its workforce at the Oldham plant where the mass flatback semi-trailer production is concentrated. In all, the company has shed around 10 per cent of its total labour force over the last six months and the redundancies have been suffered mainly at Oldham.

This greater haulage activity overseas leads on to another area of the market which is showing more than a glimmer of hope in the present gloom, that of exports. The big names in the field—Crane, York, Taskers/Cravens Homalloy and M and G—have all been doing a growing amount of export business. York now sends 25 per cent of its output overseas; Crane Fruehauf has exported almost as much in value terms, in the first quarter of this year as it did in the whole of 1974; Cravens is building up business with half a dozen major Middle Eastern countries; while M and G sent around a

basic semi-trailer. Trailer vans fifth of its output last year to Europe and Africa.

On the home front there has been a significant shift over the last year or so in favour of the specialist producers. As the "mass" end of the business has fallen off, those willing to provide, in a buyers market, just what the customers want on time have been able to get what orders were going.

A classic example of this tendency has been the success of relatively small companies such as Cooks Transport Services and its associate Trailer Systems in the face of competition from the very biggest, U.K. manufacturers. Cooks is a good example of how service and meticulous attention to customer requirements and engineering have paid dividends. The company is now building around 500 TRS annually, mainly on Crane '84 boom seemed to have a dulling effect on the research and development facilities of the Society of Motor Manufacturers and Traders will, it is hoped, crying out for units there was help to clarify the matter, en-

interesting too for two reasons. First, it is a small company on higher specification trailers. The U.K. market was also protected from the depredations of the Continental manufacturers by higher European prices and sales—with the major trailer companies. This trend has been increasing as those who rode to success on the trailer boom of the middle and late sixties and the early seventies begin to strike out in competition with their former employers.

Secondly, its management's wide knowledge of both engineering and marketing has allowed it successfully to introduce a number of foreign trailers into the U.K. market—a trend which is also likely to continue. In many ways the post-'84 boom seemed to have a dulling effect on the research and development facilities of the Society of Motor Manufacturers and Traders will, it is hoped, crying out for units there was help to clarify the matter, en-

no urgent need to concentrate on higher specification trailers. The U.K. market was also protected from the depredations of the Continental manufacturers by higher European prices and sales—with the major trailer companies. This trend has been increasing as those who rode to success on the trailer boom of the middle and late sixties and the early seventies begin to strike out in competition with their former employers.

For the future, the biggest boost that the trailer manufacturers could hope for is Parliamentary approval of an increase in gross vehicle weights to 38 tonnes thus stimulating business. The issue of maximum weights has been a stumbling block to interstate travel within the EEC for a number of years and it seems little closer to solution now, although a recently published paper from the major companies. With hauliers and Traders will, it is hoped, crying out for units there was help to clarify the matter, en-

environmental and road-wear arguments to one side. Nevertheless, trailer manufacturers see little hope of any legislation this year.

All in all, the trailer manufacturers are faced by an air of uncertainty. This springs from the weight, question and the doubts of whether investment is worthwhile in the light of the economic and political stresses of continued recession, nationalisation and withdrawal from the Common Market. It seems likely that next year's referendum vote goes in favour of the other, larger doubts will still continue. Hauliers seek answers outside their own businesses as internal cash resources were taxed up by inflation. However, last year the money was not there. This year it is. The question is whether investment is worthwhile.

Peter Foster

## Similar

Other manufacturers have had similar experiences. Nevertheless, all sectors of the market are not as flat as the

## Innovation and competition

## Scammell

### the All-British Trailer

For half a century, Scammell trailers have been British-designed and British-built. Starting from the time when Scammell was Britain's first ever motor vehicle trailer, we have achieved an enviable reputation for quality, reliability and value. Today's breed of Scammell trailers reflects this proud ancestry.

They're built to give hundreds of thousands of miles of faithful, profitable service.

Prices include delivery to your nearest Distributor. Specifications are flexible to meet your specific needs. And thanks to increased production at our new, large-capacity factory at Hovingham, the time from order to delivery is cut to a minimum.

There are brand new spares-handling facilities at Hovingham, too, so parts supply shares the same high standard of fast service.

Get in touch today for further information, and discover why All-British is best.

Backed by a Nationwide Distributor Network:

Arlington Motor Company (LGS) Ltd.  
Commercial Motors (Clay Cross) Ltd.  
Commercial Motors (Exeter) Ltd.  
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WHEN IT comes to technical innovation in trailers there are apparently two constricting factors: the question of the hauliers' willingness and ability to pay the extra cost involved, and the sheer lack of regulations to act as guidelines. Basically the two go very much together, because if regulations existed requiring all trailers to be built with a certain feature the hauliers would not be able to opt out of paying for it. Further because their competitors would also incur the extra costs competition would be maintained and no one would lose out by making a change.

## Margins

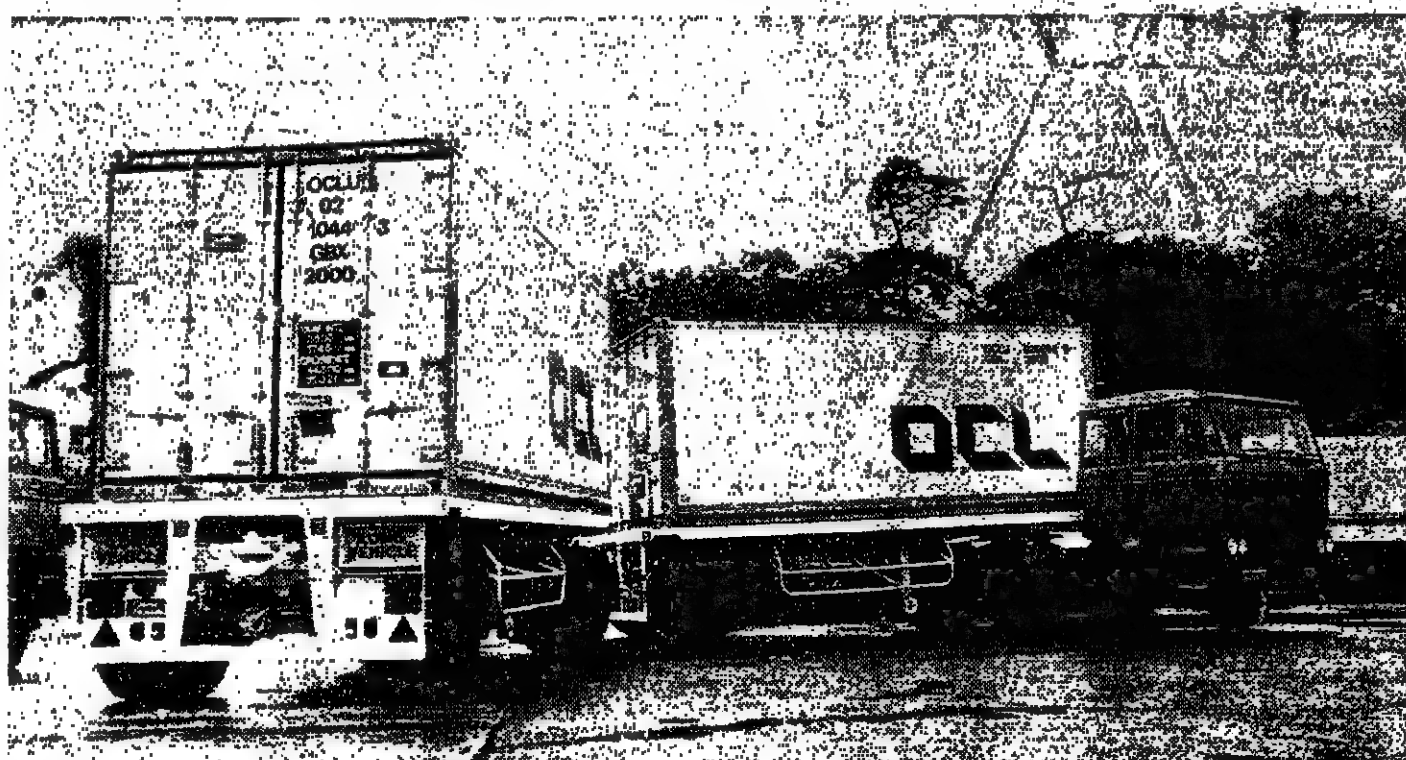
Perhaps this is the crux of the matter. Certainly any trailer manufacturer could sit down for half an hour and write down innumerable modifications all with a very useful purpose, but would it pay the haulier to have them fitted? Hauliers traditionally operate on tight margins so the extra costs of, say, fitting anti-locking brakes, although no doubt a desirable move, would seriously affect operating profits. The operator could pass on the cost to his customers, but at loss of competitiveness. So, he is very much in a cleft stick and any changes on purely social grounds will hit his pocket; cost effectiveness must be the important consideration.

Surprisingly, it is often the smaller or medium haulage companies that show the most interest in modifications. Still, the manufacturers can but offer the extras. For example, Crane Fruehauf has been offering fog hazard lights, and more recently anti-locking brakes, with very few takers for either.

So apart from the custom-built trailer (something which is becoming more common nowadays) there seems very little incentive to change. New legislation would provide the impetus for change, but as far as the U.K. is concerned legislation was finalised a long time ago, with the exception of the "double bottom" trailer set-up.

In a nutshell, "double bottom" is one tractor hauling not one trailer but two smaller ones, with the environmental advantage that once the rig reaches the outskirts of the town of destination the unit can be split up. Either smaller tractors are waiting to take the two trailers in separately, giving the driver a rest, or the tractor can take one trailer into the built-up area, deliver the goods and come back for the other.

The "double bottom" concept is basically an American one. In the U.K. the development has been taken up by Crane Fruehauf, although as



Crane Fruehauf "double" coupled to a DAF tractor. Recent legislation empowers the Department of Environment to issue special dispensation for the use of this type of vehicle on the highway.

such it was illegal on our roads: Maxaret anti-locking brakes all round.

This development apart, the only way that there will be any major changes with U.K. manufacturing techniques will be new regulations, and this looks to be coming with the attempt to harmonise regulations within the EEC. Generally speaking the existing U.K. legislation is only concerned with safety, and this relates to performance with little concern for actual design. EEC rules on the other hand are very much concerned with design.

With such an exercise of this kind discussions and arguments are protracted, but some headway has been made, although this has not completely met the approval of all the U.K. manufacturers. Brakes have been one of the major changes that have so far been decided upon, which will involve a departure from the traditional three-line set-up that the U.K. manufacturers have been used to.

In short the three-line set-up that the U.K. manufacturers use provides a "dead man's" precaution in that any air leak automatically brings in the third line which will apply the brakes, thus avoiding a potential accident. EEC regulations favour a two-line system, with the added precaution of sprung brakes, which in the case of an air leak will apply the shoes. The effect seems to be the same, but as in most things everyone thinks their way is best.

## Handling

One of the reasons that the double system has not been brought to this country with success before is fear over handling characteristics. Yet on road tests the double system has held its head high. In fact it handles a lot more predictably than a straight articulated set-up, probably because Crane's

have employed the Dunlop Maxaret anti-locking brakes all round.

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There are also a great many other changes that the U.K. producers will have to make to the braking systems to conform

to the EEC—for example in the areas of disagreement and compromise. A good example of the latter is an agreement reached that all the tractors should be fitted with white headlights. The French, of course, prefer amber headlights, and so a compromise was reached allowing both, which seems little different from what it was anyway.

Whether manufacturers like it or not, it is the EEC, however, that will produce the changes for a long time, and even if the U.K. comes out of the EEC our trailers will have to conform. If we do not we will lose a large slice of export

potential and U.K. hauliers going across to the Continent will face problems if their trailers cannot match up.

Other than the changes that will be forced on the industry in this way, the main innovations have been to bodies rather than basic design. This is because of the increasing demand from customers for custom built trailers. York Trailer, for example introduced at the beginning of this year a frameless semi-trailer constructed of glass reinforced plastic. The advantage here is that it is particularly hygienic in that it can be easily cleaned and should appeal to food companies such as United Biscuits, which has displayed an interest.

## Weight

What many of the hauliers and manufacturers alike are expecting is a change of law regarding the maximum weight of a rig. At the moment the U.K.'s limit of 32 tons is one of the lowest within the EEC. If we are to harmonise an increase in the weight to say 38 tons and perhaps more would seem a natural step. This would, of course, provide a big fillip for the manufacturers.

On environmental grounds there are conflicting views. On the one hand, the number of rigs could be cut down, which would save on fuel costs and reduce the number of rigs on the road at any one time. On the other, it is claimed that larger rigs would damage the property by the amount of vibration set up. But in the long run the protagonists of larger units look set to win. The argument, particularly in the U.K., remains part of the EEC, which will be good news for the manufacturers.

Terry Garrett

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# Few casualties so far

WHEN A market takes a severe dive after ten years of almost continuous growth—which is the picture presented by the trailer market at the moment—some casualties might be expected. And casualties usually produce a radical change in the structure of the industry because either large firms appear or rescue mergers take place and larger groupings spring up. So far the trailer market has been free from such traumas and there are no rumours that any such shake-up is on the way.

The question remains, therefore, how have all the little manufacturers survived the current recession in a market place dominated by two giant companies? It is the smaller general hauliers which count the smaller manufacturers among their main customers and, in turn, it is the general hauliers which have been suffering most from the malaise in the transport industry.

## Escaped

But the small manufacturers are also heavily involved in the specialist end of the business which has escaped the worst ravages of the depression. In normal times it is the small trailer manufacturers who can do those jobs too expensive for the big boys, who have mass-production needs and methods, to cope with. By keeping their overheads to a minimum, the smaller manufacturers have been able to take on this business and make it pay.

Whether the small concerns can continue to hold out until the middle of next year when the optimists feel trade will brighten up is a matter for conjecture. Certainly in the past they have provided a highly useful service in a fast-developing market.

It should be remembered that one-third of Crane's shares

are held by the Fruehauf



Taskold refrigerated box van semi-trailer from Cravens Homalloy (Preston).

in the U.K. did not start until around ten years ago. "Volume production" in this context means an annual output of 10,000 or more vehicles.

The entry of two companies with heavy North American influences behind them, helped revolutionise the business in Britain. They created the demand and at the same time left some small gaps for the smaller fry to fill.

Largest of the U.K. trailer manufacturers is Crane Fruehauf (CF) which has more than 50 per cent. of the market—a percentage that continues to grow as the total market shrinks.

One-third of Crane's shares

are held by the Fruehauf Corporation of the U.S. Obviously this gives the company access to American technology and production methods, benefits it is hard to quantify in terms of hard cash. On the other side of the coin the U.K. company does have to limit its export aims in France and Germany because of the local Fruehauf operations there. This has spurred on its efforts to attach Eastern Europe, Scandinavia, the Middle East and Africa, however.

In 1974 CF clocked up a 22 per cent. increase in turnover to £35,270,000 while profits before tax rose 27 per cent. from £1,733m. to £2,302m.

This was something of a recovery situation in that the

company had difficulty a couple of years ago when it became too deeply involved in the container market. In 1971 the container side turned in a loss of £815,000, jumped back to a £500,000 profit the following year, only to slip into a "substantial" loss in 1973. So the company converted its container line at North Walsham to the production of van trailers, a move completed towards the end of 1973 and the 1974 results were the first to reflect the change.

CF makes skeletal and platform skeletal semi-trailer equipment and it is also the dominant force in TIR tilt trailers. The rest of its range runs through frameless van trailers,

tippers and dump trucks, tanks and low loaders. One of its latest developments is a highly advanced vehicle involving a semi-trailer with an attached draw bar trailer and incorporating features like closed-circuit television and which can be split on the outskirts of urban areas into two smaller units.

Crane's major rival is York Trailer which has around 22 per cent. of the total market against Crane's 50 or so. Last year York made taxable profits of £1,303m. (up from £1,254m.) on sales of £17,997m. (up from £14,264m.).

A feature which York says gives it an edge in competitive terms and profit potential is that "more of York goes into a York trailer." In other words, York makes all its own axles and suspension systems and also sells a large number of components to other trailer makers. This vertical integration, the company says, can only be good for its competitive position, not only in terms of prices but also because it will be less liable to externally inspired production disruptions.

Most of the other manufacturers, including CF, rely heavily on Rubery Owen for their components. There are other smaller component manufacturers in the U.K. and there are always the German suppliers ready to provide—

although their prices are much higher.

York is also heavily involved in the service side of the trailer business. The company estimates that around one quarter of the value of the domestic trailer market is in the parts, service and conversion side. Its interest in parts goes as far as a fleet of sales trucks which visit the hauliers "on spec."

A major part of the remaining share of the market is accounted for by Taskers/Craven-Homalloy, a John Brown subsidiary. This, the largest of the wholly U.K.-owned trailer makers, manufactures vans along the Freightmaster lines, an area in which it competes with York TIR tilts, tippers and refrigerated vans. Taskers has been relying on its involvement with specialised equipment to maintain its production growth as demand for standard flat trailer equipment falls away.

## Specialist

At the very specialised end of the trailer market there are companies like Dyson, which makes trailers for the aviation industry and the oil companies; Freight Bonalack, whose ultimate parent company is Alcan and which is a specialist in the refrigerated semi-trailer field, and Merriworth.

The only major change among the trailer makers in the U.K. of recent vintage was the acquisition of Peak Trailer by Trailer SA, the French subsidiary of the Pullman Corporation of the U.S. Peak has around 5 per cent. of the British market so this was not an insignificant move by an overseas manufacturer.

The other U.K. companies tend to see this as a North American invasion rather than one from France—because that is where the technology will be coming from in the long run. Apparently Trailer's move into the U.K. market had been expected for some time. Crane also said at the time, for example, "This fits in well with the off-published European ambitions of the Pullman-controlled Trailer group." Crane also hinted that the extra competition might be a good thing for the British market.

Unfortunately for Trailer, its entry to the British scene could not have been more untimely, though they are not really alternatives over the longer term.

Kenneth Gooding

# Rapid growth on the rental side

THE RENTAL SIDE of the trailer market has grown rapidly during the past few years to supplement the more traditional methods of outright purchase and leasing. The total number of rental days has probably doubled over the past couple of years. There was a big jump during 1973 in particular, with a rise of more than 50 per cent.

The use of the rental day form of measurement is slightly misleading since it may reflect increased use of trailers rather than necessarily a corresponding increase in the actual number of trailers in the rental market. But the latter figure also appears to have increased sharply during the past couple of years, albeit less dramatically than the rental days total.

The rental market is still, however, only a small part of the whole trailer industry. Exact and up-to-date figures are not available—partly because of the fragmentation of the sector—and there has been a cutting-back recently in the size of certain rental fleets because of the economic situation. But the total for rental trailers can certainly be numbered in thousands, rather than in tens of thousands, and is probably now only equal to about 5 per cent. of the total trailer population in the U.K.

Trailer rental is essentially a short-term operation—frequently covering perhaps one or two months—though an agreement may last up to a year or more. There are a whole series of reasons why hauliers or industrialists seek to rent, rather than buy or lease.

One of the main influences is seasonal, reflecting the variations in demand for a haulier's services over the course of a year, notably around the peak December pre-Christmas delivery period. This leads hauliers to rent in order to cope with additional inquiries, rather than buy or lease further trailers which would not be required at other times of the year, when demand is slack, and would merely be idle extra capacity.

## Workload

There are also fluctuations in the hauliers' workload resulting from unexpected short-term orders placed suddenly—and again rented in better for the hauliers than outright purchase of leasing since these additional trailers might not be required later.

Hauliers may also need to rent because of unexpected breakdowns of vehicles, or where trailers have to come off the road for regular servicing or an overhaul. Again, renting provides a convenient cushion of additional capacity—without permanent commitment—against unexpected influences either on demand for the hauliers' services or the availability of his vehicles.

The rapid growth in demand for renting trailers in the 1973-1974 period seems to be explained—at least in part—by the problems hauliers faced in obtaining new vehicles. During 1973, and the early months of last year, there were frequently lengthy delays over the delivery

of new trailers from manufacturers, so hauliers had to make short-term rental agreements if they were to fulfil their commitments to their own customers. The problems faced by manufacturers, caused by a shortage of raw materials and components, have of course eased considerably since then, but so has the demand for trailers.

Looking back, it is now possible to see that the rapid growth in the rental section of the market owed a lot both to the unexpected general upsurge in demand for hauliers' services, and their consequent short-term under-capacity, and to certain blockages on the manufacturing side which have since disappeared.

Activity has slackened off quite markedly in the last year—leading to cutbacks of rental fleets by certain major companies in response to the changed demand situation in the haulage market. But the main manufacturers and fleet operators generally have the flexibility which allows them to switch vehicles from rental to sale or leasing, while trimming back their production for the home market.

This downturn may turn out to be only a temporary break in the longer run growth of the rental sector which is reckoned by many in the industry to have considerable potential for an increasing share of the whole trailer market. In addition to the reasons outlined above, it is significant that a number of major companies offering trailers for rent have recently

been stressing the attractions of renting as a means of conserving capital at a time of general liquidity pressures and financial uncertainty. Indeed it seems possible that renting may expand at the expense of leasing, though they are not really alternatives over the longer term.

Of more importance to haulage companies which want to take on trailers for more than a few months is contract hire, and it is really the effective alternative to leasing. A number of companies offer package deals of six months or more with the maintenance and replacement of trailers included in the agreements. If the contract is for a long period the user may be able to put his livery on the vehicles. The wider range of options in this contract have obvious attractions to the haulier, and some, though not necessarily the largest, trailer companies include a purchase option in the rental or contract hire agreement.

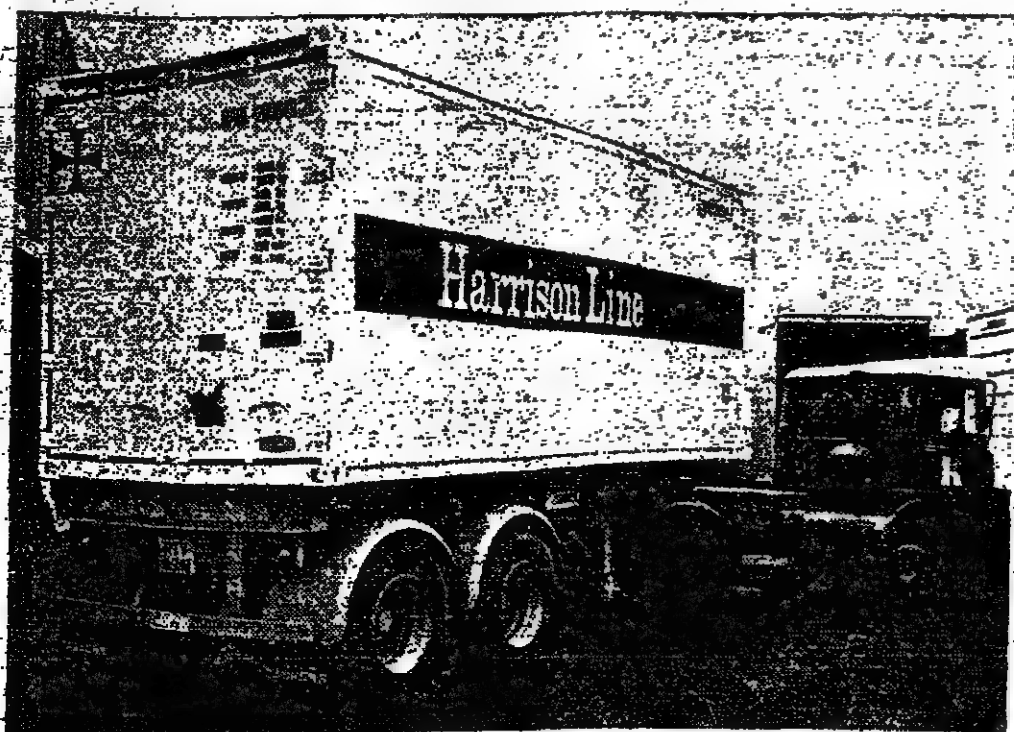
## Fragmented

The trailer rental market is pretty fragmented, with a large number of small operators with small rental fleets. But the largest force in this market, as well as in the trailer industry as a whole, is Crane Fruehauf, whose Rentco Nationwide subsidiary operates in the rental and contract hire field. Rentco, whose headquarters is in Hayes in Middlesex, has well over 20 depots covering the whole country, including the port areas of London, Liverpool, Cardiff, Southampton, Bristol, Felixstowe, Immingham, and Hull, plus Central Lancashire, the Midlands, Nottingham, West Yorkshire, South Wales, Tees-side, and Glasgow. Among the range of semi-trailers offered by Rentco are dry freight and reefer vans, flat platforms, skeletal, TIR tilts, curtain-sided, tippers, and low loaders.

Other leading companies in this field include York Trailer, Taskers, and Transport International Pool, which has an extensive network of European branches and offers trailers ranging from flat platforms through skeletal and box vans to tilts and refrigerated units. TIP also says it is willing to rent for periods from 24 hours to ten years.

On the other side of the picture, professional haulage companies account for the bulk of the renters' business—perhaps as much as 80 per cent. of the rental market—with own-account customers taking only about 20 per cent., though these proportions could change in time.

Peter Riddell



Taskers semi-trailer in operation with Eurofleet Rental.



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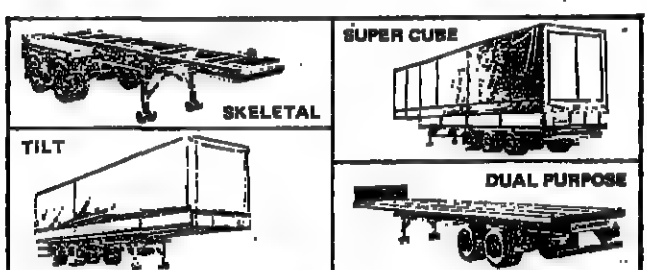
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## TRAILERS IV

# Growing list of regulations

ROAD HAULAGE is an area which has attracted a vast amount of Government interest over the past few years. This is understandable in view of the problems concerning accidents, congestion and pollution which could arise from uncontrolled road traffic. But it means that the legislation relating to these activities is becoming increasingly complex. In its 1975 Yearbook the Freight Transport Association lists no fewer than 38 different areas where legislation has been passed to control the activities of both manufacturers and operators.

These regulations are usually welcomed by the industry and although strict adherence to them may often prove tedious they do normally tend to promote greater efficiency and safety. Indeed, the main principle behind most of the regulations is the development of the latter, and this aim was helped by the Health and Safety at Work Act of 1974. This Act empowers the Factory Inspectorate to examine the loads of commercial vehicles and trailers and laid down specific rules governing the carriage of dangerous loads, particularly those which contained inflammable and corrosive substances.

These regulations also stipulate that all employers should provide their employees with copies of the rules applying to dangerous loads and that all vehicles carrying these should display the prescribed notices both at the front and the rear. Additional notices showing the names of the substances carried must also be displayed on the sides of tank wagons, trailers and compartments.

### Braking

These regulations apply particularly to operators of commercial vehicles but the manufacturers also have many strict rules which they must follow. Perhaps the most important of these are those which apply to braking systems and they provide a good illustration of just how complicated the legislation on commercial vehicles and trailers is. There are two separate sets of rules for those vehicles which were constructed before and after January 1, 1968, and for the latter there are two sets of braking standards — for two-axled rigid vehicles and multi-axled rigid or articulated vehicles — which must be complied with.

Another requirement of the construction regulations is that a plate showing the manufacturer's name, vehicle and engine type, chassis number, number of axles and axle, as well as the gross, train and imposed weights, has to be fitted to every vehicle or trailer.

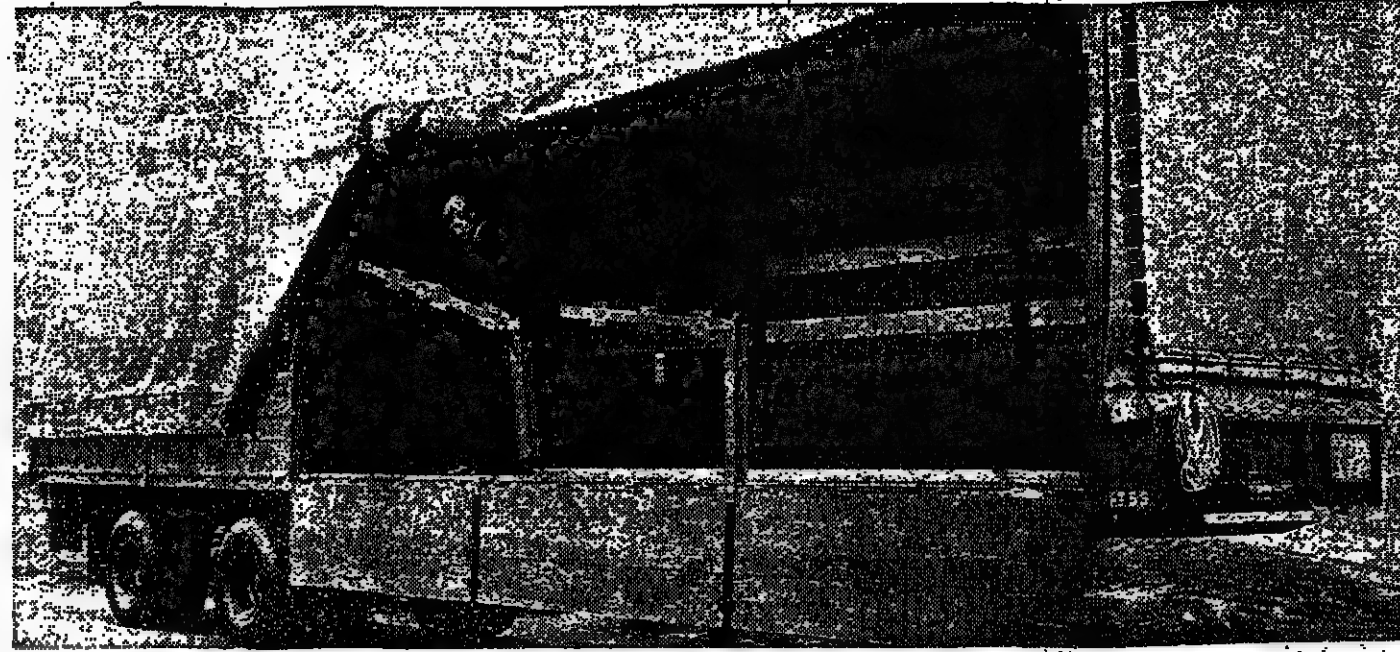
To add to the confusion of regulations, U.K. manufacturers and operators are now having to prepare themselves for the different rules which apply in the EEC. There has been a certain amount of harmony between the U.K. manufacturers and those in Western Europe over the last few years but there are still a few areas where the legislation does not correspond and any manufacturer who has not already pre-empted the changes will have to move fast in order to comply by the deadline of January 1, 1976 — given that we are still members of the Community.

The areas where the U.K. differs most from the EEC are in those rules which apply to operators. In some respects the U.K. could claim that it is ahead of the EEC in its legislation, because the latter is still enforcing a licensing law controlling the level of competition in any one area. The U.K. scrapped a similar rule seven years ago in the 1968 Road Traffic Act.

However, there are other areas in which the EEC are ahead of ours. The most important of these is probably the legislation which governs the length of journeys, the time that a driver is allowed to spend behind the wheel in any one day, and the length of rest time which must be taken between driving spells. These rules depend largely on the size of the vehicle and the weight of the load being drawn, but by and large the EEC's demands are more stringent than in the U.K.

As said before, safety is the principal aim of most road traffic legislation, but as with other driving regulations the people for whom they are designed to offer protection are sometimes very reluctant to accept them. This is probably because an inevitable result of safety precautions is a higher cost of manufacturer and operation.

However, there can be little doubt that the rules in force in the U.K. over the past few years have had the desired effect on the rate of traffic accidents. In the 1960s more than 300 people were killed or injured for every 100 miles of road travel, which is equal to one serious accident for every 330,000 miles of travelling. By 1971 the rate had fallen to 200



Cook's Transport Services' "folding pillar" design, here demonstrated by its inventor, Mr. Ronald Cook. It helps to ease loading and unloading and reduce damage in the event of an accident.

accidents for every 100 miles, or one accident for every 493,000 miles travelled.

Further examination of traffic accident statistics shows that the rate of improvement has actually increased since 1970 and that seems to owe a good deal to the restrictions which were first introduced in 1968. These included a new system of licensing for operators. Since 1968 anyone wishing to set up in business

as a road haulage contractor has had to inform the licensing authority of the number of vehicles and trailers he intends to use. An official from the operators and manufacturers inspect the depot to make sure that it has sufficient facilities for maintaining the number of vehicles which have been reported. The authority will also be given times when legislation has been prompted by the vehicles, is up to the development of safety devices required standard and that all by manufacturers. This is well

into recession caused a sharp fall off in utilisation of fleets, use and pay the lessor a series of similar plan less than a month ago. Called the RPS plan it wage increases and the rocketing price of fuel spearheaded running cost escalation and the haulier found himself cast as the nut in the nutcracker.

Internal funds disappeared and the haulier, when replacement became essential or genuine expansion opportunities appeared — although few and far between — found that he had to make the trip to his bank manager. The proportion of units financed externally thus jumped by over 50 per cent last year compared with 1973.

On top of this, there has been a fundamental change in the mix of financial methods used, with rapid growth in the tax leasing side — particularly in the last quarter of the year — which is still continuing.

The advantages of leasing, at least as far as the lessee is concerned, have been emphasised dramatically over the last 12 months or so. The cost of new trailers has escalated rapidly, thus increasing the value of first year allowances from the Government, while the profits against which to set these allowances have disappeared.

This in turn has served to highlight the classic advantage of tax leasing, that it enables companies without current profits to take advantage of 100 per cent first year allowances through the medium of a leasing company. The leasing company undertakes to buy specified equipment on behalf of the

filling in of myriad forms, the paying of multiple bribes and the vast stretches of the journey which have to be made without roads and on compass-based navigation, have broken the spirit of several hauliers who saw the Arab States as the pot of gold at the end of the rainbow.

The pot of gold theory has unfortunately tempted a number of "cowboys" on to the Middle Eastern run. These operators have in most cases rented their trailers and when their sense of purpose has faltered before the vast obstacles of the journey they have often simply left their rigs, sometimes literally in the middle of the desert.

This problem has been highlighted by Mr. Roger Williams, head of Willhire, the Suffolk-based rental firm. He is soon to head what can only be described as a search party to go out and look for abandoned units in Turkey and the Middle East, and attempt to bring them back. A number of rental companies specify the areas to which their units may travel but it is not easy to regulate such contractual conditions.

However, other private hauliers seem to have cracked the formidable problems involved in transport to the Middle East and are now reap-

ing rich rewards. For example, the Gravesend-based Oryx Freight Lines has forged very strong links with one of the largest Arabian commercial empires and now has 30 Volvo-powered units running regularly to Kuwait, with a service which continues to Dubai.

Hungarocamion, the Hungarian State Transport Organisation, ordered 100 refrigerated trailers, then an order for 200 tilt trailers was obtained from Seaman Pak of Tehran. These orders bring the first quarter's export business to almost £4m.

York too continues to do a thriving export business. The company reckons that around a quarter of output is currently going overseas and the spearhead of the export effort is very much centred in the Middle East and Africa. Almost a third of total exports are now going to these two areas, which is twice the proportion of just a year ago. York has always concentrated a great deal of sales effort on export markets and this is now beginning to pay off. In value terms York last year exported as much as the larger Crane Fruehauf, and the North-Allerton-based manufacturer has doubled its export volume over the past four years.

Cravens Industries' wholly-owned manufacturing subsidiary, Cravens Homalloy, which together hold around 15 per cent of the U.K. articulated trailer market, have recently won contracts for trailers and vehicle bodies from Iraq, Dubai, Kuwait, Bahrain, Abu Dhabi and the Lebanon, and have also received orders from British

tractor and chassis manufacturer, which will be subsequently dispatched to the Middle East.

M and G Trailers, which is part of the J and J Dynamics Group of Companies, last year sent 280 units out of a total output of 1,400 to countries such as Denmark, Holland, Switzerland, Austria, Libya, Kenya and Nigeria and expects further growth of business with these countries.

One of the real threats to British trailer manufacturers is the export market, which is the U.K. rate of inflation, which is now running at twice the level of many of our trading partners. Although the effect of price increases has been alleviated to some extent by the downward float of sterling, the compensation effect has not been complete, and there is a danger that loss of competitiveness may damage trailer export markets.

The price of steel has also been a factor, but the domestic market, which provides a counterweight, which could grow importance over the next few years.

Peter Foster

## Financing methods under scrutiny

THE ECONOMIC conditions and the cash shortages of the past 18 months have led to a critical analysis by road hauliers not only of their replacement policies but of the means of finance which they use to bring them into effect. Hauliers have been badly squeezed by the fact that both their capital and running costs were rising faster than they could put up their rates, with the result that cash flow disappeared and many companies were forced out of business.

With internal funds lacking it was inevitable that a greater percentage of hauliers should turn to external finance for their new tractors and trailers. Indeed the proportion of hauliers turning to the clearing and merchant banks and the finance houses rose considerably in 1974 and many family businesses found themselves going outside the company for large-scale loans for the first time.

At the end of 1973 and the start of the fuel crisis, just under a third of trailer sales were financed through "traditional" bank and finance house sources. This figure also includes sales to rental companies, so externally financed sales to "pure" haulage companies probably did not account for much more than a fifth of the total.

However, the impact of the three-day-week on this high fixed overhead business along with a subsequent decline in the demand for transport services as the country slipped

into recession caused a sharp fall off in utilisation of fleets, use and pay the lessor a series of similar plan less than a month ago. Called the RPS plan it wage increases and the rocketing price of fuel spearheaded running cost escalation and the haulier found himself cast as the nut in the nutcracker.

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Peter Foster

Illustrated by the recent development of braking systems.

Although trailers and heavy vehicles are now capable of moving at quite fast speeds, and indeed have had their speed limits lifted, the same rules apply to braking systems now as did when the speed limit was 30 mph. This however, has not stopped manufacturers developing braking systems which are better equipped to deal with faster speeds.

### Experiments

It may also appear that there is little scope for further legislation on the construction and use of commercial vehicles and trailers. However, as the development of these machines and loads become heavier and bigger so the Government must amend its legislation accordingly. Moreover, the recent controversy over the use of juggernauts illustrates the need for swift Government action in this sector. It is to be hoped that the new legislation, contained in the 1974 Road Traffic Act, which gives the Minister responsible to authorise controlled experiments in road haulage, will enable the Government to maintain a very close relationship with the industry.

Tom Kyte

### Pressures

This is all very well for the lessee, providing that he can get the right rate for the lease, but the attraction to the leasing companies of any sort of leasing business at "reasonable" terms declined sharply last year. Lessors found themselves under the same sort of pressures as their clients, with their own "capital allowance cover" disappearing with their profits.

The tendency for large manufacturing companies to form finance subsidiaries has grown rapidly in the last few years. Manufacturers have also shown themselves to have considerable reserves of financial creativity, hatching new schemes in order to get their sales moving in the dull markets of last year.

York, for example, introduced a rental-with-option-to-purchase scheme last September which has proved popular. Trailers are rented out to hauliers, who after a period, can decide to either hand them back or purchase them at a discount. This means that the haulier, short of funds, can get trailers on the road now on rental without excluding the possibility of taking them into his fleet on a permanent basis.

Contract hire has been another form of finance which has continued to grow in popularity despite the depressed market, offering as it does, not only the use of trailers but also the possibility of having a many of the problems of transport management.

By a Correspondent



















**"Recent Issues" and "Rights" Page 19**

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## Pay claim vote keeps ITV shut down

BY LORELIES OLSLAGER, LABOUR STAFF

SHOP STEWARDS representing some 3,500 ITV technicians yesterday voted to uphold the controversial pay claim which has blacked out most independent television screens for five successive days.

The result of the vote, by the television branch of the Association of Cinematograph, Television and Allied Technicians, is a blow to any hopes of an early resumption of broadcasting.

The companies have said that the men will remain locked out until the union formally drops £250 a head allegedly owed since the days of Tory pay restraint.

The lock-out became effective on Monday, after most of the technicians staged a three-day strike in support of the claim. A number of rank and file members had rebelled against the strike decision, but yesterday's vote shows that the rebellion remains a minority movement.

Mr. Alan Sapper, the general secretary of ACTT, stressed after the meeting that the men were willing to return to work while pursuing their claim. The companies argue that the union will resort to a strategy of lightning strikes if the men are allowed to resume work with the claim still pending.

Mr. Sapper said that he would approach the Prime Minister and Mr. Roy Jenkins, the Home Secretary, to see whether the independent television companies were violating the Television Act by withholding their service from the public.

The union was ready to talk to the employers at any time, he added, provided they were willing to negotiate "realistically".



Mr. Sapper meets the Press outside his union's Soho Square headquarters.

But attempts earlier yesterday by the Advisory, Conciliation and Arbitration Service to explore the prospects for negotiations ended in failure.

Mr. Sapper denied that attempts had been made to organise a motion of censure against him. In fact, there had been a vote of thanks for the union leadership.

Nevertheless, some 200 technicians at Yorkshire television voted yesterday to abandon the pay claim as far as they were concerned. Yorkshire management is not changing its lockout decision, however.

## U.S. bank takes bigger stake in Grindlays

BY MARGARET REID

AS A first step towards providing a necessary increase of up to £30m. in the capital of Grindlays Bank, First National City Bank of New York, is expected to increase its stake in Grindlays from 40 to 49 per cent.

Citibank, still just a minority position compared with the other shareholders, the quoted National and Grindlays Holdings—will subscribe for 2,664,471 new Grindlays shares. This issue raising Grindlays' share capital by 17.1 per cent, is to be at a price to be established as fair on the advice of at least two outside merchant banking advisers, including J. Henry Schroder Wagg, who has previously acted for Grindlays.

Announcing the arrangement yesterday, Lord Aldington, chairman of Grindlays, and of National and Grindlays Holdings, also said that the substantial increase in the bank's capital was likely to include a rights issue. This would be to the two shareholders, National and Grindlays Holdings and Citibank, in their new shareholding ratio of 51:49.

### Further statement

He added that all these matters required the approval of the authorities in Britain and the U.S. and that a further statement would be issued after these approvals had been secured.

Capital raising moves follow the heavy provisions against property lending in the merchant banking subsidiary, Scandis, which have hit Grindlays' capital base. Since the news of this setback early last month, Grindlays has been engaged in talks with Citibank and Lloyds Bank which has a 41.4 per cent. interest in National and Grindlays Holdings.

Grindlays had already indicated that it is considering enlarging its capital by between £15m. and £30m. Latest indications are that a sum towards the upper point of this range is required, probably between £25m. and £30m.



Lord Aldington... rights issue likely.

Although no price has yet been determined for the share issue to Citibank announced yesterday, it will probably fall somewhere between £5.5m. and £9.2m. The former is the value which might be inferred from the market price of National and Grindlays, whose predominant asset is its holding in Grindlays Bank, and the latter is related to the approximate end-1974 asset value.

It appears that the planned next step in boosting Grindlays' capital—its rights issue to its two shareholders—will involve the slightly larger bolder, National and Grindlays Holdings, in itself making a rights issue to its own shareholders, including Lloyds Bank. It is not yet known what underwriting arrangements may apply to this.

Grindlays may well also raise capital through a loan stock issue. Lloyds Bank said last night that it had been consulted about the issue arrangement announced yesterday and had concurred in it. Lloyds Bank shares closed 2p up at 23 1/2 while those of National and Grindlays were unchanged at 55p.

## THE LEX COLUMN

# Citibank writes a cheque

Grindlays Bank would like £30m. of new capital. That is the semi-official target, and yesterday's news of the proposed issue of 2.37m. new shares to Citibank (taking its stake from 40 to 49 per cent) at a price to be established as fair, provides a starting point. From that, the size of Grindlays' subsequent rights issue can be estimated.

There are two obvious ways of valuing Grindlays' shares. The imputed value on the basis of the 55p share price of National and Grindlays Holdings, which has 60 per cent. of the bank as pretty well its sole asset, would be around £2.30. On the basis of end-1974 net worth including goodwill, however, the figure emerges at £3.90. The haggling will therefore cover a range of £5.5m.-£9.2m. for the immediate cash injection by Citibank; let's call it £7m.

The rights issue will thus need to produce £23m., of which Holdings' share will be £11.5m. That compares with an existing market capitalisation of £18.7m. Of course, Lloyds Bank can be counted on to stump up its proportionate contribution of just under £5m., whatever the terms. But it may be just as well for Holdings that the City is at present in a receptive mood for new issues, given that outside holders with shares currently worth £10.8m. could be asked for another £5.5m. under loan stock can be floated as well. Even in present conditions Holdings may need to rely on the argument that a move of being backed by Citibank and Lloyds must be worth following for outsiders.

This is the nub of the question, for the arithmetic indicates that Citibank will be taking on by far the greater part of the burden—around £18m. in all. So whether Grindlays can get near its target, or will have to scale down its ambitions, will depend very much on the trade-off between its requirement for cash and its unwillingness to surrender the degree of management control that Citibank will no doubt require.

### House of Fraser

Something seems to have been stirring at the House of Fraser since the Boots bid fell through over a year ago. Sales in the 13

Index fell 1.7 to 353.3

weeks to April 26 emerge 30 per cent. higher excluding VAT—right in line with the John Lewis Partnership's performance, and working from a larger base. The Budget spending spree could have been worth, say, an extra £10m. of sales and certainly

of the sector's continuing problems.

If there can be said to have been any recovery in the property market, it has been sluggish and uneven, writes Cork Gully, while the Group's valuations refer to estimated declines of 30 per cent. or more in values over the past 12 months, and argue that "no substantial market" exists at present for the group's non-residential properties, most of which are not particularly large.

In the circumstances, of course, the accountants were bound to paint as gloomy a picture as possible. But their task is formidable. The Department of the Environment's reported £17m. offer for the residential side is considerably less than half the figure that Cork Gully has in mind. And although there is no way of building up any profit balance-sheet for the companies involved in the scheme, it is as though the secured creditors amount to roughly £170m. to £180m., with another £5m. or so of trade creditors. Other property assets—including overseas—have been estimated at over £200m. in the past, but that sort of figure is meaningless at present.

Explains the whole of the rise from £1.4m. to £1.8m. in the first quarter's pre-tax profits. But Fraser is still taking a confident line about the rest of the year.

Thus the group now reckons to be doing rather better than the Partnership's department stores, where sales growth fell all the way back to 74 per cent. in the middle two weeks of May. One possible explanation is that Harrods, which accounts for about a fifth of group sales and had a blip in 1974, is apparently seeing the tourists come back with money to spend. Quite a lot rests on the July sales, which did very well last year. But the shares are not out on a limb at 89p, where the yield is 6 per cent., 24 times covered.

See also Page 19

### Stern Group

The mere fact that Cork Gully has been able to put together proposals for a formal three-year moratorium covering the Stern Group of Companies at the trading level on, mainly, progress for matters would not have got this far if the major creditors (or the Bank of England, come to that) had set their hand on any more radical per cent. higher, for a change, solution. But the proposals are still a salutary reminder

of the sector's continuing problems.

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### Teacher

Excluding a surplus on stock disposals of £394,000, pre-tax profits at Teacher are 15 per cent. lower at £1.42m., including a second half decline of 44 per cent. In line with Arthur Bell, pre-interest profits are 10 per cent. higher at £2.7m. but a combination of capital expenditure at Ardmore distillery and soaring working capital requirements has pushed interest charges up from a third to nearly one-half of trading profits. The company registered a small volume gain in its main U.K. market last year, compared with an industry average of 10 per cent., and first-quarter demand is running 15 per cent. lower. Although this trend may ease the working capital burden of a 30 per cent. increase in duty, and although home prices have been raised by £1.60 per case in May, a 5 per cent. slip represents some kind of progress, for matters would not have got this far if the major creditors (or the Bank of England, come to that) had set their hand on any more radical per cent. higher, for a change, solution. But the proposals are still a salutary reminder

See also Page 19

## Rees: No deal with Provos over Ulster's future

BY OUR OWN CORRESPONDENT

BELFAST, May 27.

MR. MERLYN REES, Northern Ireland Secretary, denied today that any deal had been arranged between the Government and the Provisional IRA in the event of a breakdown of the Northern Ireland Convention discussions.

### Weather

#### U.K. TO-DAY

DRY and bright in most places; some cloud in South.

London area, S.E. Cent. S.W. S. England, Channel Is. Cloudy, sunny intervals, some showers; wind N.E. fresh. Max. 17C (63F).

E. Anglia, E. England Cloudy, sunny intervals, mainly dry. Wind N.E. fresh. Max. 18C (64F). Coasts cool.

Midlands, S. Wales, Cent. N. England Mainly dry. Wind N.E. moderate. Max. 17C (63F).

N. Wales, N.W. England, Lakes, I. of Man, S.W. Scotland, Glasgow, Argyll, N. Ireland Dry, sunny. Wind N.E. moderate. Max. 17C (63F).

N.E. England, Borders, Edinburgh, Dundee, Orkney, Shetland Dry, cloudy, sunny intervals. Wind N.E. moderate. Max. 17C (63F).

Cent. Highlands, Moray Firth, N.E. Scotland, Orkney and Shetland Cloudy, sunny spells, showers later. Wind N.E. light. Max. 16C (62F).

Outlook: Mostly dry with sunny spells, some showers in E. and S. Cool in some E. districts.

### BUSINESS CENTRES

	V-day	Mid-day	V-day	Mid-day
Alexandria	15	16	17	18
Amsterdam	15	16	17	18
Antwerp	15	16	17	18
Bahama	15	16	17	18
Bombay	15	16	17	18
Buenos Aires	15	16	17	18
Calcutta	15	16	17	18
Canton	15	16	17	18
Cebu	15	16	17	18
Hankow	15	16	17	18
Harbin	15	16	17	18
Hong Kong	15	16	17	18
Kobe	15	16	17	18
London	15	16	17	18
Lyons	15	16	17	18
Manila	15	16	17	18
Medan	15	16	17	18
Osaka	15	16	17	18
Paris	15	16	17	18
Shanghai	15	16	17	18
Singapore	15	16	17	18
Tokyo	15	16	17	18
Yokohama	15	16	17	18

### HOLIDAY RESORTS

	V-day	Mid-day	V-day	Mid-day
Ajaccio	15	16	17	18
Alghero	15	16	17	18
Amalfi	15	16	17	18
Asolo	15	16	17	18
Bahia	15	16	17	18
Batumi	15	16	17	18
Bombay	15	16	17	18
Buenos Aires	15	16	17	18
Calcutta	15	16	17	18
Canton	15	16	17	18
Cebu	15	16	17	18
Hankow	15	16	17	18
Harbin	15	16	17	18
Hong Kong	15	16	17	18
Kobe	15	16	17	18
London	15	16	17	18
Lyons	15	16	17	18
Manila	15	16	17	18
Medan	15	16	17	18
Osaka	15	16	17	18
Paris	15	16	17	18
Shanghai	15	16	17	18
Singapore	15	16	17	18
Tokyo	15	16	17	18
Yokohama	15	16	17	18

In a statement in Belfast he said that the essence of the Government's policy was to seek a lasting peace, and that a "genuine and sustained cessation of violence" would create a new situation making possible a reduction in Army numbers in Northern Ireland to peaceful levels, and their withdrawal to barracks. He also said that the rate of releases of detainees would be related to the level of violence.

### Responsibility

He said that in discussions with representatives of Provisional Sinn Féin or other organisations his officials had been instructed to expound the Government's policy and look for incidents arising from the ceasefire. Mr. Rees emphasised that a heavy responsibility lay on the 78 members of the Convention to work together and consider a suitable form of settlement for the future of Northern Ireland.

In his statement Mr. Rees made no reference to the Protestant clergyman, the Rev. William Aitken, whose weekend comments in a radio interview have led to much discussion and suspicion about Britain's intentions on the North. Mr. Aitken said on the radio that the weekend he had been told from two reliable sources that the Government had given the Provisional IRA an unwritten assurance that if the Convention broke down the groups would be withdrawn from Northern Ireland. Despite Mr. Rees's strong denial of any such agreement today, Mr. Aitken said later that he had no reason to believe that the information given to him was incorrect.

Meanwhile, the constitutional Convention had its third meeting today when Mr. John Hume, deputy leader of the SDLP, asked Sir Robert Lowry, the

chairman, to give his ruling on the legality of some proposed rules for the running of the Convention, pushed through last week by the Protestant majority on the Standing Orders Committee. Sir Robert said he would give his ruling tomorrow, but emphasised that the SDLP still had recourse to the courts.

Today's request by the SDLP ended weekend speculation that the party would bring an action in the courts to test the legality of the rules. Mr. Hume yesterday said that he had decided against this course, as it might take months and would seriously hinder the work of the Convention.

### Rules debate

Sir Robert, former Lord Chief Justice of Northern Ireland, agreed to consider the points on which the two sides are at variance, but said that meanwhile discussion of the proposed rules should go ahead today. At first the SDLP objected to this, but eventually agreed when the Rev. Ian Paisley assured them that no issue would be put to the vote today. The SDLP is objecting to a number of points in the proposed rules on the grounds that they would seriously alter the course of the Convention and diminish the powers of the chairman.

### AID FOR JORDAN

BRITAIN will lend Jordan £3.46m. to construct a water supply system at Irbid in North Jordan under an agreement signed in Amman yesterday. The Jordanian National Planning Council sources said that the total project cost was £5.8m. Jordanian government will apparently supply the difference.

although no decisions have yet been taken. The GLC is about the seventh largest lender of mortgages in the U.K. Last year it advanced a record £55m. to 13,000 home buyers but the council's leader, Sir Reg Goodwin, said the GLC quota during this financial year was likely to be only £55m., of which £44m. was already committed or paid out.

Sir Reg said that, as a result, only mortgage applicants "strictly priority" categories would possibly qualify for a loan after May 30. All offers already made will be honoured and all applications received before the end of this week will be considered.

Among the "priority" cases will be London residents who are homeless or living in overcrowded or unhealthy conditions; single-parent families where the parent is a woman; GLC tenants; people displaced by redevelopment; or London residents moving

## Italy cuts discount rate to 7 per cent

BY ANTHONY ROBINSON

ROME, May 27.

THE ITALIAN monetary authorities have decided to reduce the discount rate from 8 to 7 per cent. in a move aimed at securing a further relaxation of interest rates which, despite several reductions this year, are still the highest in Western Europe.

The decision, taken at today's meeting of the Government's Credit and Savings Committee, was accompanied by a reduction in the former three-point sliding scale addition to the base discount rate.

This is applicable to persistent borrowers from the central bank. The maximum rate now payable has been reduced from 12.5 to 10 per cent. In practice, however, the higher rates have only really been applied in recent months as the banking system as a whole has accumulated considerable excess liquidity. This is principally due to the sharp fall in the level of economic activity since the third quarter of 1974.

Significantly, today's decision comes two weeks before important regional elections in which the state of the economy and particularly the high cost of credit is an important issue.

But it is also a decision taken in the light of the latest economic data collected by the Bank of Italy in recent weeks as

part of the highly detailed preparatory work for the bank's annual report due to be presented on Saturday by Governor Guido Carli.

### Inflation cut

The central bank believes that the economy has now flattened out at a low level after the sharp decline in output over the last months of 1974. Inflation has been reduced and the balance of payments has improved sharply. The Government, furthermore, has introduced a series of measures aimed at stimulating investment and has also abolished the import deposit scheme which alone implies the injection of some 200bn. lire monthly into the economy from importers' blocked accounts at the central bank.

The main problem now is to stimulate investment and selectively increase demand so as to prevent the economy drifting into the sort of prolonged stagnation which characterised the 1970-72 period.

The principal obstacle to such a relaxation policy is the persistently high level of bank interest rates.

The prime rate of Italian commercial banks is still 15 per cent. after touching 30 per cent. at the start of the year.

leader on the GLC Finance Board. Mr. Alan Hardy, said the cuts would mean "at least 6,000" potential first-time buyers would not be able to buy their own home this year. "As the mortgage is self-financing, with no charge on the rates, it should have been one of the last items to have been axed."

Whether or not the building societies will step in to fill the breach remains uncertain. Department of the Environment officials have already had talks with the Building Societies Association on the situation and societies are likely to meet local authority association leaders in the near future.

As far as the amount of money involved is concerned, societies should not have too much trouble in finding the necessary funds, with £100m. accounting for less than one week's lending at present rates. They do, however, see problems in devising a suitable method of assistance.

Editorial Comment Page 16

### Irony

He added: "It is ironic that while the GLC, as a lender of last resort to prospective home buyers, is to be severely restricted in this important activity, the building societies are currently bursting at the seams with the very money we could use."

"I still hope that the Government will persuade building societies either to modify their lending conditions or make part of their surplus funds available to the GLC so that we may assist more people to buy their own homes."

The Conservative opposition

Continued from Page 1

## Wilson

this sort of propaganda."

As for the suggestion that there would be a loss of many white-collar jobs, some of them in the public sector, Mr. Heath suspected that this was a plan to use the Government's intention to cut Government expenditure for blaming the effect on the Common Market — "absolutely unscrupulous and unjustifiable."

Last night at Bolton Mr. Heath said that a "No" vote would give the Left the excuse they needed for a Socialist State. Frightened of free trade and competition, they yearned for a controlled economy. "And so, having engineered Britain's exit from Europe, Mr. Benn would then lead us into his version of the Promised Land—not flowing with milk and honey but swamped with ration books and State directives."

In Glasgow a warning that the steel industry's future would be "immeasurably worse" if Britain left the Community was made by Mr. Edward Short, leader of the Commons: "There would be massive redundancies not only in the steel industry but in other steel-using industries." This was because the industry could not afford to lose any of its exports to the Community, and could not afford to risk the decline in internal demand which withdrawal would involve.

Mr. Wilson has said in Dewsbury that next week he would make a speech dealing specifically with the steel industry.

But at least one Labour anti-Marketeer spoke up for Mr. Wedgwood Benn last night. Mr. Brian Sedgemoor (Luton West) supported Mr. Benn's calculations and said that arguments to the contrary were a combination of "bull and moonshine."

He added that he had verified the Minister's figures, checking them with civil servants and "two of the country's most distinguished economists."

Mr. Benn's only small error, he added, was in saying that the 500,000 jobs had already been lost.

"The real position is that the figures show that Britain is losing 500,000 jobs, so much of the unemployment is still to come."

THOMSON'S  
EQUITY & LIFE BROKERS LTD.

## The Surcharge on Investment Income

The surcharge is payable on the majority of investment income, since it is assessed on the gross income, not the amount actually received. The same investment income is then added to earnings/pension to assess graduated tax, and the total liability can reach 98p in the £.

Cutting tax bills is the most effective method of increasing spendable income. In many cases the simplest way is to transfer existing holdings into investment bonds. For example, shares may be exchanged for equity bonds without selling expenses, and the dividend income can then be enjoyed free of higher tax liabilities.

There are many different types of investment available including overseas holdings, and commercial property. Alternatively guaranteed yields of 9% net of basic tax are still available, and these of course also guarantee a full return of capital.

Many of these schemes involve a tax assessment when the capital is returned. This can usually be eliminated or substantially reduced. As specialists in this field we advise both on the tax position and the alternative investments available.

For further information please write, telephone (01-404 5661), or fill in the coupon below.

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Name \_\_\_\_\_  
Address \_\_\_\_\_  
Not applicable to E.R.